

Report to: Integrated Care Board

Date: 25th September 2024

Report title: ONE STOCKPORT LOCAL, STOCKPORT'S NEIGHBOURHOOD AND PREVENTION PROGRAMME: UPDATE ON THE THRIVING PLACES PILLAR

Report of: Assistant Director of Neighbourhoods, Stockport Council and Senior Responsible Officer for this Pillar

1. PURPOSE OF REPORT

1.1 This report provides an update on the One Stockport Local - Neighbourhoods and Prevention programme, specifically activity and achievements from the Thriving Places pillar. This follows the update made in August on the programme, and with a specific focus on the One Neighbourhoods Approach pillar.

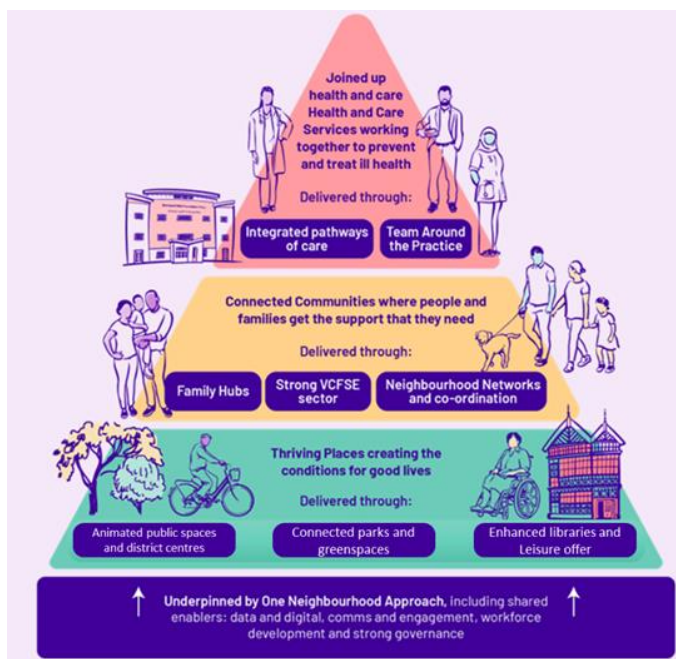
2. CONTEXT AND SCOPE – ONE STOCKPORT LOCAL: NEIGHBOURHOODS AND PREVENTION THRIVING PLACES PILLAR

2.1 One Stockport Local is being delivered through four pillars of work:

- Collaborative Health and Care;
- Connected Communities;
- Thriving Places;
- One Neighbourhood Approach.

These areas are complimentary, Figure 1 outlines the focus of these pillars and how they connect:

Figure.1: One Stockport Local Neighbourhood pillars and how they connect



2.2 The focus of the Thriving Places pillar is to address inequalities across and within neighbourhoods to ensure everyone has access to places which are safe, clean, accessible and connected with vibrant town and district centres. The key outcomes that this pillar aims to achieve are:

- **Animated Spaces** - town and district centres animated by markets, events and activity, supporting thriving retail and business districts and public spaces.
- **Environmentally Sustainable Places** - parks and greenspaces which enable mental and physical wellbeing and support climate ambitions.
- **Buildings supporting communities** - using our estate/ physical assets to improve access to services.
- **Inclusive and Accessible Places** - making sure our places can be accessed equally by all residents.
- **Connected Places** - a travel infrastructure that facilitates active and sustainable travel for all communities.
- **Safe and Cohesive Places** - designing and maintaining places where all people can be (and feel) safe at all times.

2.3 The outcomes described above will be achieved through a range of “business as usual” change as well as some key transformational workstreams:

- **Leisure and Libraries**
- **Place Management and Workforce Alignment**
- **Shared drop-down spaces**
- **Diagnostic tool/ shared framework for learning**

2.4 The Thriving Places pillar is the "universal" neighbourhoods and prevention offer, aiming to reduce health and wellbeing inequalities through better quality places to live at a neighbourhood level, underpinning successful outcomes in other pillars of the One Stockport Local approach. If our places are accessible for everyone, this will help our people and families to get the support they need in our local communities through our Family Hubs and community networks, for example, reducing the need for health and care services. The provision of accessible public transport and a welcoming public estate is fundamental to creating the environment to build connected communities, reducing loneliness and isolation, which evidence shows improves health outcomes.

3. PROGRESS AND DEVELOPMENTS IN THIS PILLAR

3.1 Leisure and Libraries - Our vision for Wellbeing and Libraries will mean:

- Everyone has easy access to library services, computers, Wi-Fi, indoor and outdoor leisure facilities, green spaces and council services (family hubs and Stockport Local).
- Welcoming, accessible, high-quality services and facilities which are well-used, inspiring, and ultimately, makes a difference.
- Equal opportunities for everyone in Stockport, investing across our borough in community spaces where people feel welcome to be active, get support, be safe and improve wellbeing learn, connect and be inspired, tailored to meet the specific needs of each neighbourhood

- Enhanced physical, mental wellbeing and social connection whilst ensuring an affordable, sustainable service offer
- Climate-friendly services delivered in greenspaces and low carbon buildings, accessible by sustainable transport
- More opportunity to access high quality services that can make a difference to our residents.

Outdoor Wellbeing

- Everyone will have easy access to parks and open spaces that are of overall high value, with important social inclusion and health benefits, ecological value and sense of place.
 - 97% of residents can access these within a 20-minute walk
 - In areas where fewer people own cars, residents can walk to these open spaces within 15 minutes.
- Everyone will have easy access to a variety of accessible children and young people's provisions including a neighbourhood equipped area of play – larger play spaces that feature play equipment for a wider range of ages and abilities.
- All neighbourhoods will have access to a wide range of outdoor sports facilities targeted to supporting the individual needs of those it serves (e.g. bowling greens, skate parks, tennis courts etc.)
- All neighbourhoods have access to green corridor Provision - sites that offer opportunities for walking, cycling or horse riding.
- Stockport's aim is to create grassland meadows in all its wards by 2025 and create an orchard in each ward by 2025/26, reflecting the council's biodiversity priorities.

3.4 Place Management and Workforce Alignment to Neighbourhoods - service redesign bringing together the existing Public Protection and Neighbourhoods Services, building on what we currently offer to better meet the needs of our communities.

3.4.1 Each of the seven neighbourhoods will have a leadership and coordination model to support the delivery of the neighbourhoods and prevention approach. The "Thriving Neighbourhoods Service" is a key component of this and will encompass the following principles:

- All Thriving Neighbourhoods Teams and officers working on a neighbourhood footprint where possible, leading to better relationships and understanding of cross partnership operational working.
- Creating a better understanding of the communities within the neighbourhoods, allowing for a more targeted, place-focused, approach.
- Reducing duplication to provide better value for money and improved services to residents.
- Ambitious public realm teams who are “custodians” of neighbourhoods, working alongside health, care, wider public service and Voluntary Community Faith and Social Enterprise (VCFSE) partners in neighbourhoods to improve outcomes and reduce inequalities.

- Promoting and developing community resilience as a key aspect of this approach. Teams will be working with individuals, community groups and local businesses to provide added value to the Council's services and develop a co-ordinated approach to deliver effective improvements.

3.4.2 A Thriving Neighbourhoods manager has been assigned to each of the neighbourhoods and will act as co-ordinators/ convenors around multi-agency neighbourhood issues. Thriving Neighbourhoods Managers will be supported by specialist teams, with staff from each of these teams being allocated to work in each of the Neighbourhood Areas to enable them to come together to address area-based issues.

3.4.3 Managers will be assigned to neighbourhood areas as set out below. The Thriving Neighbourhoods Manager role is primarily one of co-ordination and in practice the majority of the area work will continue to be undertaken by officers from the specialist teams.

Manager	Neighbourhood	Specialism
Adam Forbes	Heatons and Reddish	Waste Services and Parking
Charlotte Nicholls	Bramhall & Cheadle Hulme South	Environmental Regulation
Jane Bardsley	Central	Greenspace
Melony Woods	Cheadle (to be covered by Jane Bardsley initially)	Food Safety, Health & Safety at Work and Trading Standards
Peter Cooke	Werneth	TBC
Sam McNichol	Stepping Hill	Housing Standards
Sarah Tooth	Marple	Licensing and Trading Practices

3.5 In addition to Neighbourhoods Managers, the council and partners are working to align teams and services to the seven neighbourhood footprints. This includes, for example:

- Team around the Place (TAP) Captains are part of a leadership and coordination model to support the delivery of the neighbourhoods and prevention approach.
- Greater Manchester Police have 3 Inspectors and a number of Sergeants who align to the agreed neighbourhoods.
- Stockport Family universal health and early help services are aligned to neighbourhood footprints via Family Hubs.
- Health and Care through Area Leadership Teams are not wholly aligned but are directly linked through named individuals who act as bridges between networks.

3.6 Future focus:

- September - sharing our new approach with elected members.
- Further workforce development with managers and teams as part of the establishment of neighbourhood networks.
- Seek and take up opportunities to share with colleagues more widely (SLG/ All Colleague Briefing/ Partner boards/ management meetings).

3.7 Shared Drop-Down Spaces – this cross-cutting workstream supports the development of relationships and collaborative working at a neighbourhood level between the Council and partners. It will introduce a suite of spaces to facilitate colleagues to work effectively in

neighbourhoods and as neighbourhood teams, providing at least one 'drop down space' in each neighbourhood with connectivity by the end of the year. This will provide a workspace for partners to use as and when needed; a place where shared conversations can happen in the neighbourhoods they are needed; and shared refreshment facilities.

3.8 Current focus: we have been mapping the needs of the neighbourhoods' workforce and starting to define the types of 'drop-down' spaces that could better support them in their neighbourhood roles. We are also identifying buildings and assets across all our neighbourhoods that may be in scope of this workstream.

3.9 Future focus: our vision is for spaces that the Council and partners can use, therefore, we will be engaging with partners to understand what is wanted from 'drop down' spaces, what would add most value and any opportunities within partner estates to facilitate this.

3.9 Diagnostic tool/ shared framework for learning – the diagnostic tool would determine a set of indicators for each goal/aim (animated space, greenspace, cross partnership public estate, infrastructure, safe and cohesive, inclusive and accessible) against which each neighbourhood would be measured. In conjunction with Neighbourhood Profiles and intelligence about specific communities the tool would allow us to identify Thriving Places priorities within each neighbourhood.

3.10 Current focus: a theory of change workshop has been held and created. The finalised version will be used to inform development of the diagnostic tool.

3.11 Future focus

- Develop the model in line with the theory of change.
- Test on a neighbourhood with colleagues.

4. NEXT STEPS FOR THE THRIVING PLACES PILLAR

4.1 As outlined above, we have a number of big things we are focussing on for the coming months.

In addition, we will:

- Develop further Thriving Places transformation programmes to ensure we move closer to our overarching aims.
- Identify Thriving Places Neighbourhood Priorities using the diagnostic tool to reduce inequalities across neighbourhoods.

5. RECOMMENDATIONS

5.1 It is recommended that colleagues note the achievements and progress outlined in this report and provide comment and feedback on the future priorities described.

Anyone requiring further information should contact Emma Stubbs Emma.stubbs@stockport.gov.uk