

ONE HEALTH AND CARE PLAN

Report of Philippa Johnson (Deputy Place Lead)

1. Introduction

- 1.1 This briefing paper follows on from update to the Executive Group in November 2022 and January 2023 and an update to the Health and Wellbeing Board in March 2023.
- 1.2 The One Health and Care Plan (OHACP) is a single plan for health and care from 2022-2027, developed through extensive engagement with around 1000 local people. It builds on existing organisational strategies with the aim of improving support to local people through increased collaboration. It puts people at the heart of care, with services wrapped around their needs.
- 1.3 As ONE plan for health and care, the document replaces the former CCG Strategic Plan, Stockport's Joint Local Health & Wellbeing Strategy (JLHWBS) and our Locality Plan under the GM Strategy.
- 1.4 The One Health and Care Plan delivers part of the One Heart theme in the One Stockport Borough Plan.
- 1.5 Stockport, as a locality, is developing integrated care systems to support improved health outcomes and reduce inequalities. These key aims are shared across all delivery partners of health and care as well as those influencing the wider determinants of health and their respective multi-agency partnerships. We want to see a Stockport where:
 - People are Happier and Healthier and Inequalities are reduced
 - There are safe, high-quality services which make best use of the Stockport pound
 - Everyone takes responsibility for their health with the right support
 - Local social and economic development is supported
- 1.6 These outcomes are inter-related, and no one outcome can be achieved without the others. Enabling everyone in Stockport to be happier and healthier will require system partnership across areas that determine health and wellbeing, with a focus on equity and equality.

2. Background

- 2.1 The new One Health and Care Plan will be refreshed and cover the term 2023-2030. It will be based on the original version that was published in 2022. It will be redrafted based on the request of the One Health and Care Board (Locality Board), to align the plan to Stockport's emerging key priorities.
- 2.2 The current plan, was written prior to the formation of NHS Greater Manchester Integrated Care System, the drafted Integrated Care Partnership Strategy and the 5

year Joint Forward Plan. Therefore, it was agreed that we should provide an updated view on where we are now in 2023 and going forward with respect to collaboration, integration, plans for joint and aligned budgets as well as our journey to recovering from the pandemic.

- 2.3 The successful delivery of our long-term plan is dependent on the successful collaboration of our locality partners. The One Stockport Health and Care Board aims to drive system-wide improvements in population health and tackle health inequalities by addressing the social and economic factors which impact on health and wellbeing to help improve outcomes, quality of care, reduce health inequalities and maximise the value of public resources.
- 2.4 Our vision for 2030 sees us all working together to develop a borough which is inclusive, caring, enterprising and full of ambition. We want to deliver healthier, happier lives for the people of Stockport. For health and care, this means giving everyone the best possible start in life, reducing inequalities between different communities while improving health and wellbeing for everyone in the borough.
- 2.5 The One Stockport Health and Care Plan is the translation of that ambition in to a deliverable strategy. Since the inception of the GM ICS on the 1st of July 2022 our Locality Board and team have worked to align our resources and enablers to support integrated transformation against our four high level aims and to take action on the Locality Board accelerated priorities, set out below:
 - Cost of Living Crisis Action
 - Safe and Timely Discharge
 - Mental Health, Learning Disability and Autism
 - Neighbourhoods and Prevention

3. Progress so far

- 3.1 Engagement on the original plan included system Executive Teams, Committees and Boards across partner organisations and local community groups and providers over August/September 2021. A final version was then returned through Council governance structures as well as the NHS Stockport CCG Executive Board at the end of September 2021 for recommendation to the CCG's Planning & Commissioning Committee and Governing Body in October 2021. Final sign off was then through Health and Wellbeing Board in October 2021.
- 3.2 Engagement has previously been carried out across Stockport on the broad aims of health and care to help shape the first iteration of the One Stockport Health and Care Plan, which sits as one of the key pillars of the over-arching One Stockport Borough Plan. Engagement is therefore needed to consider the revision of the plan in terms of this new way of working for local services on a system approach. Building on the original plan, strategic planning has been taking place in order to identify potential priorities as well as proposed areas of work and approach.
- 3.3 An outline engagement plan proposal was presented in March to the Locality Board Executive Committee and to the Health and Wellbeing Board for review. Discussions have subsequently been held with voluntary sector partners and representatives including Healthwatch Stockport and Sector 3, as well as the People and Community Voice Sub Group and the Partnership Involvement Network to

develop the engagement approach. Discussions have also been held on how to involve the Community Champions Network to reach out across our diverse communities. The outline proposal for an updated One Stockport Health and Care plan has also been taken to the Healthwatch Stockport Strategic Monitoring Group, VCSFE Forum as well as the Primary Care Board. This pre-engagement has identified opportunities for increased reach, with system partners offering their support on the engagement, with the opportunity to link into locality networks through peer-to-peer links.

- 3.4 Valuable insights have also been gained with considerations on terminology to reduce jargon and NHS acronyms with definitions and explanations needed for key terms such as 'neighbourhoods'. There was also an ask for more information on possible programmes of work to deliver the strategy to help people understand and engage on more tangible aspects.
- 3.5 We have listed and will act on key feedback that we should develop an engagement report to not only show what has been said, but also how feedback and comments have been acted upon, with respondents being kept updated and informed. There was a universal feeling that people wanted the One Stockport Health and Care Plan to be a real live document that did not sit on a shelf.
- 3.6 This is not a quick fix - our long-term vision will be delivered through detailed 7-year delivery programmes, taking us to 2030; annually refreshed to meet emerging needs and demands.
- 3.7 Good progress has been made in each of the four key priorities of the updated One Health and Care Plan. Ambitious plans for the consolidation of bed-based sites and a greater shift towards a Home First Ethos are being implemented. Significant action continues to support the people of Stockport with the Cost of Living Crisis. The Mental Health and Mental Wellbeing Strategy and delivery plan are in progress. Stockport's Neighbourhoods continue to go from strength-to-strength and has laid out a wide-ranging programme of reform for place, communities and health and care.

4. Engagement Plan

- 4.1 Further engagement on the One Health and Care Plan follow a three-fold approach: to listen, hear and record feedback for consideration to help shape the updated plan.
- 4.2 The objectives are as follows:
 - Engagement to help shape key priorities and build on initial work done on the plan allowing for any updates and/or new perspectives for local health and care as it transitions into a fully-fledged locality integrated care system.
 - To test the proposed accelerated priorities, which have been revised from the first edition and provisionally prioritised. New proposed priorities include Cost-of-Living Crisis Action along with Safe and Timely Discharge.
 - Gain data on the new priorities and their wider-socioeconomic impact with a focus on neighbourhood level working, highlighted as a priority of the newly created integrated care system.

- Garner further insight to establish views on what is needed, remaining open to new suggestions and ways of working for the people of Stockport and for the workforce.

4.3 Initial work has been carried out by the One Stockport Health and Care Board to identify proposed key accelerated priorities for work across the system, considering information already available as well as the resources available within a financial framework. A shortlist has been proposed of key priorities and the engagement will test the selection to see what feedback there is and gauge views if these are the correct priorities and if there are other priorities that should be considered. The four proposed priorities are:

- Priority 1: Cost of Living
- Priority 2: Safe and Timely Discharge
- Priority 3: Neighbourhoods and Prevention
- Priority 4: Mental Health, Learning Disability and Autism

4.4 The engagement will be carried out across different platforms using a range of tools in order to reach diverse audiences. There will be a number of ways to reach across different stakeholders with different activities.

Primary Engagement Tool Dedicated survey, open to the public	The primary engagement tool to will be a survey with a blended mix of qualitative and quantitative questions. This will be open to all members of the public in Stockport including residents, people who work in the area as well as those who registered with a GP practice. This will be used across each engagement platform.
Pop up events as informal drop in sessions	Town centre location with a drop-in at the One Stockport Hub as well as in each of the seven neighbourhoods, which will be opportunity for members of the public including residents of Stockport and those who work within the borough to ask questions, provide suggestions and give feedback.
Third party activity Equality Network	Meetings have been held with partners to prepare an approach for engagement with the Equality networks. The engagement will access existing planned activity by the networks.
Voluntary and Community Groups	It is important to reconnect with those voluntary and community groups who took part in the original One Stockport Health and Care Plan and provide an opportunity for them to take part in the review. Target Audience – includes established patient and public groups as well as those covering themed areas of age, disability, ethnicity, sex, gender reassignment, religion or belief, sexual orientation, Pregnancy and Maternity, LTCs, Mental Health, Carers and Homelessness as well as the wider public and voluntary sector not already covered.

5. GM ICS Strategy

5.1 The published [NHS Greater Manchester Integrated Care Partnership \(GM ICP\) Strategy 2023-2028](#) is a high-level five-year strategy for the whole of Greater Manchester. Place and sector strategies will contribute to, and, in turn, be influenced by the overarching GM strategy. The GM ICP Strategy and its delivery

plan - Joint Forward Plan (JFP) draws on Locality Plans; Finance Plans; Provider Plans; Recovery Plans; Population Health; People & Culture; National Guidance; Public Engagement; Other Sector Plans – Primary Care, Mental Health.

5.2 The 6 key missions are as follows and are very much linked to Stockport's intentions as a locality.

- Strengthening our communities
- Helping people stay well and detecting illness earlier
- Helping people get into, and stay in, good work
- Recovering core NHS and care services
- Supporting our workforce and our carers
- Achieving financial sustainability

5.3 National guidance states that each ICB must publish a five-year Joint Forward Plan setting out how they propose to exercise their functions, which must be shared with NHS England by 30th June 2023. GM have asked localities to share this plan and use the opportunity to feed views into the development of the Joint Forward Plan.

5.4 We will build any learning from the engagement done for the GM ICS Strategy and Joint Forward Plan into the One Health and Care Plan.

6. Proposed Timeline

- Approval of OHACP engagement plan – June
- Engagement activities undertaken – July
- Write up of engagement and inclusion in One Stockport Health and Care Plan – August
- Sign off and launch of the updated One Stockport Health and Care Plan – September

7. Recommendation

- The Health and Wellbeing Board are asked to:
 - **NOTE** progress so far on the One Health and Care Plan
 - **AGREE** outline engagement plan and associated activities
 - **AGREE** proposed timeline

BACKGROUND PAPERS

One Stockport Health and Care 5 Year Plan (2022 – 2027)

Anyone wishing to inspect the above background papers or requiring further information should contact Patrick McGee on email patrick.mcgee@nhs.net