

Value for money

Programme: Value for money procurement and commissioning
Portfolio lead: Resources, Commissioning and Governance

1. What this programme includes

Organisationally reviewing all contracts and how we commission with partners, STAR, and other authorities. Ensuring value for money, renegotiating all existing contracts, and reviewing opportunities for contract amalgamation. Reviewing service level agreements (SLAs). This proposal includes a review of Adult Social Care and Public Health contracts, Life Leisure and Totally Local Company (TLC).

Programme savings modelling

Programme	Savings modelling (£000)		
	22/23	23/24	24/25
Value for money procurement and commissioning - <i>contract review and renegotiation</i>	2,088	2,100	2,000

2. Key projects within programme – Cashable savings

Summary of key projects within the whole programme

Key project/ workstream	Cashable savings (£000)			What it will involve (What will stop/ change, staffing/ contracts/ service delivery)	Lead Portfolio
	22/23	23/24	24/25		
1. Life Leisure	100	-	-	General efficiencies and potential alignment with council services.	Sustainable Stockport

Key project/ workstream	Cashable savings (£000)			What it will involve (What will stop/ change, staffing/ contracts/ service delivery)	Lead Portfolio
	22/23	23/24	24/25		
2. TLC public realm	280	1200	1500	Working with Totally Local Company to identify savings from the way services are delivered.	Sustainable Stockport
3. Cemeteries and crematoriums	-	400	-	Review of options when the current contract for provision ends. Contract ends 2023 with savings modelled from 2023/24.	Sustainable Stockport
4. Shared / traded services (Stockport Family)	270	-	-	Shared services with Tameside e.g., out of hours, education services. Development of a quality and improvement hub with potential of traded services e.g., Quality Assurance.	Children, Family Services and Education
5. Spend review	235	500	500	Strategic review of spend on a number of areas initially including; confidential waste, corporate travel, information, and communications technology (ICT) equipment, furniture and furnishings, personal protective equipment (PPE) and workwear, stationary, white goods, external room hire, printing and consumables, professional subscriptions, consultancy services and fees, books, magazines, and media and catering supplies. The 13 individual projects for 21/22 will be split into 2 types of activity – negotiating costs by consolidating spend with a single supplier and/or reducing what we purchase and limiting choice. Future targets require ongoing forensic analysis of spend, consolidation, control and negotiation with suppliers.	Resources, Commissioning and Governance

Key project/ workstream	Cashable savings (£000)			What it will involve (What will stop/ change, staffing/ contracts/ service delivery)	Lead Portfolio
	22/23	23/24	24/25		
6. Contract management saving - STAR	263	To be scoped further	To be scoped further	<p>STAR will review and renegotiate high value contracts across Authorities who procure from the same supplier. This will involve discussion and agreement of back-office on-costs as well as analysis of potential differences in unit costs across LAs for goods and services.</p> <p>Business cases are being agreed across the Authorities.</p>	Resources, Commissioning and Governance
7. Contractual reviews (Adult Social Care and Public Health)	940	-	-	<p>Review of commissioning budgets within Adult Social Care to drive down costs and ensure that we deliver value for money. The review will exclude care management and prevention budgets.</p> <p>A reduction in the funding previously aligned to intermediate care commissioning budgets, as we work to embed a 'home first' ethos across the health and social care economy.</p> <p>For Public Health, a review of contractual arrangements including;</p> <ul style="list-style-type: none"> Smoking Cessation - A reduction for GP and removal of pharmacy contracts. Increasingly smoking cessation is delivered by specialist services, demand in these areas has reduced recently and savings can be made. Agenda for Change - Contract negotiations with NHS organisations to ensure that any uplifts in relation to agenda for change (pay awards) are absorbed within current contract values unless the future public health grant includes direct provisions for this. This 	Adult Care and Health

Key project/ workstream	Cashable savings (£000)			What it will involve (What will stop/ change, staffing/ contracts/ service delivery)	Lead Portfolio
	22/23	23/24	24/25		
				<p>includes current pressures in the 0-19 health service at Stockport NHS Foundation Trust.</p> <ul style="list-style-type: none"> Changes in Greater Manchester cross charging for sexual health services which will mean reduced net costs for Stockport. 	

3. Programme consultation and engagement

Stakeholders	Engagement method	Engagement period	Projects included
Members	A range of consultation methods will be utilised	October 2021 – January 2022	All
Public		December 2021 – January 2022	Adult Social Care and Public Health contract reviews falling within this period. Further engagement will take place throughout the year.
Partners		December 2021 – January 2022	
Employees		On going	All

Appendix – Detailed proposals specific to this Scrutiny Committee

Project	1. Life Leisure
Lead portfolio	Sustainable Stockport
Senior responsible officer	Mark Glynn
Summary of proposal	General efficiencies and potential alignment with council services.
Outline dependencies on other programmes	This saving connects to the change in provision from a Trust to a Community Interest Company owned by the council.
Outline any staffing changes	This will be a general review of how the provision is organised. No specific staffing changes are planned at this stage.
Outline any changes to service delivery/ provision	Changes to provision could take place, but customers should not see a decrease in service standards.
List key milestones and delivery dates	CIC in place from April.
Is a separate equalities impact assessment needed?	Not at this stage
Is a separate environmental impact assessment needed?	Not at this stage
Key stages of consultation and engagement	Not required as no change in service.
Risk to delivery and mitigating actions	The service is dependent on income from customers - impacted by the COVID-19 pandemic.

Project	2. Totally Local Company Public Realm
Lead portfolio	Sustainable Stockport
Senior responsible officer	Mark Glynn
Summary of proposal	Working with Totally Local Company to identify savings from the way services are delivered.
Outline dependencies on other programmes	Radically digital programme
Outline any staffing changes	No changes identified at this stage
Outline any changes to service delivery/ provision	For 2022/23 there will be no change to service delivery as temporary savings have already been identified which will protect services for a further year. A review of service delivery will take place seeking the transformational change necessary to meet the above savings / funding challenge. The transformational review will look to protect front-line jobs and services and increase value for money for the residents of Stockport.
List key milestones and delivery dates	Review of service delivery 2022/23.
Is a separate equalities impact assessment needed?	No EqIA needed at this stage as no change to service.
Is a separate environmental impact assessment needed?	Not at this stage
Key stages of consultation and engagement	No consultation required for 2022/23 as no change to service provision.
Risk to delivery and mitigating actions	Transformation of the delivery of services is needed. Temporary savings for 2022/23 have been identified.

Project	3. Cemeteries and crematoriums
Lead portfolio	Sustainable Stockport
Senior responsible officer	Mark Glynn
Summary of proposal	A review of options for the delivery of the service once the current contract ends in 2023. The savings are aligned from 2023/24.
Outline dependencies on other programmes	No dependencies identified
Outline any staffing changes	To be developed as part of the options for delivery in 2022.
Outline any changes to service delivery/ provision	To be developed as part of the options for delivery in 2022.
List key milestones and delivery dates	Current contract ends 2023.
Is a separate equalities impact assessment needed?	Not required as no change to service provision at present. Equalities analysis will be done once the review begins.
Is a separate environmental impact assessment needed?	Not at this stage.
Key stages of consultation and engagement	Not required if no change to service provision.
Risk to delivery and mitigating actions	Full risks analysis will be undertaken as part of the review.