Neighbourhoods and Prevention Programme Update - Stockport Live Well

Report of Executive Director People and Neighbourhoods

1. PURPOSE OF THIS REPORT

- 1.1. To provide the latest update on Stockport Live Well building on the report brought in September 2024 on the Neighbourhoods and Prevention Programme, specifically neighbourhood profiles.
- 1.2. To outline key areas of focus for the next 12 months, in particular an update on development of the Stockport neighbourhood model (including networks, meetings, coordination and leadership).
- 1.3. To involve and engage with members on local knowledge and experience to advise on next steps.

2. CONTEXT

2.1. The Live Well programme is an integral part of how we will deliver our '5 Big Things' (Figure 2) which underpin our One Stockport One Future Plan.



Figure 1 One Stockport, One Future – Delivering 5 Big Things

2.2. Stockport Live Well is about working in our neighbourhoods to support happy and healthy lives for everyone. This includes focussing on the strengths and needs of different areas and redesigning the way we work with people in our

- communities. Ultimately, it is about creating happy and healthy lives for everyone in Stockport.
- 2.3. With many brilliant foundations to build upon, we are working with our neighbours across Greater Manchester to innovate and design public services for the future – leading the way nationally. GM's Live Well ambitions are outlined in figure 1.

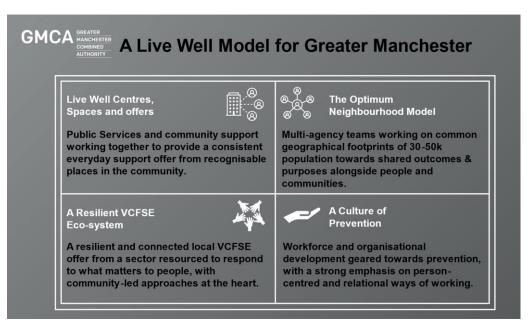


Figure 2 Greater Manchester's Live Well model

- 2.4. The programme has evolved from being named Neighbourhoods and Prevention to Stockport Live Well to reflect and compliment Greater Manchester's approach. The work in Stockport has influenced the Greater Manchester model and the alignment between the programmes is therefore really strong.
- 2.5. Our Family Hub networks are a foundation to Stockport Live Well and are the basis from which we will develop and deliver an all-age offer. Further work is underway to build upon Family Hubs and expand the family-focused offer to an all-age Stockport offer.
- 2.6. The last update gave information on progress made and how to access the <u>directory</u>, adult social care appointments, <u>neighbourhood profiles</u>, the teams around the place and <u>the Family Hub network</u>.
- 2.7. This update will focus on providing information on developments with the neighbourhood networks, neighbourhood coordination, workforce development through the 'Introduction to Neighbourhoods' and health and care integration.

3. PROGRESS

3.1. **Neighbourhood Networks** are a key component of Stockport's neighbourhood model. These networks – 1 for each neighbourhood – will enhance the brilliant neighbourhood working that is already taking place in our neighbourhoods e.g.

Family Hubs, Area Leadership Teams, Team around the place – and bring them together into a single network, removing duplication and working together to address local priorities, focussing on:

- Helping communities to become stronger and more self-sufficient
- Driving the delivery of Neighbourhood action plans
- Respond to different areas strengths and needs
- Play a key role in connecting neighbourhoods to the wider Stockport Live Well programme and work to support residents such as anti-poverty and helping people to get back into work.
 - 3.1.1.Network membership is open to all those with a vested interest in the neighbourhood. This may include local VCFSE partners, local businesses, Greater Manchester Police (GMP), council teams (e.g. Libraries, Family Hubs, Adult Social Care, place colleagues, District Centre Managers), Area Leadership Team representatives (including GPs, community nurses, ASC, social prescribers, public health, social prescribers), Department for Work and Pensions, Fire and Rescue Service, and Elected Members.
 - 3.1.2.The 7 neighbourhood networks will convene regularly throughout the year in rotating venues to support access to communities in the neighbourhood. The first of three annual neighbourhood network meetings will take place in April/May 2025. These meetings are cochaired by one public-sector lead and one VCFSE/community lead and will take place in the neighbourhoods that they serve. Table 1 shows the Neighbourhood Network Meetings planned for each neighbourhood. The first round of network meetings will be focussed on introducing the Stockport Live Well workforce development sessions, further detailed in section 3.2 below.
 - 3.1.3. Following the first round of network meetings, networks will focus on creating tailored Neighbourhood Action Plans that identify the priorities of each neighbourhood. As the 'engine rooms' for neighbourhood working, networks will convene task and finish groups to address local priorities.

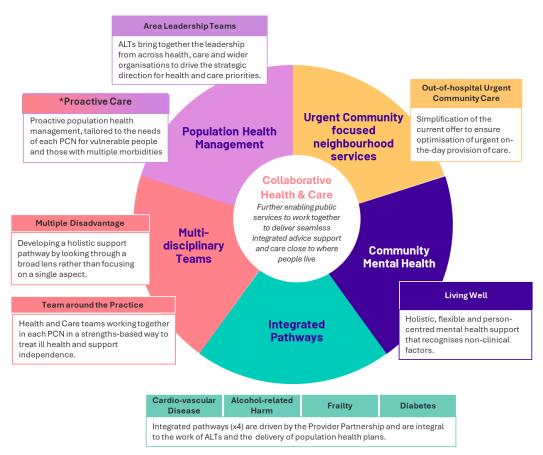
Area	Date	Time	Location
Stepping Hill	28.4.2025	1:00 - 3:00pm	Offerton Community Centre
Werneth	30.4.2025	10:00-12:00pm	Arthur Greenwood Centre
Heatons	1.5.2025	10:00-12.00pm	Heatons Centre
Marple	2.5.2025	10:00 -12:00pm	High Lane Village Hall (smaller hall)
Central	6.5.2025	10:00-12:00pm	BridgeHall Community Centre
Cheadle	8.5.2025	10:00 -12:00pm	All Hallows Church (both rooms)
Bramhall and Cheadle Hulme South	ТВС	TBC	ТВС

Table 1 Schedule of Spring Neighbourhood Network Meetings

- 3.2. Workforce Development 'Introduction to neighbourhoods' People working in communities are vital to the success of Live Well. Many of our teams and partners already 'do' neighbourhood working and we want to build on good practice.
 - 3.2.1.An 'Introduction to Neighbourhood Working' development session will be rolled out across the neighbourhoods alongside the neighbourhood networks starting in April 2025. This will be open to anyone working in neighbourhoods, our public sector workforce, VCFSE, local businesses, volunteers and councillors. It has three key aims:
 - 1. Explain Stockport Live Well Get people excited about the programme and direction of travel
 - 2. Enable people to connect with other people working in their neighbourhood and learn more about the local area
 - 3. Give people the practical tools and knowledge to make a difference in their communities:
 - Making Every Contact Count gives people the confidence and knowledge to make health interventions with residents, supporting and way pointing them to the right support in their own community
 - Live Well Directory provides information about community groups, and services
 - Neighbourhood profiles provide data and intelligence about the local are

- 3.2.2.This work will enable a wider Stockport Live Well network to connect and thrive through a system-wide workforce training programme. In doing so, we can better connect individuals, families and communities to deliver support, services and opportunities closer to where people live and through people and organisations that they trust.
- 3.3. VCFSE collaboration: Stockport is home to a thriving, diverse, talented and passionate Voluntary Community Faith and Social Enterprise (VCFSE) sector. Our commitment to supporting a thriving VCFSE sector is outlined in The One Stockport Borough Plan https://www.onestockport.co.uk/the-stockport-borough-plan/, One Future Plan https://www.onestockport.co.uk/one-future-plan/, and Stockport's VCFSE strategy launched last year (VCFSE+Strategy+2023.pdf (squarespace.com).
 - 3.3.1.To support our brilliant VCFSE sector, grow community-led solutions, and shift resources and investment, including statutory funding, from reactive statutory services to preventative and proactive community work we will be focusing on:
 - The VCFSE Alliance, driving the VCFSE strategy;
 - Social value connecting the Stockport pound;
 - Sector voice and community networks;
 - Social enterprise with Proper Good;
 - 3.3.2.We are working towards ensuring sustainable funding to secure sufficient capacity and resource within the sector to realise our partnership ambitions. This includes the Stockport Live Well fund, managed through Sector 3, which aims to provide seed funding to strengthen existing VCFSE infrastructure (year 1). The fund provides £100k that small and medium-sized VCFSE organisations can apply to for projects that tackle health inequalities through community-led health and wellbeing initiatives that support healthier, happier and fairer neighbourhoods where everyone can Live Well. There has also been excellent work to utilise Household Support Fund and UKSPF to drive activity locally.
- 3.4. **Health and Care integration** is focused on delivering integrated and personcentred services. We have made significant progress towards these aims, building a model of care where collaborative teams focus on prevention, early intervention and proactive care, and also support people to be healthier, happier and independent in our neighbourhoods. This is in alignment with recently issued NHS England's Neighbourhood health guidelines 2025/26, The Care Act 2014 and the Adult Social Care strategic plan.

- 3.4.1 National guidance sets out six core components to a neighbourhood approach, of which we are tightly aligned to the first three as shown in figure 2. The six components are:
 - Population Health Management;
 - Neighbourhood Multi-Disciplinary Teams;
 - Urgent neighbourhood services;
 - Integrated Intermediate Care with a home first approach;
 - Modern General Practice;
 - Standardising Community Health services.



^{*}Proactive Care is a fundamental part of both our approach to population health management as well as neighbourhood multi-disciplinary teams.

Figure 2 Overview of the Collaborative Health & Care pillar

Work on the final three components is currently being progressed outside of the Stockport Live Well programme through:

- Integrated intermediate care development of the new St Thomas' facility, supporting the development of an integrated model for intermediate care, building on our current Home First Ethos to enable people to live independently in their own homes for longer
- Modern General Practice and standardising Community Health Services
 through the primary care network access improvement programme

and NHS Greater Manchester community services review.

- 3.4.2 We continue to ensure that our programme of work is aligned to national guidance and statutory duties, regional initiatives and best practice including the Care Act 2014 and NHSE guidance:
 - There are regular meetings in place for our Area Leadership Teams as these continue to mature, bringing together leads from all partners to deliver against their population health plans.
 - We are streamlining access to the right care at the right time, working in partnership in a strengths-based way to ensure that people are able to maximise their independence and have a good seamless experience of health and social care services which supports them to remain in their own home for as long as possible.
 - We will develop a model of proactive care that supports people to have early advice from partners that supports their independence and is focused on local priority need and tackles inequalities.
 - We are reducing avoidable long-term admissions to residential or nursing care homes, embedding and developing our Home First Ethos and increasing the use of Technology Enabled Care.
 - We will continue to reshape our integrated pathways based on learning, data and analytics to inform local decision making.
 - We are also aligning our work to Greater Manchester population health, and Long-Term Conditions programmes.
 - We will continue to develop and embed our Making Every Adult Matter hub to ensure that people who experience multiple disadvantage receive holistic person-centred support that upholds their rights and dignity.
 - We will continue to develop our Stockport Live Well appointment model to ensure that this becomes the default offer for individuals accessing care and support.
 - We will embed our Gloriously Ordinary Lives approach and seek opportunities to share the model and benefits with partners across our locality.

4 NEXT STEPS FOR THE PROGRAMME

- 4.4 We will continue to develop Stockport Live Well, working in partnership to identify the core information, advice and service offers which are important for and most effective within neighbourhoods. This will include good communication alongside workforce development to support culture change towards system wide neighbourhood working.
- 4.5 The delivery of Neighbourhood Networks from April/May 2025 will further enable a shift from council-led services to a partnership-wide approach. This is a fundamental ambition and crucial to the long-term sustainability of this approach.
- 4.6 As the programme matures and evolves, activity will be further coordinated, facilitating collaboration across the breadth of the Stockport Live Well programme. The anticipated changes will bring a sharper focus on the development of key pieces of the programme, especially the refinement of

Stockport Live Well centres, bridges and offer, Neighbourhood Networks, the workforce and culture induction programme, reviewing how we measure impact and the development of additional intelligence and diagnostic tools to drive neighbourhood level decision-making.

5 RECOMMENDATIONS

The Area Committee is asked to:-

- (a) Comment on and to note the report.
- (b) Provide local advice to the development of the networks in particular to suggest venues for future network meetings.

Anyone requiring further information can contact Carolyn Anderson carolyn.anderson@stockport.gov.uk

Background papers: Previous report brought to Area Committee in September can be found <u>here</u> (Agenda item 8)