

## Corporate, Resource Management & Governance Committee

### Portfolio: Finance & Resources

#### Strategic Intent

We will be the best in class corporate and support services demonstrating efficiency and effectiveness at all levels. We will pursue opportunities to further align and integrate functions with associated bodies and locality public sector partners to develop a corporate core for Stockport. This includes functions such as human resources, policy, service transformation and change, finance, communications, governance and digital alongside a shared use of estates. We will focus on delivering services in line with an affordable resource envelope, maximising automation opportunities, increasing access to online services and continuing to set fees and charges in line with inflation and existing 'balancing the cost of services' policy. This will ensure that we are financially sustainable, efficient, and transparent.

| CP priority                      | Directorate and Service area | Proposal summary   | Saving 25/26 (£000) | Lead Portfolio      |
|----------------------------------|------------------------------|--|---------------------|---------------------|
| Effective and Efficient Services | CSS                          | <b>Corporate Core</b><br>This programme involves working more effectively together with our partners, making the best use of skills and talent across our organisations, helping recruitment and retention and sharing the strengths within our organisations.                   | 250                 | Finance & Resources |
| Effective and Efficient Services | All Directorates             | <b>Productivity</b><br>The delivery of efficient and effective services is at the very heart of everything we do<br><br>Making sure that we deliver services that are the most efficient and effective they can be, focusing on the right things and doing them in the right way | 400                 | Finance & Resources |



| CP priority | Directorate and Service area | Proposal summary                                   | Saving 25/26 (£000) | Lead Portfolio |
|-------------|------------------------------|--|---------------------|----------------|
|             |                              | Note that productivity runs across all portfolios. |                     |                |
|             |                              | <b>Total MTFP Savings</b>                          | <b>650</b>          |                |

| Project                    | Corporate Core (£0.250m)   |
|----------------------------|--|
| Lead portfolio             | Finance and Resources  |
| Council Plan Priority      | Effective and Efficient Services   |
| Senior responsible officer | Kathryn Rees   |
| Service                    | Corporate and Support Services (CSS)   |
| Proposal summary           | <p>Corporate Core</p> <p>Building on our One Stockport vision, we need to look at how we can work differently, more efficiently and effectively to make the Stockport pound go further for our residents whilst protecting front line services as far as possible.</p> <p>This programme involves working more effectively together with our partners, making the best use of skills and talent across our organisations, helping recruitment and retention and sharing the strengths within our organisations.</p> <p>We intend to explore options to align and integrate some of our corporate support functions across the following 4 organisations;</p> <p>Stockport Metropolitan Borough Council</p> |



| Project   | Corporate Core (£0.250m)  |
|---|---|
|   | Stockport Homes<br>Totally Local Company<br>Life Leisure  |
| How will the saving be achieved<br><br>25/26  | Through aligning processes and structures to maximise efficiencies across the 4 organisations.  |
| Any benchmarking information available to compare Stockport with comparable authorities             | N/A   |
| Workforce impact. Outline any changes to the workforce as a result of this proposal                 | To be confirmed as the programme is further scoped. Wherever possible, savings will be achieved through maximising opportunities where there is natural turn over |
| Outline any internal / organisational impact of the proposal  | To be confirmed as the programme is further scoped  |
| Outline any risks or changes to service delivery and impact this proposal may have on service users | To be confirmed as the programme is further scoped  |
| <b>Delivering the change</b><br><br>List key milestones and delivery dates (where known)            |   |



| <b>Project</b>   | <b>Corporate Core (£0.250m)</b>                    |
|--|--|
| Will reserves/ double running be needed in order to deliver this proposal? | No   |
| Is public consultation needed?   | No   |
| Is a separate EqIA (Equalities impact assessment) needed?                  | To be confirmed as the programme is further scoped |
| Is a separate EIA (Environmental impact assessment) needed?                | No   |

| <b>Project</b>             | <b>Productivity (£0.400m)</b>  |
|----------------------------|--|
| Lead portfolio             | Finance and Resources<br><br>Productivity efficiencies are shown across all portfolios   |
| Council Plan Priority      | Effective and Efficient Services   |
| Senior responsible officer | Jonathan Davies  |
| Service                    | Corporate and Support Services (CSS)   |
| Proposal summary           | <b>Productivity</b><br><br>The delivery of efficient and effective services is at the very heart of everything we do<br><br>Making sure that we deliver services that are the most efficient and effective they can be, focusing on the right things and doing them in the right way |



| Project   | Productivity (£0.400m)  |
|---|---|
|   | All Directorates and Services across the organisation will make efficiency savings.   |
| <p>How will the saving be achieved</p> <p>25/26</p>   | <p>The savings will comprise:</p> <ul style="list-style-type: none"> <li>• Maximising digital technology and automation</li> <li>• Robust corporate governance including vacancy management, service reviews, restructures and efficiencies</li> <li>• Maximising income potential (in addition to standard fees and charges)</li> <li>• Robust corporate governance around internal claims processing and risk management, including less use of external lawyers.</li> <li>• Grant maximisation and review of grant funding</li> <li>• Review value for money in commissioning</li> </ul> |
| Any benchmarking information available to compare Stockport with comparable authorities             | N/A   |
| Workforce impact. Outline any changes to the workforce as a result of this proposal                 | Natural turn over   |
| Outline any internal / organisational impact of the proposal  | To be confirmed as the programme is further scoped  |
| Outline any risks or changes to service delivery and impact this proposal may have on service users |   |
| <b>Delivering the change</b>  |   |



| <b>Project</b>   | <b>Productivity (£0.400m)</b>                                       |
|--|---|
| List key milestones and delivery dates (where known)                       |   |
| Will reserves/ double running be needed in order to deliver this proposal? | No  |
| Is public consultation needed?   | No  |
| Is a separate EqIA (Equalities impact assessment) needed?                  | Where required an EqIA will be undertaken as part of this proposal. |
| Is a separate EIA (Environmental impact assessment) needed?                | Where required an EIA will be undertaken as part of this proposal.  |