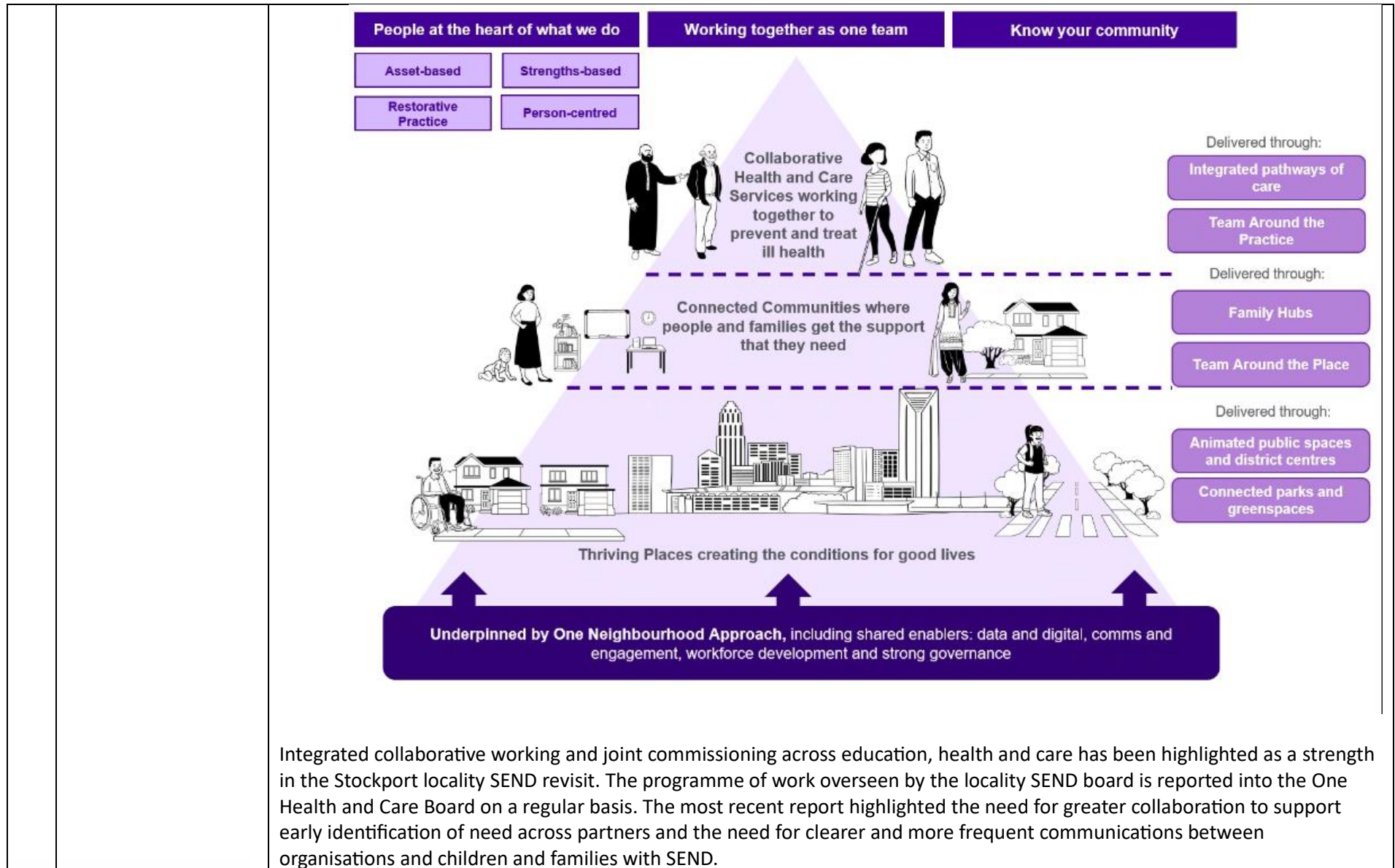


**Six-monthly assurance report from the Stockport One Health and Care Board to the NHS GM Integrated Care Board**

Ref	Topic	Updates
1	Update on establishment	
	a) Acceptance of delegated budgets	This was confirmed at the One Health and Care Board (Locality Board) in March 2023 and reaffirmed in April 2023.
	b) Terms of Reference	The Terms of reference was reviewed and forwarded to GM ICB as part of the evidence pack to enable the ICB to constitute the Stockport Locality Board. The Terms of Reference will be reviewed by the Board at least annually or sooner if required.
	c) Governance organogram	This was previously provided in March 2023 and reaffirmed in April 2023; a more detailed version is attached showing the refreshed programme boards supporting the Stockport One Health and Care Board who have responsibility for overseeing the delivery of the One Health and Care Plan which is a joint plan with the Health and Wellbeing Board (Joint Strategic Health and Care Plan)
	d) Section 75 Agreement / Better Care Fund arrangements	The Deed of Variation for 2023 /24 has been approved by Stockport Council and the Health and Wellbeing Board (in April 2023) and NHS GM (in June 2023).
2	Highlights and challenges from locality board (including any key decisions made) including developments for neighbourhoods	<p>The strength of the partnership between organisations represented by the One Health and Care Board has enabled more agile collaborative responses to new as well as existing areas of work. One of the largest areas of work that has benefited from Board support and oversight is the Neighbourhood and Prevention programme. This Programme Workstream can be seen in the governance diagram in Appendix 1.</p> <p>Neighbourhoods and Prevention is recognised as the key to unlocking the benefits of collaborative working with communities and partner organisations to actively identify local issues and problem solve together with the aim of early identification of need with effective evidence based self-help or early intervention. This priority area is underpinning the success of our shared locality strategy, the One Health and Care Plan. We recognise that we have increased complexity of need at an earlier age and as our population grows and ages, more people are developing complex care needs and requiring support from multiple health and care services. Partners in Stockport recognise that people are more than just their health conditions or care needs and require an individual personalised and asset-based approach to respond to emerging needs.</p>

		<p>The Stockport model recognises wider factors such as education, housing, employment, environment, and social connectedness are all key areas of consideration. We are putting people at the heart of our services and tailoring care to peoples individual needs. We are creating the conditions for individuals, communities, services and professionals to work together.</p> <p>Neighbourhoods and Prevention will be delivered through four pillars of work, each interdependent with the other with clear individual focus aligned to the overarching vision of the programme:</p> <ul style="list-style-type: none"><li>o One Neighbourhoods Model</li><li>o Thriving Places</li><li>o Connected Communities</li><li>o Collaborative Health &amp; Care</li></ul> <p>The following diagram outlines the approach Stockport is taking to deliver the programme. (Please see next page)</p>
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		<p>The locality continues to develop a collaborative neighbourhood-based model and address the challenges of intermediate care with a 'Home-first ethos and a greater emphasis on preventative and proactive care services. Stockport patients and service users require the locality, as a system, to create the conditions that enable people to live healthy and happy lives and offer the right care, in the right place, at the right time. Work is being progressed through the Safe and Timely Discharge programme.. We agreed a stretch target to reduce the number of people in hospital with no reason to reside, or otherwise ready to go their usual place of residence . The work has focussed on improving discharge processes for people going home with support, and people needing a community bed for a short stay before going home. The senior leadership team for Safe and Timely Discharge are supported by a GMCA and Health Innovation Manchester leadership programme called Shifting Things that move. This is an innovative approach to supporting leaders with change by working on system barriers.</p> <p>The Quality and Improvement Collaborative has continued to link in and oversee the quality of care that people have experienced from NHS providers as well as work collaboratively with Stockport Council to oversee the quality of care from the independent care home sector.</p> <p>Mental Health has been the key focus with substantive items at the One Health and Care Board on the 3 distinct areas of Mental Health, Learning Disability and Autism work programmes. The Mental Health strategy was signed off in July 2023, as was the new governance arrangements for Mental Health, Learning Disability and Autism work. The All-Age Autism Strategy will be presented to the One Health and Care Board in October for approval. As outlined in Appendix 1, there is a partnership Board for each discipline, co-chaired by a person with lived experience to ensure user voice underpins the plans and strategies being proposed. Listening and learning from lived experience is highlighted as the key to the effective improvement of services to support and reduce inequalities.</p> <p>With regard to Project Hazel, Stockport Foundation Trust, the Council and Stockport NHS Greater Manchester as partners aligned in our vision, have decided to chart a slightly different path given the confirmation that the current phase of the major new hospital building programme does not include our ambitious local plan submitted to Government in July 2021. The scale of change needed in healthcare delivery is more evident than ever, and the scale of the ambition and opportunity in Stockport is even more apparent as the business case has further evolved. We continue to explore with partners whether we can deliver our ambition through a phased approach seeking alternative financial and investment models rather than rely on traditional national Government single health capital sources. This proposed course of action will be presented to the Board in October.</p>
3	Escalations to the Board	We are in the process of formalising the Board risk register which will be aligned to NHS GM risk escalation processes once these have been formalised and shared by NHS GM. Key concerns highlighted to the Board include:



		<ul style="list-style-type: none"> <li>• Monthly updates of current position and predictive end of year budget deficits</li> <li>• Access to Primary Care Services with a focus on dentistry as well as the loss of local pharmacies</li> <li>• Wait times for neurodiversity assessments</li> <li>• The financial viability of the VCFSE</li> <li>• Workforce recruitment and retention</li> </ul>
4	One health and Care Board priorities for the next six months	<ol style="list-style-type: none"> <li>1) Local interpretation of the GM Operating model requirements ensuring all expectations at Locality and Neighbourhood level have been identified and allocated to a Senior Responsible Officer and workstreams in the local system arrangements.</li> <li>2) Refresh of the One Health and Care Plan in line with the GM Operating Model and develop delivery plans based on the sub-group infrastructure outlined in the diagram below.. This will include the development of the health and care model and the neighbourhood programme and approach to prevention and tackling inequalities, develop the town centre health and care plans, delivery of the mental Health, Learning Disability and Autism priorities, progress our work on Safe and timely discharge, continue to support residents with the cost of living crisis, and develop our work around what residents have reported as priorities on access to health and care (in particular primary care and waits for surgery)</li> <li>3) Alignment and consistency of the Performance Improvement and Assurance (PIA) framework and report, to performance monitor, programme manage, and risk assess the delivery of the One Health and Care Plan. This will include the GM standard metrics which will align to the 5-year Integrated Care Partnership Plan and NHS England Oversight Framework metrics.</li> <li>4) Continue to implement the locality structure and develop the locality team and build trust and collaboration in the Stockport team</li> <li>5) Continue to strive for financial stability and work through financial reduction programmes managed by the locality Financial Recovery Committee.</li> <li>6) Implement and assess the winter resilience plans.</li> </ol>

