

Draft Minutes

ONE Stockport Health and Care Board – Public Meeting

Date: 4 December 2024
Time: 15:30 – 16:37 pm
Venue: Upper Ground Floor Conference Room, Stopford House

Present	Apologies
<p>Present: Cllr Mark Hunter, Leader of Stockport Metropolitan Borough Council (MBC) (Chair) Rick Arthern, Superintendent, GMP, for Lewis Hughes Jemma Billing, Associate Director of Quality, CHC and Safeguarding, NHS Greater Manchester (Stockport) Paul Buckley, Director of Strategy and Partnership, Stockport NHS Foundation Trust Jilla Burgess-Allen, Director of Public Health, Stockport MBC Michael Cullen, Chief Executive and Place Based Lead, Stockport MBC Sarah Dillon, Director of Adult Social Care, Stockport MBC David Dolman, Associate Director of Finance, NHS Greater Manchester (Stockport) Karen James, Chief Executive, Stockport NHS Foundation Trust Philippa Johnson, Deputy Place Based Lead, NHS Greater Manchester (Stockport) Maria Kildunne, Chief Officer, Healthwatch Stockport Helen McHale, Chief Executive, Stockport Homes Dr Viren Mehta, GP Partner, Cheadle Medical Practice, GP Chief Officer Viaduct Care, Chair, Stockport GP & Primary Care Board, Vice-Chair, GM GP Board Mandy Philbin, Chief Nursing Officer, NHS Greater Manchester Kathryn Rees, Executive Director, Corporate and Support Services, Stockport MBC Heidi Shaw, Director, Family Help and Integration, Stockport Family – Education, Health and Care, Stockport MBC Matt Walsh, Network Director of Quality, Nursing & AHPs – South Care Network, Pennine Care NHS Foundation Trust, for Tim</p>	<p>Apologies: Anthony Hassall, Chief Executive, Pennine Care NHS Foundation Trust John Graham, Deputy Chief Executive, Director of Finance, Stockport NHS Foundation Trust Lewis Hughes, Chief Superintendent, Stockport District Commander, GMP Tim McDougall, Executive Director of Quality, Nursing and Healthcare Professionals, Pennine Care NHS Foundation Trust Jo McGrath, Chief Officer, Sector 3 Chris McLoughlin, Executive Director, People and Neighbourhoods, Director of Children’s Services, Adult Social Care, Stockport MBC Dr Simon Woodworth, Associate Medical Director, NHS Greater Manchester (Stockport)</p>

McDougall		
In attendance		
<p>Gareth Lord, Senior Strategy, Planning and Performance Manager, NHS Greater Manchester (Stockport), for item 9 Alison Newton, Senior PA & Business Administrator, NHS Greater Manchester (Stockport) (Minutes) Thomas Plant, Anti-Poverty Lead, Stockport MBC, for item 12</p>		
1.	Welcome & Apologies	Action
	<p>The Chair welcomed members to the ONE Stockport Health and Care Board. Apologies were noted as listed above.</p> <p>The Chair welcomed Gareth Lord, Matt Walsh and Rick Arthern to the meeting.</p> <p>Members introduced themselves.</p>	
2.	Notification of items of Any Other Business	
	There were no other items of business to discuss.	
3.	Declarations of Interest	
	The Chair asked members of the Board to declare any interests held that would impact on the business conducted. There were no declarations of interest.	
4.	Minutes from previous meeting	
	<p>The minutes of the meeting of the ONE Stockport Health and Care Board held on 30 October 2024 were received and agreed as an accurate record subject to an amendment:</p> <ul style="list-style-type: none"> Page 4, Item 5, should read 6-week analysis <p>RESOLVED: (i) The minutes of the ONE Stockport Health and Care Board meeting held on 30 October 2024 be APPROVED as a correct record.</p>	
5.	Actions and Matters Arising	
	<p>Action LB11: A copy of the Recovery Plan would be circulated to Board members following the 6-week analysis. Action not due until January 2025. Remain on the log.</p>	
6.	Place Based Lead and Deputy Place Based Lead Update	
	<p><u>Deputy Place Based Lead</u></p> <p>P Johnson highlighted that services were very busy across Stockport including in primary care and urgent care. There was a delay in mobilising</p>	

	<p>some of the winter schemes due to the financial pressures. It was recognised that the public and workforce were feeling this pressure.</p> <p>Communications to the public would continue to focus on advising where to go if feeling unwell, where to receive vaccinations and a reminder to order repeat prescriptions in preparation for the bank holidays at Christmas.</p> <p>Lots of good work was taking place with Area Leadership Teams (ALTs) and Primary Care Neighbourhood teams supporting the most vulnerable residents across Stockport.</p> <p>P Johnson highlighted that despite the significant financial challenges faced by NHS Greater Manchester (GM) (Stockport) and across GM, there was a lot of great collaborative work taking place with colleagues from across the system.</p> <p>A number of workshops / meetings had taken place since the previous meeting including:</p> <ul style="list-style-type: none"> • A public event – NHS Fit for the Future was well attended in November; lots of valuable feedback was received from the public. • A collaborative neighbourhood workshop had taken place on delivering the neighbourhood model of care and care closer to home for a sustainable future for the NHS. • A clinical interface meeting between GPs and consultants at Stockport NHS Foundation Trust had taken place at the Trust, building relationships and an understanding of each other’s pressures and perspectives. <p>It was noted that lots of work was taking place across Stockport to support Children and Young People (C&YP) particularly focused on improvement plans to support children and their families on the neurodiversity pathway. It was also noted that Stockport is due a SEND inspection in the New Year and evidence was being gathered to support the self-assessment in preparation for the inspection, working through the SEND partnership.</p> <p>RESOLVED:</p> <p>(i) That ONE Stockport Health and Care Board NOTED the update from the Deputy Place Based Lead.</p>	
7.	CEO’s Report to the Board – NHS Greater Manchester	
	<p>P Johnson drew attention to the NHS Greater Manchester Chief Executive’s Report, included within the pack and highlighted two items:</p> <ul style="list-style-type: none"> • The Greater Manchester Children’s ADHD engagement survey had now closed – an update on outcomes would be presented to Board when published. • The Chief Executive of NHS Greater Manchester had attended a Clinical leadership event, highlighting the importance of receiving the clinical voice in everything we do, and that was akin to the Locality Board conversation we had a few months ago in reviewing the Shanley report. We continue to keep this front on mind alongside our drive to 	

	<p>ensure the resident voice is woven into everything we do.</p> <p>RESOLVED: (i) That ONE Stockport Health and Care Board NOTED the NHS Greater Manchester CEO's Report to the NHS Greater Manchester ICB Board</p>	
8.	<p>Finance Report – 30 November 2024 (Month 7)</p>	
	<p><u>Finance Report – 30 November 2024 (Month 7):</u></p> <p>D Dolman provided an update on the current financial position of NHS Greater Manchester (GM) (Stockport) as of 30 November 2024:</p> <ul style="list-style-type: none"> • Stockport locality was reporting a £5.4m overspend and a £8.1m forecast overspend by the end of the financial year. This overspend assumed full achievement of the Cost Improvement Plan (CIP) and no further Continuing Healthcare (CHC) or mental health placements. • Members were alerted that there was a significant risk in delivering the CIP as new CHC, mental health, neuro-diverse assessments and ADHD treatment costs were increasing each month and Stockport's financial position was likely to get worse. • There had been a £384k deterioration since the previous meeting due to CHC, mental health and neurodiversity assessments and ADHD treatment costs under a patient's Right to Choose. • Stockport had delivered £4m of savings against the £8.1m target, £756k below plan to date. • There remained £1m risk to delivery of the target. <p>It was highlighted that following an extraordinary Local Assurance Meeting (LAM) held on 10 October 2024 with NHS England and NHS GM, NHS GM (Stockport) was tasked with developing a Recovery Plan to significantly reduce the forecast overspend.</p> <p>D Dolman outlined the work that had taken place to develop a Recovery Plan for Stockport. All expenditure had been reviewed line by line and a list of schemes had been presented for consideration within the Recovery Plan. The list of schemes had been considered at a number of meetings held with partners from across the system alongside an Equality Impact Assessment (EqIA) for each scheme. Members were referred to the list of schemes included in the paper. The Recovery Plan would reduce the forecast overspend by £700k to £7.4m assuming full delivery of the locality CIP.</p> <p>The Chair acknowledged the scale of the challenge and the ask for the Board to approve the Recovery Plan and delegate the decision to pause the Serious Mental Illness (SMI) health check additional incentive scheme to the Locality Place Based Lead. Members were also asked to consider whether the right balance had been achieved between the impact on patients, performance, system partners and finance.</p> <p>It was further noted that a focused session on the Recovery Plan had taken place with Board members prior to the meeting.</p> <p>M Philbin reiterated the importance of coming together as a system to</p>	

	<p>consider how best to use the Stockport pound and the need to think differently in the New Year to stop the financial pressures getting worse. To do nothing was not an option.</p> <p>M Cullen thanked colleagues across the system for working collaboratively on the Recovery Plan and EqlAs in order to achieve the right balance. The Board's comments would be considered at a Locality Assurance Meeting (LAM) with a focus on finance, due to take place on 6 December 2024. Board members would be updated on the outcome of this meeting at a later date.</p> <p>RESOLVED:</p> <p>(i) ONE Stockport Health and Care Board: -</p> <ul style="list-style-type: none"> • NOTED the financial position including identified financial risks. • NOTED the cost improvement programme update. • APPROVED the Recovery Plan. • APPROVED the proposal to delegate the decision to pause SMI health check additional incentive scheme to the Locality Place Lead. 	
9.	Locality Performance Report	
	<p>G Lord provided an overview of Stockport's position against each of its delegated metrics benchmarked against other Greater Manchester (GM) localities and national targets.</p> <p>Key highlights included:</p> <ul style="list-style-type: none"> • Learning Disability health checks: Stockport was performing 5th best in the country and 2nd best in Greater Manchester (GM). • Stockport was in the top 10 in the country for performance on Dementia diagnosis for the over-65s. • Stockport continued to exceed the two-hour target for urgent community responses. • Access to GPs was above the national average although it was acknowledged that there was some variations in same day access across practices. • Inappropriate mental health acute out of area placements – there had been 1 on 20 November 2024. • MMR vaccinations – 95% target: Stockport was the best in GM and 11th in the country. • A&E four-hour wait (to be seen, treated or admitted): 63.3% in October 2024, the best October position for Stockport but the national target of 78% remained. Ongoing discussions were taking place at the Urgent and Emergency Care Delivery Board to improve this position. • Antimicrobial prescribing in primary care was above the national target. Practices were identifying antimicrobial prescribing stewardship champions and completing peer to peer reviews. • Access times to diagnostics: Stockport had the second highest wait time over 6 weeks mainly for echo CT scans, sleep studies and MRI 	

	<p>due to the high volume but this figure was reducing. The issue of the time taken to receive results from a diagnostic test had been commented on at the public facing NHS Fit for the Future event held in November 2024.</p> <ul style="list-style-type: none"> Referral to treatment over 65-weeks was reducing; the highest waits were in cardiology and general surgery. <p>Members were invited to ask questions. A further discussion took place on the routes into A&E. In response to questions on the data with regard to cancer, urgent care and Children and Young People, G Lord advised that there had been a technical issue with regard to the reporting of some of the measures but this had been resolved. It was further noted that these measures were considered in other committees and any issues would be reported to Board by exception.</p> <p>Resolved: (i) That ONE Stockport Health and Care Board NOTED the Stockport Locality Performance Report.</p>	
<p>10.</p>	<p>Stockport’s all-age Autism Strategy (2023 – 2026) Mid-way review</p>	
	<p>H Shaw provided an update on the mid-way review of Stockport’s all-age Autism Strategy 2023-2026 and highlighted that significant progress had been made against all of the six priorities (including health, housing, criminal justice and education).</p> <p>The Strategy could be found on the Council website; it supported the waiting well initiative.</p> <p>V Mehta thanked H Shaw for the report and the broader engagement and stated that an all-age approach was important as there was increasing demand for adults requesting assessments for autism.</p> <p>K Rees praised the Strategy and suggested linking it with other programmes of work such as the ageing well action plan, Learning Disability Strategy and providing information and advice to support people into employment.</p> <p>H Shaw explained that a Mental Health and Learning Disability Group had been established including a co-chair with lived experience and Learning Disabilities was being joined up with health sub-groups for autism.</p> <p>M Philbin thanked H Shaw for an excellent report and asked whether information was available on the outcome measures and expected financial return on investment. H Shaw responded that it was too early in the Strategy to identify these outcomes at this time, this was likely to be in the third year of the Strategy but there had been great progress in moving towards an autism friendly borough to ensure autistic people were able to access services.</p> <p>RESOLVED: ONE Stockport Health and Care Board: - (i) NOTED the progress on Stockport’s all-age Autism Strategy (2023-2026) – mid-way review.</p>	

11.	St Thomas' Integrated Health and Social Care Centre	
	<p>S Dillon provided an update on the progress of the St Thomas' Integrated Health and Social Care Centre – building work had commenced.</p> <p>The ambition was to develop an intermediate care centre consisting of 82 beds to promote wellbeing and independence and avoid hospital admission. Within the centre there would also be eight supported housing units.</p> <p>A preferred option had been chosen following an options appraisal, with a joint operating model between the Council and Stockport NHS FT agreed. A full business case was in the process of being developed and it was expected that this would be in place by February 2025.</p> <p>The Chair thanked S Dillon for the update and noted the timeline for the full business case and highlighted the importance of joined up working in light of all the housing developments taking place in the town centre.</p> <p>P Buckley assured the meeting that progress was being made in developing an intermediate care centre for Stockport.</p> <p>V Mehta thanked colleagues for the work that had taken place to get this far and reiterated that this was about more than beds but a new model of care including the voluntary sector. V Mehta added that this provided an opportunity for a step up service as well as a step down service.</p> <p>S Dillon agreed that this provided an opportunity for new models of care, supporting people to be independent and avoid hospital admissions and highlighted that timescales for delivery were very tight.</p> <p><u>RESOLVED:</u> ONE Stockport Health and Care Board: - (i) NOTED the progress to date. (ii) NOTED the proposed timeline of February 2025 for the full Business Case.</p>	
12.	Cost of Living Update	
	<p>J Burgess-Allen introduced the paper and invited T Plant to present the paper.</p> <p>T Plant advised that further work had taken place since the last update earlier in the year, to support residents with the impact of the cost of living and adopt the principles across Stockport and with partners. An update was provided on the support offered to families.</p> <p>The Pensioner Assist Network had been launched in November 2024 as part of the Warm and Well 2024 programme. This was progressing well and the first batch of letters had gone out to 450 households to remind residents to apply for pension credits if they met the criteria – 25% of households had responded so far.</p> <p>Family support vouchers were due to go out on Friday 6 December 2024.</p> <p>The School Uniform project had received 700kg of donations (an increase of</p>	

	<p>200 kg since the report was written).</p> <p>The Council team had won a national award for its commitment to maximising support to households. The Chair asked that the congratulations of the Board be passed back to the team for this recognition.</p> <p>The Chair highlighted an issue regarding delivery of vouchers via the post as some areas were experiencing late delivery of letters / hospital appointments and this was being pursued with Royal Mail – to be mindful for some of the families that may await the vouchers.</p> <p>RESOLVED: ONE Stockport Health and Care Board: - (i) NOTED the Cost of Living update and the priorities for the final six months of 2024/25.</p>	
13.	NHS Fit for the Future Update	
	<p>M Kildunne provided a verbal update on the NHS Fit for the Future event that took place on 19 November 2024.</p> <p>There were around 100 participants with around 60% from the public, 30% from community and voluntary and 10% from health, despite the adverse weather conditions. There had been presentations from M Cullen and P Johnson and three workshops including question and answer sessions.</p> <p>Key comments received included:</p> <ul style="list-style-type: none"> • Support for the focus on prevention. • Support for the neighbourhood model of care approach. • The need for organisations to work together. • Improved communication between primary and secondary care. • The need to follow up plans with information to reduce patient anxiety. <p>Numerous ideas were provided to improve services – the importance of continuing the discussions was highlighted.</p> <p>M Cullen thanked Healthwatch Stockport for facilitating the event.</p> <p>M Kildunne advised that a Community Voice Partnership meeting was due to take place; a report would be prepared for Board in the New Year.</p> <p>RESOLVED: ONE Stockport Health and Care Board: - (i) NOTED the update from the NHS Fit for the Future event held on 19 November 2024.</p>	
14.	Strengthening our Prevention Approach	
	<p>J Burgess-Allen reported that Board members had taken part in an interactive workshop development session in October 2024 and there had been a collective commitment to shifting focus to prevention.</p> <p>The challenge of moving resource from acute to prevention was acknowledged. It was noted that a sub-group continued to meet to drive forward this work and</p>	

	<p>identify parts of the system where resource could be shifted to prevention.</p> <p>A follow-up Board development session on improving population health would be considered as well as the need to host more interactive workshop style sessions.</p> <p>Board members agreed it had been a useful session and the interactive format of the session had supported feedback from the Group.</p> <p><u>RESOLVED:</u> ONE Stockport Health and Care Board: - (i) NOTED the update report on Strengthening our Prevention Approach.</p>	
15.	Quality Update – Stockport Local Quality Group	
	<p>J Billing referred to the report circulated and explained that the focus for the last Stockport Quality Improvement Collaborative meeting had been on reviewing EqlAs for the system.</p> <p>All 12 schemes considered for the Recovery Plan had been discussed by system partners. A full and frank discussion had taken place at the meeting on the impact on patients, performance and system partners, as well as finance. The impact was deemed too great for some of the schemes to be considered for inclusion in the Recovery Plan.</p> <p>M Walsh assured the meeting that discussions on each of the EqlAs presented included a respectful challenge, taking on board the financial requirements against patient care.</p> <p>M Kildunne commented that a lot of the EqlAs involved the voluntary sector and it was easy to look at these services when requiring reductions but the reality was, they provided outstanding value for money for the services they provided and asked that this be considered in future reviews.</p> <p>Members were updated on the rapid review of Paediatric Audiology – the five-year Lookback exercise was expected to be completed by 9 December 2024. The findings from this review would be shared with Board in the New Year.</p> <p><u>RESOLVED:</u> ONE Stockport Health and Care Board: - (i) NOTED the update from Stockport Local Quality Group.</p>	
16.	Questions from the public	
	There were no questions from the public.	
17.	Any Other Business	
	<p>There were no other items of business.</p> <p>The Chair asked members to note the additional papers circulated for information.</p>	

18.	For Information	
	<p>(i) <u>NHS Greater Manchester's commitment to high quality, fair and sustainable healthcare</u></p> <p>(ii) <u>NHS Greater Manchester ICP Joint Forward Delivery Plan for Children and Young People</u> <u>Noted</u></p> <p>The Chair closed the meeting and conveyed best wishes to all members for a Happy Christmas.</p> <p>The Chair apologised to Board members and the public for the technical difficulties experienced throughout the meeting with the sound system.</p>	
Date & Time of Next Meeting: Wednesday 22 January 2025, 14:00 – 15:45 pm Upper Ground Floor Conference Room, Stopford House		