![Stockport Metropolitan Borough Council logo]

Communities, Culture and Sport

Portfolio Performance and Rescources Agreement 2024/5

Ambitious Stockport, creating opportunities *for everyone*

Date	31 May 2024	Version	1.0 (Scrutiny)	Approved by	FS

COMMUNITIES, CULTURE AND SPORT PORTFOLIO HOLDER'S INTRODUCTION

I am delighted to present this year's Communities, Culture and Sport portfolio agreement. At its core, this portfolio is about our ambition to have a vibrant, creative, and active borough. A borough which celebrates diversity and where everyone feels included.

In recognition of the continuing effects of inequalities and poverty across our borough we are prioritising a series of Anti-Poverty initiatives. We will seek to address poverty in the borough by delivering work relating to the council's six anti-poverty objectives. Work for the year ahead includes: the voluntary adoption of the socio-economic duty; continued efforts to maximise benefit take-up; and, further connecting with our residents in communities by revising our outreach to map a range of activities and outcomes with local and emerging need.

We are proud of the progress we have made in delivering against the council's four Equality Objectives. This year we will continue to work closely with our community equality and staff networks; develop and launch an integrated equality/environmental and health equity assessment tool; understand more about the experiences of colleagues through our All-Colleague survey and Equality Diversity and Inclusion (EDI) Survey results and launch and embed the Stockport participation strategy and toolkit.

A big priority for the year ahead will be building on the brilliant foundations of the Town of Culture programme. During 2023/24 Stockport saw a fantastic range of cultural celebrations and events culminating in our Stockport Big Weekender. We also celebrated the reopening of the Hatworks museum after a transformative refurbishment. We will work with cultural and community organisations and creative practitioners and influencers to make sure that the sector continues to feel supported to deliver activities and programmes that develop Stockport's reputation as a cultural destination and provide accessible and inclusive opportunities for all our residents to be creative.

Our work to develop and strengthen how we work with and within neighbourhoods remains an important focus for the year ahead. Through our cross-cutting One Stockport Neighbourhoods and Prevention programme we want to change our relationship with residents and communities. This portfolio will support these ambitions through: the ongoing work with Sector 3 to provide the conditions for a thriving and resilient Voluntary Community, Faith and Social Enterprise (VCFSE) sector including the establishment of a new VCFSE alliance which provides a strategic forum for the leadership and voice of the sector; designing neighbourhood coordination approaches – building on learning from team around the place and Stockport local appointments, and developing libraries as community hubs.

Feeling safe within our communities remains an important focus for the year ahead. We will continue to work closely with One Stockport Community Safety partners to deliver our community safety priorities and ensure everyone feels safe in Stockport.

Councillor Frankie Singleton,
Cabinet Member for Communities, Culture and Sport

Revenue Budget 2022/23		Capital Programme	
	£000		**£000**
Cash Limit Budget	7,409	2024/25 Capital Budget	7,098
Approved Use of Reserves	1,839	2025/26 Capital Budget	13,678
		2026/27 Capital Budget	375

COMMUNITIES, CULTURE AND SPORT – PORTFOLIO PLAN ON A PAGE 2024/25					
Council Plan Ambition(s)	Ambition 2: Education, work, and skills Ambition 3: Wellbeing in neighbourhoods Ambition 4: Delivering for those who most need it				
Council Plan Cross-Cutting Theme(s)	Theme 1: Fair and Inclusive				
Areas of responsibility	Inclusive Neighbourhoods; Equality and Diversity; Tackling Inequalities; Public Safety and Protection; Community Safety; Community Funds; Information, Advice and Guidance; Libraries, Museums and Culture; Leisure.				
Portfolio Priorities	**Anti-Poverty**	**Equality, Diversity, and Inclusion**	**Connected Communities**	**Culture, Libraries and Active Lives**	**Delivering against the OSSP's priorities**
Key objectives and delivery programmes	• Strategic and systematic approach to anti-poverty work. • Maximising the income of residents through work and benefits. • Supporting residents in a financial crisis. • Preventing next-generation poverty. • Anti-poverty outreach work.	• Ensuring that Stockport is a fair and inclusive borough. • Supporting all staff to achieve their full potential and ensure that our workforce reflects the communities we serve. • Understanding our diverse communities and their specific needs. • Addressing inequality in our services.	As part of the One Stockport Neighbourhood and Prevention programme • Investing in the VCFSE sector. • Building the capacity of the VCFSE sector. • Improving the voice and influence of the VCFSE Sector. • Resident Advice Service. • Stockport Local – enabling the delivery of key services, information, advice and support closer to communities	As part of the One Stockport Neighbourhood and Prevention programme • Embedding the Stockport Moving Together priorities. • Developing libraries as community hubs. • Working in partnership to build a thriving cultural and creative Stockport.	Delivering the OSSP Plan 2022-2025: • Protecting vulnerable people. • Public safety and protection. • Preventing youth offending and reoffending.

COMMUNITIES, CULTURE AND SPORT – PORTFOLIO PLAN ON A PAGE 2024/25					
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Portfolio Priorities	**Anti-Poverty**	**Equality, Diversity, and Inclusion**	**Connected Communities**	**Culture, Libraries and Active Lives**	**Delivering against the OSSP's priorities**
Performance Measures	• Children living in low-income families. • Children receiving free school meals. • Households experiencing food insecurity. • Households in fuel poverty.	• Stockport residents agreeing their local area is one in which people with different backgrounds get on well together.	• Number of VCFSE organisations supported by "Match My Project" (NEW). • Number of volunteers applied via the Volunteer Hub website • Number of VCFCE organisations supported to build their capacity by Sector3.	• Levels of activity and inactivity (adults). • Levels of activity and inactivity (young people). • Museum visits. • Self-service library use. • Attendance at library events. • E-loans from libraries	• All crime per 1000 population. • ASB incidents per 1000 population. • Residents feeling safe in their local area

COMMUNITIES, CULTURE AND SPORT
1. PORTFOLIO SUMMARY

This portfolio agreement sets out the key responsibilities in relation to services and budgets. It also details the range of activities, projects and programmes that will support delivery of the priority outcomes, and the measures that will reflect progress over the year.

Our vision for Communities Culture and Sport is…
Our vision is for Stockport to be a vibrant, creative, and active borough made up of diverse communities from a range of identities, faiths and racial backgrounds that feel connected, included, and safe, and have access to a range of high-quality leisure, sport and cultural facilities and activities that support their health and wellbeing.

We also know that experiences of poverty can have a significant impact on people's wellbeing. The Communities, Culture and Sport Portfolio therefore also focuses on delivering the council's anti-poverty objectives.

The key services and functions in the Portfolio which contribute towards this vision are:

- Inclusive Neighbourhoods
- Equality and Diversity
- Tackling Inequalities
- Public Safety and Protection
- Community Safety
- Community Funds
- Information, Advice and Guidance
- Libraries, Museums and Culture
- Leisure.

This portfolio works closely with a number of other portfolios to deliver the following cross-cutting programmes:

Economy, Regeneration, and Housing
- Delivering new regeneration, jobs, homes & infrastructure
- Shaping the future of Stockport and district centres
- Supporting the development of 'good growth'

Parks, Highways and Transport
- Protecting and enhancing the natural environment

Finance and Resources
- Supporting our vulnerable residents through the 'cost of living crisis'
- Digital inclusion

Health and Adult Social Care
- Improving health outcomes and tackling inequalities

Children, Families and Education
- All Age Strategy and Transitions.
- Healthy Child Programme

The One Stockport Neighbourhood and Prevention programmes is a cross cutting programme and a number of priorities in this portfolio are delivered through it.

This portfolio also reflects the following ambitions from our Council Plan:

- **Ambition 2: Education, work, and skills** – supporting our residents to have access to the best education, skills, and qualifications at all stages of their lives, as well as making sure we support those who most need it to access the work and skills to succeed.

- **Ambition 3: Wellbeing in Neighbourhoods** - Our ambition is that every single neighbourhood and community across our borough can access the services that they need to be resilient, healthy, and vibrant.

- **Ambition 4: Delivering for those who most need it** - Improving outcomes for our most vulnerable residents, including the provision of effective and efficient support and personal care which meet needs arising from, for example, illness, disability, old age, homelessness, domestic abuse, mental health issues or family breakdown

This portfolio also reflects the 5 Big Things from One Stockport: One Future - the next phase of our Borough Plan. In particular it contributes to the achievement of the following:

- **Thriving Neighbourhoods:** Stockport is a borough full of unique neighbourhoods, where people value a sense of community, feeling safe and having pride in their local are, for example local participating in the future of their neighbourhoods.

- **The Best Place to Grow Up:** We want all children, in Stockport, to grow up happy, healthy, with confidence, ambition and surrounded by love, care and kindness, for example easy access to high quality early years support for all 0–5-year-olds helping to narrow inequalities.

Measures and targets used within the agreement

Measures are categorised to reflect council responsibility:

- **Council**: These measures are largely under the council's direct control (e.g. Council Tax collection, highway conditions, reablement).

- **Partnership**: These measures are influenced by the council with partners (e.g. youth offending, lifestyle services).

- **Contextual**: These are measures illustrating context but that the council has little or no control over or those without a clear polarity (i.e. where it is not apparent whether higher or lower is better) (e.g. children in care, children on a child protection plan).

In addition, the approach to target-setting takes responsibility into account.

- **Numerical**: Fixed target. Aim is to reach a specific level of performance by the end of the year. Most commonly applied to council-controlled measures.

- **Comparator**: No fixed target. Measure is benchmarked against available comparators and target reviewed during the year as comparator data becomes available. Aim is for performance to match or better comparators.

- **Direction of Travel**: An aspirational target is set to maximise, minimise, or maintain performance. It is important to define which period we are comparing to.

- **No Target (N/A)**: No target is set. This applies mainly to contextual measures particularly those without a clear polarity (i.e. where it is not apparent whether higher or lower is better) (e.g. children in care, children on a child protection plan).

COMMUNITIES, CULTURE AND SPORT
2. DELIVERY PLAN & PERFORMANCE FRAMEWORK

Priority 1: Anti-Poverty

We will seek to address poverty in the borough by delivering work relating to the council's anti-poverty objectives. There are six objectives in total, five are outlined below (with the sixth one, "*Increasing numbers of people in affordable and stable housing and reducing homelessness*" addressed primarily within the Economic Regeneration and Housing portfolio).

Strategic and systematic approach to anti-poverty work

We will ensure a strategic and systematic approach to anti-poverty work is in place which is rooted in the lived experience of people experiencing poverty. This will include the voluntary adoption of the socio-economic duty set out in Section 1 of the 2010 Equality Act (but, as yet not enacted in law), and providing poverty awareness training across the council, as well as in induction programmes.

Income maximisation through employment

Maximising the income of residents through access to fairly paid, flexible, and good quality work. (the Economic Regeneration and Housing portfolio also includes activity relating to this in its priority relating to work and skills).

Benefits take-up

Maximising the income of residents through benefits uptake by enabling access to high-quality welfare rights and other advice on benefit entitlements, for example through work delivered by Resident Advice and Support team and through initiatives such as Spend Well, Live Well campaign and financial information advice and guidance sessions in localities in venues such as community centre, libraries. and schools.

Financial crisis

We will provide support to residents in a financial crisis. We will continue to evolve the Resident Advice Service (RAS) to ensure residents have access to short-term and sustainable local and national schemes that uplift them out of poverty via crisis support, income gains and debt reduction.

We will expand our use of digital delivery tools to broaden our reach to residents e.g. virtual advice, online directories, show and tells. We will also improve our online experience to streamline access to RAS services.

Prevention

We will work to prevent next-generation poverty by working with children, young people, and their families.

Anti-poverty outreach activity in communities

We will further connect with our residents in the communities by revising our outreach design to map a range of activities and outcomes with local and emerging needs; this includes using the lived experience, situational data plus local and national initiatives to steer future activities.

Performance Measures and Targets

GMS – Indicator included in the Greater Manchester Strategy Outcomes Dashboard.

Note that all of the measures associated with this priority are contextual measures which the council has limited influence over. They are included however as they provide an indication of levels of poverty in our communities. No targets have therefore been set for these measures.

Contextual measure							
PI Code	PI Name	Reported	Good Perfor-mance	2021 Actual	2022 Actual	2023 Actual	2024 Target
CCS 1.1 GMS	Percentage of children living in low-income families	Annually	Low	14.1%	15.4%	17.6%	N/A

Data are released by government each spring relating to the previous calendar year. Latest available data therefore relates to 2022, when 15.4% of all 0–15-year-olds in the borough were living in low-income households (over 8,500 young people in total). The equivalent figure for the whole of GM was 27.2%. Only Trafford recorded a lower % than Stockport.

Contextual measure							
PI Code	PI Name	Reported	Good Perfor-mance	2021 Actual	2022 Actual	2023 Actual	2024 Target
CCS 1.2	Number of children in receipt of Free School Meals	Quarterly	Low	8,278	8,622	9,067	N/A

Whilst lead responsibility sits with the Children, Families and Education Portfolio, this can be used as a proxy for child poverty and understanding financial inclusion. Data is available monthly, and the quarterly figure is the average FSM count for all months up to the point of reporting.

Contextual measure							
PI Code	PI Name	Reported	Good Perfor-mance	2021/22 Actual	2022/23 Actual	2023/24 Actual	2024/25 Target
CCS 1.3 GMS	Percentage of households experiencing food insecurity	Annually	Low	Not Available	25.5%	Not yet Available	N/A

The latest available data is from the GM Residents Survey. Food security scores are calculated through responses to the questions that respondents are asked within the food section of the GM Residents Survey. These questions were asked in Waves 1 – 10 of the residents' survey (between March 2022 and November 2023). The response shows that 11.7% have low food security; and 13.8% have very low food security.

The Covid pandemic saw a significant increase in the number of food parcels awarded by the Trussell Trust in Stockport from 14,414 in 2019/20 to 18,677 in 202/21 (29.6% increase). The subsequent cost of living crisis has led to a further increase in the number of food parcels distributed from 17,123 in 2021/22 to 25,063 in 2023/24 (46.4% increase).

Contextual measure							
PI Code	PI Name	Reported	Good Perfor-mance	2021 Actual	2022 Actual	2023 Actual	2024 Target
CCS 1.4	Percentage of households in fuel poverty	Annually	Low	12.2%	12.1%	Not yet available	N/A

Latest national fuel poverty data (released in April 2024 and relating to calendar year 2022, shows that nationally, 13.1% of households were in fuel poverty. In Stockport, 12.1% of households are in fuel poverty, equating to 15,714 households (down 15,843 in 2021) . Stockport figure is the second lowest in GM (Trafford lowest at 11.4%, Manchester highest at 16.7%). Latest sub-regional fuel poverty data (released in April 2024 and relating to calendar year 2022) shows that Stockport has 62 LSOAs, where the % of households in fuel poverty is 13.1% or higher. In six of these LSOAs, the % of households in fuel poverty is 20% or higher.

Anti-Poverty work in other portfolios
Note that there are a range of measures in and activities in other portfolios that are aimed at addressing issues relating to poverty. For example:

Economy, Regeneration and Housing
- Employers signed up to the Good Employment Charter
- Stockport jobs paying the Real Living Wage
- Affordable housing
- Levels of rough sleeping and homelessness
- A range of activity relating to work and skills

Finance and Resources
- Free School Meals Extension Project
- Household Support Fund

Children, Families and Education
- Attainment levels relating to identified cohorts of young people (e.g. those on free school meals).
- Absenteeism and exclusions relating to identified cohorts of young people (e.g. those on free school meals).

Health and Adult Social Care
- Mortality rates and life expectancy in the most deprived communities.

Priority 2: Equality, Diversity, and Inclusion (EDI)
Delivering the against the council's four Equality Objectives, set out below.

Objective 1: Ensuring that Stockport is a fair and inclusive borough, including :

- Increase engagement with communities to visibly celebrate key dates and events that encompass diversity and inclusivity for example, Race and Culture Awards, International Women's Day etc.
- Further develop our community equity networks to strengthen engagement between the council and the local people
- GM Equality policy initiatives are reflected locally in policy, practice, and communities, for example, GM Race Equality Framework.
- Delivering our priorities set out in Stockport's Armed Forces Covenant

Objective 2: Supporting all staff to achieve their full potential and ensure that our workforce reflects the communities we serve, including:

- Reporting on Gender and Ethnicity Pay gap as part of our annual Pay Policy Statement
- Analysis of All Colleague Survey and EDI Survey results, particularly metrics around inclusive employment practises and organisational culture
- Recruitment events targeted at specific communities, to increase applications from those areas
- Compliance in training completion and seeking qualitative feedback to improve internal development offers (mandated and performance monitored e.g. GDPR).
- Our employee network and support groups are helping us to increase engagement with our workforce. The groups provide peer to peer support, as well visibly celebrating key dates and facilitating events that encompass diversity and inclusivity. The groups are also able to provide feedback and influence organisational approaches through the through the Corporate Equalities Steering Group.

Objective 3: Understanding our diverse communities and their specific needs including:

- Ensuring residents' voices are heard and their lived experience used to inform planning through our strategic partnerships. We will review membership of our strategic partnerships to ensure that lived experience is reflected in them where appropriate.
- We will launch and embed the Stockport participation strategy and toolkit to ensure that our consultation and engagement processes regularly include the lived experience of our residents.

Objective 4: Addressing inequality in our services, including:

- Develop and launch an integrated equality/environmental and health equity assessment tool and updated process guidance and training resources for staff and officers.

Performance Measures and Targets:
GMS – Indicator included in the Greater Manchester Strategy Outcomes Dashboard

Contextual measures – GM Community Safety Survey							
PI Code	Short Name	Reported	Good Perfor-mance	2021/22 Actual	2022/23 Actual	2023/24 Actual	2023/24 Target
CCS 2.1	% of survey respondents who agree or strongly agree that their local area is a place where people with different backgrounds get on well together (12-month rolling average)	Quarterly	High	78%	75%	79%	Aim to improve

The 2023/24 figure of 79% is taken from the latest available survey results, which relates to the year from April 2023 to March 2024. This was better than the GM average figure of 75%.

This measure is drawn from the GM Police and Community Safety Survey, which is conducted quarterly. Each quarter, 325 people are sampled in Stockport (3,250 across GM). The figures in these tables are based on 12-month rolling averages – that is, the average across the four surveys undertaken in the previous 12 months, giving 1,300 respondents in total across Stockport over the year. This sample size gives a margin of error of 2% either side. Most questions in the survey ask respondents about their "local area." This is defined as being "the area within about five minutes walking distance of your home."

Priority 3: Connected Communities

Our five-year VCFSE Strategy sets out the One Stockport Partnership's collective commitment to supporting our vibrant local VCFSE sector, this is a key component of our One Stockport Neighbourhoods and Prevention programme. It outlines three strategic priorities:

- Investment
- Capacity Building
- Community Power, Voice, and Influence
- Stockport Local - Enabling the delivery of key services, information, advice and support closer to communities

Our vision is for a strong, sustainable VCFSE sector, which is supported at all levels as an equal strategic and delivery partner, through collaborative relationships with Stockport Council, the Integrated Care System, Community Safety partners, housing providers, businesses, and residents, to help local people to live well and achieve their full potential.

Investing in the VCFSE Sector

Work in 2024/25 will include:

- Income generation for One Stockport Local Fund (OSLF) through Match My Project.
- Managing funding on behalf of council teams.
- Investment of £100k from OSLF Cabinet Reserves.
- Supporting Networks to access sustainable funding.

Building the capacity of the VCFSE Sector

This will include:

- Continued council investment in Sector3 to provide infrastructure support to VCFSE Sector.
- Investment in local Networks alongside co-ordination and skills development
- Investment in Sector3 Business Development role to support VCFSEs to access external funding and be more sustainable.

Community Power: Working to improving the voice and influence of the VCFSE Sector

Including:

- Ongoing development of a local VCFSE Alliance.
- Continued involvement of VCFSE reps on strategic boards.
- VCFSE Engagement through Community Voice Partnership, linked to One Health and Care Plan.
- Developing and rolling out Participation strategy and toolkit.

Stockport Local - Enabling the delivery of key services, information, advice and support closer to communities

We know accessing support can be complicated, and we want to make it easier for people to help themselves, their families, and those they care for. As part of the Neighbourhoods and Prevention programme we want people to recognise the Stockport Local badge and feel confident that this will help them to access trusted information and support across all our partners.

This includes support in a range of different areas and services as well as a number of touch down points such as libraries. The following will be delivered:

Stockport Local appointments - an important part of delivering our ambitions. Libraries and Adult Social Care will work in partnership to offer a variety of locations for residents to access. Equipment adaptations appointments will take place at Central Library with an information, advice, and guidance (IAG) element being added into the service offer. Each library will have a designated area branded Stockport Local, highlighting key book stock, information, and specific computer access. Social Care staff will be based in libraries, using the space as a touchpoint to work.

Citizens Advice appointments in the community – by using a data-driven and lived experience approach, we will produce a new service delivery strategy with the citizens advice that will ensure demographics are fully represented and residents from all areas of Stockport have access to local advice services. This new strategy will also align with the family hub locations and the wider anti-poverty objectives.

Family hubs – are bringing clear accessibility, physical, outreach, and digital developments for all families, reducing stigma in asking for help. Building on a strong universal offer, linked to anchor institutions including libraries, schools, nurseries, GP practices etc. and empowering families with self-help resources. Key to delivery is developing trusted relationships with communities and libraries are a key bridge in achieving this.

Performance Measures and Targets:

GMS – Indicator included in the Greater Manchester Strategy Outcomes Dashboard

Partnership measures							
PI Code	PI Name	Reported	Good Performance	2021/22 Actual	2022/23 Actual	2023/24 Actual	2024/25 Target
CCS 3.1 (NEW)	Number of VCFSE organisations supported by "Match My Project"	Quarterly	High	Not available	Not Available	Not Available	40
Match My Project is a new online social value portal, which matches local VCFSE organisations to council contractors and local businesses, as a way of supporting them to fulfil their social value requirements and/or give back to communities through social value activities. This will include financial donations, as well as in kind support such as training and consultancy or volunteering and the donation of equipment and materials to support VCFSE organisations.							
CCS 3.2	Number of volunteers applied via the Volunteer Hub website	Quarterly	High	N/A	N/A	N/A	N/A
Since 2022/23 Sector3, the council and other partners have been undertaking development on the Volunteer Hub website to improve the management of, and insight into, levels of volunteering in Stockport. This includes the procurement and implementation of a new Customer Relationship Management (CRM) system. As such the metric relating to the levels of volunteering in Stockport has been rebased to account for this change. As with the previous measure this does not capture all volunteering in the borough due to the breadth of ways people volunteer and commence volunteering. As such we will also consider the biennial GMCA State of the Sector reporting to add to our insight on volunteering levels and contributions within Stockport.							
CCS 3.3	Number of VCFCE Organisations Supported to build their capacity by Sector 3	Quarterly	High	N/A	120	836	850
Investment in Sector3 as our local VCFSE infrastructure organisation is one of the key ways we support the growth and resilience of our VCFSE organisations. Sector3 will support local VCFSEs through the provision of organisational health checks, support to develop policies and procedures, training, access to local volunteers, networking and applying for funding. The number of organisations supported to build their capacity by Sector3 is a reflection of all of these activities.							

Please note. We are reviewing the One Stockport Local Fund measure. We know that One Stockport Local Fund is only one form of income for Stockport's VCFSE sector. A key priority for us is to facilitate a sustainable and resilient Sector. Therefore, we are working closely with Sector3, GMCA and other funders such as Stockport Homes and the National Lottery to support the sector to establish a range of income opportunities (including grants beyond OSLF). Social Value is one such example outlined above. We will work with Sector3 to develop a better understanding and insight into the level of successful financial investment into Stockport. Where appropriate we are hoping this will enable us to develop better metrics for future years.

Priority 4: Culture, Libraries and Active Lives

This priority is about ensuring that our residents remain active and healthy, have access to information, advice and support in their communities and can enjoy Stockport's many cultural assets.

Delivered by:

Working in partnership to further develop and embed the Stockport Moving Together

Implementation of Stockport Moving Together will continue to be focused on the six priorities set out in the strategy. Although adopting a universal approach to support all residents in Stockport, implementation will have a specific emphasis on supporting Stockport's most inactive residents in the groups identified and agreed following extensive community engagement.

We will continue to test new ways of working and thinking, led by communities, and use action research methodology to inform implementation in neighbourhoods. Partner organisations and community groups will continue to engage with residents to meet individual need, alongside growing an already extensive provision for already 'active' individuals and groups.

Developing libraries as community hubs
Libraries will offer regular activities for our residents including events for children, families, and adults, including events that will celebrate residents from our diverse communities. Libraries will also participate in key national, regional, and local activities.

Libraries are part of our thriving communities ensuring our residents can access council services in their neighbourhoods. Neighbourhood teams will utilise libraries to deliver for our residents. This includes a training programme for all library staff delivered by the citizens advice to ensure anti-poverty signposting is embedded in their culture.

Work in partnership to build a thriving cultural and creative Stockport
Building on the foundations of the Town of Culture programme we will work with cultural and community organisations and creative practitioners and influencers to make sure that the sector feels supported to deliver activities and programmes that develop Stockport's reputation as a cultural destination and provide accessible and inclusive opportunities for all our residents to be creative.

We will do this by:

- Supporting and strengthening the Culture Stockport network and other creative networks
- Leading the sector in developing our strategy for culture in the borough
- Developing and delivering funding bids with partners to support delivery of programmes, activities, and capital development of cultural assets
- Continually developing our museums and collections offer, aligned with the Stockroom creative programme, to provide opportunities for all our residents

Performance Measures and Targets:

Measures in bold are included in the Corporate Report and Performance Dashboard
GMS – Indicator included in the Greater Manchester Strategy Outcomes Dashboard

Partnership measure							
PI Code	PI Name	Reported	Good Perform-ance	2020/21 Actual	2021/22 Actual	2022/23 Actual	2023/24 Target
CCS 4.1 HASC 1.8	Percentage of "active" adults - those reporting they do 150+ minutes of physical activity per week (three-year rolling average).	Annually	High	63.7%	64.4%	64.4%	N/A
CCS 4.2	Percentage of "fairly active" adults - those reporting they do 30-149 minutes of physical activity per week (three-year rolling average).	Annually	N/A	11.3%	10.4%	11.2%	N/A
CCS 4.3	Percentage of inactive adults - those reporting they do less than 30 minutes of physical activity per week (three-year rolling average).	Annually	Low	25.1%	25.2%	24.4%	24.0%

These figures are taken from the annual Sport England Adults' Active Lives Surveys. These cover the period from **1st November to 31st October** the following year and are normally reported the following April. The latest available data therefore relates to 1st November 2022 to 31st October 2023. Three-year rolling averages are reported.

A target is only set for the "inactive" level, as it is the "inactive" cohort that we need focus on. The other levels are however reported for context.

Taking the most recent survey results into account, a three-year rolling average of 24.4% respondents reported that they were "inactive" – a slight improvement on the previous 12 months. Stockport also continues to outperform GM (28.6%), NW England (27.7%) and England (26.2%) – though there were also modest improvements in these wider geographies compared to the previous 12 months.

A target for a modest reduction, to 24.0%, over the next 12 months is suggested for Stockport.

Partnership measures

PI Code	PI Name	Reported	Good Perform-ance	Academic Year			
				2020/21 Actual*	2021/22 Actual*	2022/23 Actual	2023/24 Target
CCS 4.4	Percentage of young people reporting that they are "active" (i.e. on average they do 60 minutes or more of physical activity per day) – three-year rolling average.	Annually	High	37.9%*	47.9%*	42.0%	N/A
CCS 4.5	Percentage of young people reporting that they are "fairly active" (i.e. on average they do 30-59 minutes of physical activity per day) – three-year rolling average.	Annually	N/A	23.3%*	22.2%*	23.1%	N/A
CCS 4.6	Percentage of young people reporting that are "less active" (i.e. on average they do less than 30 minutes of per day) – three-year rolling average.	Annually	Low	38.8%*	30.0%*	34.9%	Aim to improve

These figures are taken from the annual Sport England Young People's Active Lives Surveys, which relate to academic years. Results are reported each December, so the latest data relates to the 2022/23 academic year.

In previous portfolio agreements, figures relating to single years were reported. For the first year since the pandemic however, results for three successive academic years are now available (figures for 2019/20 were not reported at local authority level) and a three-year rolling average can be calculated for 2022/23 and future years. Portfolio Agreements from 2024/25 onwards will therefore report three-year rolling averages relating to this measure above for academic years from 2022/23.

(* - note however that the 2020/21 and 2021/22 figures above are for one-year only as 2022/23 is the first year for which a three-year rolling average can be calculated).

A target is only set for the "less active" level, as it is the "less active" cohort that we need focus on – other levels are however reported for context.

For academic year 2023/24, a "direction of travel" target (to reduce the proportion of survey respondents reporting as "less active") is suggested, as post-pandemic trends are still uncertain. The intention however will be to return to a specific numerical targets when levels of unpredictability have reduced.

Looking at the 2022/23 rolling average, the survey found a greater proportion of young people reporting as "less active" in Stockport (34.9%), than GM (32.5%), NW England (31.8%) and England (31.2%). We know that pupils' activity levels in Stockport were significantly impacted by school closures during the pandemic lockdown periods and this appears to have resulted in greater levels of "less active" children and young people in Stockport when compared to GM, NW, and England during this recovery phase.

Council measure							
PI Code	**PI Name**	**Reported**	**Good Perform-ance**	**2021/22 Actual**	**2022/23 Actual**	**2023/24 Actual**	**2024/25 Target**
CCS 4.5	Number of visits to Stockport museums.	Quarterly	High	64,384	88,499	126,789	125,000

Town of Culture helped us to achieve record visitor numbers to our museums in 2023/24. We want to build on this success, so we have set an ambitious target to maintain similar visitor numbers in 2024/25. The full reopening of Hatworks and the exhibition (opening in September) of works by renowned artist Helen Clapcott at Stockport War Memorial Art Gallery, together with the reputation we have built through word-of-mouth recommendations during 2023/24, will help us towards achieving this target.

Council measure							
PI Code	**PI Name**	**Reported**	**Good Perform-ance**	**2021/22 Actual**	**2022/23 Actual**	**2023/24 Actual**	**2024/25 Target**
CCS 4.6	Number of users accessing libraries in self-service mode (Open+)	Quarterly	High	7,875	21,867	31,350	37,620

Open+ is our unstaffed offer widening library access for our residents and is essential to support our library offer within the current financial challenges. In 2023/24 libraries reviewed access to Open+ for our residents and following a robust pilot have widened out access to all residents over 18 and created a resident friendly registration for 16–17-year-olds. The measure reflects these changes and the additionality of further Open+ hours from June 2024.

Council measure							
PI Code	**PI Name**	**Reported**	**Good Perform-ance**	**2021/22 Actual**	**2022/23 Actual**	**2023/24 Actual**	**2024/25 Target**
CCS 4.7	Number of attendees at community support and outreach events held	Quarterly	High	5,492	11,219	36,358	38,176

Our libraries teams worked tirelessly to increase our event numbers in post-pandemic ecology, utilising a wide variety of partners and meeting residents' expectations. The 2023/24 figure above reflected Libraries' core role in Stockport Town of Culture.

Council measure							
PI Code	**PI Name**	**Reported**	**Good Perform-ance**	**2021/22 Actual**	**2022/23 Actual**	**2023/24 Actual**	**2024/25 Target**
CCS 4.8	Number of e-loans for books/audio/magazines/ newspapers	Quarterly	High	177,944	187,607	324,488	356,937

Libraries have improved resident e-loan access, rising from the level of pandemic usage and we expect this to continue to grow as many of our residents continue to enjoy this excellent service.

Priority 5: Delivering against the priorities of the One Stockport Safety Partnership

Delivered by:

Delivering the One Stockport Safety Partnership (OSSP) Plan 2022-2025
Delivery of the OSSP Plan 2022-2025, with activity relating to its three main themes.

Protecting Vulnerable People

- During Quarter 1 2024/25, Stockport completed a Home Office Prevent Duty Benchmark Assessment and are expecting their formal outcome from the Home Office Prevent Duty Local Authority Assurance in June. During this assessment Stockport was reviewed on their ability to deliver against the Prevent Duty benchmarks outlined in the Prevent duty toolkit for local authorities. As part of this exercise, we will receive feedback about how Stockport has performed, and we will receive recommendations of areas where we need to develop and undertake further work. These recommendations will then be embedded into the Stockport Prevent Partnership action plan.

Public Safety and Protection.

- OSSP's Sliver Group (formally the Partnership Delivery Group) will continue to oversee multiagency tactical work and develop closer working relationships with GMP to improve our approach to tackling domestic burglary and car crime through a data-led approach. The Sliver Group has been strengthened this year to ensure it is more agile, responsive, and focused on current priorities with officers able to deploy resources accordingly. The inaugural meeting of the reviewed model took place on April 24th, 2024.

- We will continue to react and step up our response to any increased incidents of anti-social behaviour using our partnership approach of Operation Barometer which link police, targeted youth services, schools, and our services. This is predominantly done through the Youth Disorder meetings, led through GMP and Youth Justice, focusing on police neighbourhood areas and youth ASB and Disorder. An evaluation of this approach formed part of the research undertaken by Manchester Metropolitan University(MMU), through Safer Streets funding, on the effectiveness and impact of the approach. It is anticipated that we will receive this report by June 2024.

- The Stockport 'Serious Violence Strategic Needs Assessment' was completed in December 2023, informed by partners, and approved through appropriate channels. The implementation of this is detailed within the 'OSSP Serious Violence Plan' which now complete and was approved by OSSP in April 2024.

Preventing Youth Offending and reoffending

- The 2024 Youth Justice Plan is scheduled to be with the national 'Youth Justice Board' by end of June 2024, then it will go through the council's democratic cycle for approval.

- The Adolescent Safeguarding Framework will continue to be implemented. From April 2024 however, Complex Safeguarding and Youth Justice have merged and come under one management structure, allowing the targeted adolescent delivery model to work to the principles of the GM model and focus on the most complex and challenging adolescents in the borough.

- Development of a refreshed Corporate Parenting Strategy for 2023-2026 is in progress and a draft is scheduled to be considered by the Children in our Care Board for final comments in June 2024. Once finalised, the strategy will then progress through governance and once approved by implemented.

- The Children in our Care Board will focus on local placement sufficiency, so we have enough homes for children and young people to live in locally. Local placement sufficiency is a key priority of the board and also key for the Council's MTFP recovery plan.

Performance Measures and Targets:
GMS – Indicator included in the Greater Manchester Strategy Outcomes Dashboard –

These measures are drawn from the GM Community Safety Survey, which is conducted quarterly. Each quarter, 325 people are sampled in Stockport (3,250 across GM). The figures in these tables are based on 12-month rolling averages – that is, the average across the four surveys undertaken in the previous 12 months, giving 1,300 respondents in total across Stockport over the year. This sample size gives a margin of error of 2% either side.

Partnership measures – crime rates							
PI Code	Short Name	Reported	Good Perfor-mance	2021/22 Actual	2022/23 Actual	2023/24 Actual	2023/24 Target
CCS 5.1	All crimes recorded by GMP – rate per 1,000 population (and number)	Quarterly	Low	81.8 (24,110)	93.7 (27,631)	81.1 (24,101)	Aim to improve
CCS 5.2	Anti-social behaviour (ASB) incidents recorded by Police per 1000 population	Quarterly	Low	20.9 (6,171)	22.0 (6,524)	24.9 (7.397)	Aim to improve

A comprehensive breakdown of crime types is included in the regular reports to the One Stockport Safety Partnership (OSSP). Where specific concerns have been raised by the OSSP Board on crime data, these will be highlighted within Portfolio Reports.

There has been an approximate **11.85%** increase in the number of reported ASB incidents in Stockport, based on figures for 2022 (6373) and 2023 (7230). That said, reported incidents in 2023 were approximately **23%** lower than in 2020 (8883). A number of factors have influenced the rise from 2022 to 2023. There has been an approximate **28%** rise in the number of 'Malicious or Nuisance Communications' incidents in Stockport reported to Greater Manchester Police, 862 in 2022 and 1189 in 2023 (there were two reported in 2021, and none in 2020). The significant increase in reported 'Malicious Communications' incidents since 2020 is likely to be due to a combination of a greater willingness amongst the public to report online issues and improved recording techniques within Greater Manchester Police. Further, reported 'Vehicle Nuisance or Inappropriate Use' incidents in Stockport have increased by approximately **17%** (1087 in 2022, 1302 in 2023) and 'Hoax Calls to Emergency Services' have increased by approximately **21%** (341 in 2022 to 433 in 2023). Increases in these three incident types alone constitute approximately **74%** of the total increase in reported incidents, between 2022 and 2023.

Contextual Measure – GM Community Safety Survey							
PI Code	Short Name	Reported	Good Perfor-mance	2021/22 Actual	2022/23 Actual	2023/24 Actual	2024/25 Target
CCS 5.3	% of survey respondents who say they feel very or fairly safe in their local area (12-month rolling average).	Quarterly	High	91%	93%	93%	Aim to improve

The 2023/24 figure of 93% is taken from the latest available survey results, which relates to the year from April 2023 to March 2024. This was slightly better than the GM average figure of 89%.

(This measure is also derived from the quarterly GM Police and Community Safety Survey, described above in the commentary relating to CCS 2.1).

COMMUNITIES, CULTURE AND SPORT
3. FINANCIAL RESOURCES AND MONITORING

3.1 Resources

The resources available to the portfolio for 2024/25 include Cash Limit budget and Approved Use of Reserves. These funding sources are described in further detail in Sections 3.2 and 3.4 of this report.

Cash limits are approved before the beginning of the financial year and each portfolio is responsible for ensuring that their net expenditure does not exceed their cash limit for that year. Changes made to the cash limit are reported during the financial year, usually in the performance and resources reports.

3.2 Revenue Budget

The table below shows the revenue cash limit budget, which is £7.409m for this portfolio as at budget setting. The total expenditure is greater than the cash limit budget, this is because some of the expenditure is funded by income including ringfenced grants, sales, fees and charges and reserves.

	Employee Expenditure	Non-Employee Expenditure	Income	Grand Total
	£000	£000	£000	£000
Resident Advice & Support	0	68	0	68
Stockroom	406	1,041	(947)	500
Strategy - Communities	464	8	0	472
Borough Leisure Facilities	97	438	0	535
Housing Standards	421	2	(93)	330
Libraries	1,896	543	(167)	2,272
Museums and Arts	925	250	(377)	798
Public Protection	2,018	955	(1,194)	1,779
Registrars and Events	962	272	(1,377)	(143)
Resident Advice & Support	696	200	(97)	798
Total	**7,885**	**3,776**	**(4,252)**	**7,409**

The table below shows the adjustments to the revenue cash limit budget for this portfolio since Quarter 4 2023/24. The indicative adjustments and savings were all agreed as part of the 2024/25 budget setting process.

	£000
2023/24 Budget at Q3	**7,826**
Temporary Covid Scarring Allocation	188
Reversal of Temp allocation	(188)
2023/24 Budget at Q4	**7,826**
Applying Budget Choices, Savings:	
Demand	0
Radically Digital	0
Robust Corporate Governance	(417)
Value for Money	0
Total Savings	**(417)**
2024/25 Budget	**7,409**

3.3 Earmarked Reserves

Most earmarked reserves are held at a corporate level and services produce a business case to draw down funds, which is approved through Corporate Leadership Team and Cabinet Members. This strategic approach is designed to provide financial resilience for the council and to ensure that council reserves are used on an invest-to-save basis and to support council priorities. The exceptions to this are ring fenced reserves and the Directorate Flexibility Reserve.

The reserve commitments reflected in the table below are before any balances which may become uncommitted following the council's next Reserves Policy update being taken to Corporate Resource Management and Governance Scrutiny Committee (CRMG) on the 3rd September 2024.

Reserve Category	Reserve Narration	To be used for	Balance of Reserve £000
Directorate Reserves			
Directorate Reserve	Directorate Flexibility Reserve - Place	Museums Air Raid Shelter & Hatworks	72
Corporate Reserves			
Strategic Priority Reserve	Community Investment Fund	Stockport Local Fund	623
Strategic Priority Reserve	Cabinet Positive Investments	Digital Inclusion and Financial Inclusion to Support Residents	124
Strategic Priority Reserve	Contain Outbreak Management Reserve	Investment Plan Post-Covid Reserve - Previously COMF reserve	384
Reserve Linked to Budget	MTFP Resilience and Smoothing Reserve	Leisure	568
Strategic Priority Reserve	Cabinet Positive Investments	22/23 Digital inclusion – enhancing library provision (£0.100m)	61
Corporate Reserves	Revenue Grant Reserve (includes ringfenced reserves)	Trading Standards Grant	7
	Total		**1,839**

3.4 Portfolio Savings Programme

The savings aligned to this portfolio for 2024/25 are shown in the table below.

MTFP Driver	Proposal	Value of savings (£000)
Robust Corporate Governance	Libraries	320
Robust Corporate Governance	Service Efficiencies in Corporate & Support Services	50
Robust Corporate Governance	Increase Fees & Charges across Place Management	47
TOTAL		417

3.5 Capital

The council's Capital Strategy aims to deliver an annual Capital Programme that supports the council's strategic priorities and offers best value for money.

Capital Funding comprises non-recurring resources from a range of sources. The portfolio capital programme for 2024/25 and beyond is detailed below.

Scheme	2024/25 Programme £000	2025/26 Programme £000	2026/27 Programme £000
Security Capital Works	37	0	0
Marple Community Hub	7,061	13,678	375
TOTAL	7,098	13,678	375

Funding the Capital Programme:

Resources	2024/25 £000	2025/26 £000	2026/27 £000
Capital Grants	7,098	11,489	375
Capital Receipts	0	2,189	0
TOTAL	7,098	13,678	375

Details of the programme:

Scheme	Description
Security Capital Works	Capital works required to facilitate the transfer of security services from TLC to SHL.
Marple Community Hub	The scheme relates to the delivery of a new active communities hub within Marple following the Council being awarded Capital Levelling up funding in April 2023.

GLOSSARY

Common acronyms used within the PPRA and likely to be referred to in the portfolio reports include the following

ASB – Anti Social Behaviour

CCS – Communities, Culture and Sport

CRM – Customer Relationship Management

CSS – Corporate Support Services

CRMG – Corporate Resource Management and Governance

EDI – Equality and Diversity and Inclusion

FSM – Free School Meals

GDPR – General Data Protection Regulation

GM – Greater Manchester

GMCA – Greater Manchester Combined Authority

GMP – Greater Manchester Police

GMS – Greater Manchester Strategy

HASC – Health and Adult Social Care

IAG – Information, Advice and Guidance

MMU – Manchester Metropolitan University

MTFP – Medium Term Financial Plan

N/A – Not applicable

NW – North West

PDG – Partnership Delivery Group

PI – Performance Indicator

PPRA – Portfolio Performance and Resources Agreement

PPRR – Portfolio Performance and Resources Report

Q - Quarter

OSLF – One Stockport Local Fund

OSSP – One Stockport Safety Partnership

SHL – Stockport Homes Limited

TLC – Totally Local Company

VCFSE – Voluntary, Community, Faith, and Social Enterprise