

Draft Minutes

ONE Stockport Health and Care Board – Public Meeting

Date: 30 August 2023

Time: 15:30 – 16:32 pm

Venue: Fred Perry House, First Floor, Conference Rooms 1 and 2

Present	Apologies
<p>Present:</p> <p>Cllr Mark Hunter, Leader of Stockport Metropolitan Borough Council, Chair</p> <p>Jilla Burgess-Allen, Director of Public Health, Stockport MBC</p> <p>Michael Cullen, Deputy Chief Executive and Locality Finance Lead, Stockport Metropolitan Borough Council</p> <p>Karen James, Chief Executive, Stockport NHS Foundation Trust</p> <p>Philippa Johnson, Deputy Place Based Lead, NHS Greater Manchester Integrated Care</p> <p>Chris McLoughlin, Executive Director, People and Integration, Stockport Metropolitan Borough Council</p> <p>Dr Viren Mehta, GP and Primary Care Representative</p> <p>Clare Parker, Executive Director of Quality, Nursing and Healthcare Professionals, and Deputy Chief Executive, Pennine Care NHS Foundation Trust</p> <p>Kathryn Rees, Directory of Strategy, Stockport Metropolitan Borough Council</p> <p>Heidi Shaw, Director of Family Help and Integration, Stockport Metropolitan Council</p> <p>Caroline Simpson, Place Lead, NHS Greater Manchester Integrated Care and Chief Executive, Stockport Metropolitan Borough Council</p> <p>Chief Superintendent John Webster, District Commander Stockport, GMP</p> <p>Dr Simon Woodworth, Associate Medical</p>	<p>Apologies:</p> <p>Sarah Dillon, Director of Adult Social Care, Stockport Metropolitan Borough Council</p> <p>Geraldine Gerrard, Head of Business Support (Commissioning & Contracts), Stockport MBC</p> <p>John Graham, Director of Finance/Deputy Chief Executive, Stockport NHS Foundation Trust</p> <p>Anthony Hassall, Chief Executive, Pennine Care NHS Foundation Trust</p> <p>Maria Kildunne, Chief Officer, Healthwatch</p> <p>Jo McGrath, Chief Officer, Sector 3</p> <p>Helen McHale, Chief Executive, Stockport Homes</p> <p>Jonathan O'Brien, Executive Director of Strategy & Partnerships, Stockport NHS Foundation Trust</p> <p>Mandy Philbin, Chief Nurse and Executive Nurse of Quality and Learning Disabilities, NHS Greater Manchester Integrated Care</p>

Director, NHS Greater Manchester Integrated Care		
In attendance		
Ben Aspinall, Associate Director of Delivery and Transformation, Greater Manchester Integrated Care (Stockport), for item 11 Alison Newton, Senior PA & Business Administrator, NHS Greater Manchester Integrated Care (Minutes) Public x 1		
1.	Welcome & Apologies	Action
	The Chair welcomed members to the ONE Stockport Health and Care Board. Apologies were noted as listed above. Members introduced themselves.	
2.	Notification of items of Any Other Business	
	There were no items of other business declared.	
3.	Declarations of Interest	
	The Chair asked members of the Board to declare any interests held that would impact on the business conducted. There were no declarations of interest.	
4.	Minutes from previous meeting	
	The minutes of the meeting of the ONE Stockport Health and Care Board held on 26 July 2023 were received and agreed as an accurate record. RESOLVED: The minutes of the ONE Stockport Health and Care Board meeting held on 26 July 2023 be APPROVED as a correct record by the ONE Stockport Health and Care Board.	
5.	Actions and Matters Arising	
	LB05: A formal letter of concern had been signed off by the Chair and C Simpson, regarding the closure of two pharmacies in Sainsbury's stores in Stockport and the impact of these closures on patients and sent to NHS England. NHS England had acknowledged the letter and indicated that a response should be received from Greater Manchester Integrated Care (GM IC). This would be followed up with the Greater Manchester (GM) team. LB06: Following a discussion at the previous meeting on the Mental Health and Wellbeing Strategy 2023 – 2030, it was requested that further discussions take place on the issues raised. Further discussions would take place at a follow-	

	<p>up meeting on the Mental Health and Wellbeing Strategy.</p> <p>There were no other actions to discuss.</p> <p><u>RESOLVED:</u> The Board NOTED the update on the actions from previous meetings.</p>	
6.	<p>Place Based Lead / Deputy Place Based Lead Update</p>	
	<p>An update was provided by the Place Based Lead and Deputy Place Based Lead:</p> <p><u>Place Based Lead</u> - C Simpson highlighted a number of key areas of focus within GM, including:</p> <ul style="list-style-type: none"> • The Greater Manchester (GM) Operating Model (refining and clarifying roles and responsibilities for NHS England). The refreshed Model was due to be presented at the GM Integrated Care Board (ICB) meeting in September 2023 before being brought back to this Board. Key changes in the refresh included clarity of responsibility at locality level, primary care services, NHS community services, NHS Learning Disability and Autism, Children and Mental Health Services (CAMHS) and some public health services relating to social prescribing, diabetes and dementia whilst keeping streamlined contracting arrangements at a GM level. Members would be updated as the transition arrangements developed. • There remained significant in-year financial challenges for the GM system with pressures arising from prescribing budgets, individual Continuing Healthcare (CHC) and mental health placements. A financial recovery group continued to meet to discuss efficiency savings across the GM system. This would be covered further under item 8. <p><u>Deputy Place Based Lead</u> – P Johnson highlighted key areas of focus in Stockport locality, including:</p> <ul style="list-style-type: none"> • The GM ICB consultation had ended, the next stage of the process for the filling posts was underway. Whilst there remained a number of vacancies, a number of staff awaited clarity on their roles. • Work continued on urgent care recovery, working in partnership. A self-assessment for winter planning would be submitted to GM before 1 September 2023 (item 11). The actions outlined in the plan were aimed at supporting flow out of hospital ensuring patients could access the most appropriate care setting to meet their needs. • It was noted that Pennine Care NHS Foundation Trust had submitted its winter plan to GM. • The Urgent and Emergency Care Delivery Board (UECDB) and ONE Health and Care Executive Group had agreed a challenging target of 60 patients on the No criteria To Reside (medically fit for discharge) list, 	

	<p>currently averaging 100 a day. A supported programme of work was underway to progress this work.</p> <ul style="list-style-type: none"> • A Reablement Summit was due to take place on 28 September 2023, bringing partners together to discuss flow out of hospital and intermediate care supported by Adult Social Care (ASC). • A meeting had been arranged to discuss flow issues for patients with mental health. • Appreciation was expressed to all those that had supported the hospital during the recent consultant strikes. • Lots of good work was taking place within the Neighbourhood and Prevention programme of work, to be covered later on the agenda (item 9). • The 2023 GP Patient Survey had provided positive results for Stockport GP practices, with the Stockport South and East Primary Care Network (PCN) highest across GM. High performers in the survey included Marple Bridge Surgery (99%) for general experience, High Lane Medical Practice (96%), Vernon Park Surgery, Brinnington Surgery and Marple Cottage Surgery (95%). • Planning was underway for the autumn Covid booster programme. • A number of engagement activities had taken place to seek feedback from the public on the ONE Stockport Health and Care Plan. <p>The Chair thanked C Simpson and P Johnson for the update.</p> <p>The Chair commented that it would be helpful if the Covid Booster vaccine could be coordinated with the flu vaccine.</p> <p><u>RESOLVED:</u> The update from the Place Based Lead and Deputy Place Based Lead was NOTED.</p>	
7.	<p>ICB Executive Update</p>	
	<p>C Simpson referred to the document circulated, providing an update from the Chief Executive of the GM IC, Mark Fisher, presented in the absence of M Philbin. There were no questions arising from the report.</p> <p><u>RESOLVED:</u> The Board NOTED the ICB Executive update.</p>	
8.	<p>Finance Report</p>	
	<p>M Cullen was invited to present a Finance update for the Locality for Month 4 and an update on the efficiency programme.</p> <p>It was noted that NHS Greater Manchester (Stockport) was reporting a year-to-date adverse variation of £0.930m and a forecast outturn adverse variance of £1.081m.</p>	

	<p>The adverse variance was due to a complex package of care for a patient, a high-cost personal health budget and an increase in community contract activity above planned levels. The prescribing position was being held centrally but would be shown within the locality budget from Month 5 – these would have a detrimental impact of circa £2.3m on the locality budget.</p> <p>Members were asked to note that robust spending controls had been implemented. A financial assurance meeting had taken place that week with the Chief Executive of GM IC and the Deputy Chief Finance Officer to outline the challenges and risks faced in Stockport.</p> <p>There would be a system wide approach including joint efficiency plans to address the financial challenges and a joint focus on the financial position.</p> <p>The Chair sought assurance that the projected outturn forecast was achievable. M Cullen responded that work was underway on the efficiency plan but there remained a risk to GM and indeed nationally for the prescribing budget. Primary Care colleagues and Viaduct Care would continue to focus on reducing prescribing budgets. All partners were focusing on achieving financial balance.</p> <p>The Chair questioned whether there was anything further the Board could do to support this work. M Cullen explained that he had undertaken a number of deep dives into areas of significant spend, along with P Johnson; an update on the outcome of this work would be brought back to Board.</p> <p>V Mehta explained that a huge amount of work had taken place to recover the position on the prescribing budget and highlighted that Stockport locality had the lowest per capital spend in GM, yet the highest achieving QIPP (Quality, Innovation, Productivity and Prevention) for four measures and high performing in eight measures. The commissioning of community pharmacy would be the responsibility of the ICB in the future.</p> <p>K James pointed out that all Acute Trusts have to undertake forecasting work to be submitted at the end of the year; Trusts were working collaboratively to address the financial challenges.</p> <p><u>RESOLVED:</u> ONE Stockport Health and Care Board:</p> <ul style="list-style-type: none"> i. NOTED the financial position including identified financial risks. ii. NOTED the efficiency programme update. 	
9.	Neighbourhoods and Prevention Programme	
	<p>C McLoughlin outlined the work that had taken place as part of the Neighbourhoods and Prevention Programme and pointed out that implementation of the programme was well underway focused on improved outcomes for residents and greater independence. In addition, there was a focus on the need to reduce spend. Early intervention and prevention should</p>	

help reduce demand on the hospital. It was noted that a number of factors were central to good health including: - good housing, employment, friends and family, access to transport, exercise and a broad education (including nutrition and keeping a person motivated).

The Neighbourhood and Prevention programme aimed to bring local communities together to identify local issues and problem solve with the aim of early identification of need with effective evidence based on self-help or early intervention providing a better experience of life for its residents.

The Programme focused on four pillars of work, each interdependent with the other and including a Senior Responsible Owner (SRO) and each with Sub-Groups sitting under it.

- One Neighbourhoods Model
- Thriving Places
- Connected Communities
- Collaborative Health and Care.

Two workshops had taken place with a third workshop planned for later that month.

C McLoughlin emphasised the importance of the `so what' approach to each pillar, ensuring that work undertaken would make a difference, adding value for residents. The Programme would provide an opportunity for residents to participate in peer support and mentoring within their own community.

Members were drawn to a number of slides presented within the papers providing case studies of a neighbourhood approach and advised that numerous case studies could be presented to highlight the work taking place within specific communities.

It was further noted that the four pillars were aligned with the GM Joint Forward Plan.

P Johnson highlighted the importance of making the core offer clear for residents, and the importance of getting the right structure in place for communities to enable them to access the right support at the right time. PCNs were targeting initiatives to tackle inequalities.

C McLoughlin advised that following a workshop due to take place in November 2023, arrangements would be put in place to formalise a Neighbourhood and Prevention Board and reminded the meeting of the importance of listening to feedback from residents.

J Burgess-Allen encouraged using the assets already in place within communities, there were lots of thriving groups, working to support residents.

V Mehta thanked colleagues for the huge amount of work that had taken place

	<p>to articulate this programme of work and acknowledged that this was a long-term piece of work.</p> <p>C Simpson thanked the team for the framework and encouraged the involvement of the Voluntary, Community, Faith and Social Enterprises (VCFSE) sector in supporting residents at a local level.</p> <p>K James added to the appreciation for the good work that had taken place, recognising the other determinants of health and understanding the value within local neighbourhoods.</p> <p>The Chair thanked C McLoughlin and all colleagues involved in the Neighbourhood and Prevention Programme.</p> <p><u>RESOLVED:</u> ONE Stockport Health and Care Board NOTED and supported the collective approach to the Neighbourhoods and Prevention Programme and the progress made in each of the four pillars of work.</p>	
<p>10.</p>	<p>People and Community Voice Engagement in Health and Social Care</p>	
	<p>K Rees briefed the meeting on the framework for incorporating engagement into planning and decision making across the ONE Stockport Health and Care Partnership and the work of the People and Community Voice Engagement Sub-Group involving people with lived experience.</p> <p>The Engagement and Communications Framework had been approved by Board in February 2023. A quarterly report would be presented to Board.</p> <p>Members were asked to note Stockport’s ten principles arising from National Integrated Care System Guidance, to guide Integrated Care Systems (ICSs) in developing their approach to working with people and communities and the progress against each of the principles.</p> <p>There had been good engagement on the ONE Stockport Health and Care Plan; the refreshed Plan would be presented to Board at a later meeting. The Report circulated included a summary of engagement activity by theme.</p> <p>Members were reminded of the joint engagement that had taken place resulting in an interim report on the experience of Mental Health Carers and people with Serious Mental Illness, presented at the previous Board meeting. A Wellbeing Festival had taken place that day, established by the Youth Alliance; the work of this group would be brought back to Board.</p> <p><u>RESOLVED:</u> ONE Stockport Health and Care Board NOTED the progress on the actions outlined in the Engagement and Communications Framework.</p>	

11.	Urgent and Emergency Care Update – Winter Assurance	
	<p>Ben Aspinall was invited to summarise the work that had taken place to develop a Stockport Winter Assurance Plan for 2023/24, to be submitted to NHS England by 1 September 2023. The report circulated included narrative on key lines of enquiry that the ICB have to report to NHS England including system working, high impact interventions, discharges, intermediate care and social care, surge plans and workforce.</p> <p>All partners organisations had been invited to contribute and comment on the Plan, prior to it being submitted. The Plan would provide operational oversight and the process for escalation when dealing with periods of surge.</p> <p>B Aspinall pointed out that that this would be a working document, taking a partnership approach and would involve further refinement following an Urgent and Emergency Care Delivery Board workshop, due to be held on 21 September 2023.</p> <p>K James commented that this had been a challenging year for acute trusts with increasing demands. In previous years there had been additional funding to support high impact interventions such as with the Respiratory Hubs but there was no additional funding.</p> <p>P Johnson highlighted the importance of utilising existing resources effectively.</p> <p><u>RESOLVED:</u> ONE Stockport Health and Care Board NOTED the progress on the winter plan for 2023/24.</p>	
12.	Health and Wellbeing Board – Update from the Locality Board	
	<p>P Johnson referred to the paper circulated for information, to be presented to Stockport Health and Wellbeing Board for an update on the work of the Locality Board.</p> <p><u>RESOLVED:</u> ONE Stockport Health and Care Board NOTED the progress made by Stockport Locality.</p>	
13.	Flash Report – Stockport Provider Partnership August meeting	
	<p>It was NOTED that the August meeting of Stockport Provider Partnership had been cancelled.</p>	
14.	Flash Report – Stockport Quality Improvement Collaborative	

	It was NOTED that a workshop would be held to discuss Quality Improvement issues across Stockport in September 2023.	
15.	Flash Report – Primary Care Commissioning Committee	
	It was NOTED that the next Stockport Primary Care Commissioning Committee meeting was due to take place on 12 September 2023. An update would be provided at the next meeting.	
16.	Questions from the public	
	There were no questions from the public to discuss.	
17.	Any Other Business	
	There were no additional items of business to discuss. The Chair thanked members for their contributions and closed the meeting.	
Date & Time of Next Meeting: Wednesday 20 September 2023, 15:30 – 17:15 pm Fred Perry, 1st Floor Conference Rooms 1 and 2		