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METROPOLITAN BOROUGH COUNCIL

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Sustainable Stockport

Portfolio Performance and Resources Annual Report 2020/21



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ONESTOCKPORT

SUSTAINABLE STOCKPORT - PORTFOLIO OVERVIEW



Portfolio Summary

This Annual Report has been produced against a backdrop of a global pandemic that has swept across the world with catastrophic consequences for families, businesses, the NHS and public services. Stockport Council staff have risen to the challenge magnificently and I would like to take this opportunity to thank them for all the work done and effort made throughout the worst circumstances any of us have experienced.



It is no surprise, therefore, that the report shows the impact of Covid-19 on previously set targets. Explanations have been given within the context of the report where targets have not been met, but I would like to highlight just a few.

It is disappointing that the momentum in affordable home building slowed down over 2020 because of Covid but the slippage is now being made up and will show in completions for the 2021/22 figures. In June the new Viaduct development at Booth Street will be officially opened, although properties already being advertised and allocated.

The situation with homelessness and rough sleepers in the borough has improved over the year. Throughout the pandemic Stockport's Homelessness Unit has ensured that anyone rough sleeping is offered accommodation. Over the year the number of rough sleepers has fallen. However, with the end of the ban on evictions in the private rented sector on the 1st June, the number of residents facing homelessness may well increase.

Fly-tipping has increased considerably during the last 12 months. There has been a ban on staff searching through rubbish to find evidence of the culprit/s so the ability to issue warning letters and/or fines has been diminished. Despite these restrictions, the council has recently prosecuted eight people. Fly-tipping is anti-social and irresponsible and people who do it are costing us all money for clearing away their rubbish. We also saw the recycling centres closed for a while and then restrictions on what could be taken for recycling.

Given the circumstances I am pleased that the recycling rate has not fallen far short of the target and will be made up. The pandemic affected collection services, with frequencies changing in relation to the blue and green bins, although throughout the whole time the council was able to maintain the brown and black bin collections as normal which is a credit to TLC and the staff involved. Service failures are part of the same overall set of circumstances and were inevitable given the strain that has been, and continues to be, put on this service.

Several targets within Priority 5 - Climate Change have fallen behind but will be made up over the coming months. Despite the circumstances some progress was made, and this will continue. Of all the services the council provides, tackling climate change is an absolute priority and will remain so, although it will need more than just the council to make the changes that are necessary.

Cllr Sheila Bailey, Cabinet Member for Sustainable Stockport

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Revenue Budget (Outturn)		Capital Programme	
	£000		£000
Cash Limit	21,390	2020/21 Capital Budget	43,245
Outturn	25,157	2021/22 Capital Budget	61,027
(Surplus)/Deficit	3,769*	2022/23 Capital Budget	40,749
Housing Revenue Account	£000		
Cash Limit	0		
Outturn	(441)		
(Surplus)/Deficit	(441)		
<u>Reserves</u> Approved use of reserves balance is £1.528m; planned draw down at Quarter 4 was £0.069m (revenue) and £0.004m (capital) draw down.			

* Note however that Government support grants and further specific grants allocations in the final quarter of the year have alleviated the pressure in this and the other portfolios and has resulted in an overall outturn surplus position for the council of £1.022m

SUSTAINABLE STOCKPORT

1. DELIVERING OUR PRIORITIES



This report is based on the **2020/21 Portfolio Agreement**, considered by the Communities and Housing Scrutiny Committee on 7th September and approved by Cabinet on 6 October 2020. The link to the Agreement can be [found here](#).

Updates on **key programmes of work and other activities** are referenced within the Portfolio Priorities within this section of the report, alongside the latest available **performance data**. The Mid-Year Report included updates where available to the end of October 2020, and this report reflects the picture as at the end of March 2021 where this is available.







Performance measures are categorised to reflect the council's influence and responsibility as Council, Partnership or Contextual. These categories are used to determine the type of target used as numerical, comparator, direction of travel or if no target is set. Definitions for these categories and target types are included within the Agreement.

Highlight and exception commentary is provided for performance measures. Where performance or progress in delivering priorities is impacted by the Covid-19 pandemic and resulting restrictions, this is reflected within the commentary. As highlighted in the Agreements, it has not been possible to set annual targets for some measures due to these impacts, but 'direction of travel' will continue to be shown for these.

The Portfolio Performance Dashboards have been updated to reflect 2020/21 data where available, and the Sustainable Stockport Dashboard can be [found here](#). This contains further historical trend data in addition to comparative data (where available) the latest of which relates to 2019/20.

In response to feedback from Scrutiny Committees, the criteria for RAG rating and direction of travel status has been clarified and is included below. The rationale for any variations to this will be clearly highlighted within the commentary.

Key to symbols used in tables

	Red; Indicator is performing significantly (>5%) below target		Getting worse; This indicator has worsened when compared to previous period
	Amber; Indicator is performing slightly (<5%) below target		Stable; Indicator value has changed by less than 1% when compared to previous period
	Green; Indicator is on track or performing above target		Getting better; This indicator has improved when compared to previous period

Bold measures are included in the Greater Manchester Strategy outcomes framework and/or suite of 'headline' measures included in Corporate Report. *Data in italics is provisional / forecast.*

Priority 1: Delivering new regeneration, jobs, homes and infrastructure (*shared with the Economy and Regeneration portfolio*).

Providing affordable housing and address housing need

In Quarter 4, Stockport Homes completed the affordable schemes listed below:

- 48 Units (24x Affordable rent and 24x Social Rent) completed at Stockholm Rd.
- 11 Units (11x shared ownership) completed at York House.
- 1 unit (social rent) acquired for Homelessness Move-on property.

A number of schemes that were due to complete by 2020/21 have slipped due to the Covid-19 lockdowns in 2020 and early part of 2021. Most of these schemes are likely to be completed by September or October 2021 and will be included in the total for completions in 2021/22. Schemes that are currently on site are:

"Move on" property (Woodhall Crescent)	Social Rent
Booth Street (Rent x 16)	Social Rent
Booth St. Edgeley (SO x 12)	Shared Ownership
Melford Road (68 SO, 12 SR and 7 Outright Sale)	Shared Ownership (68), Social Rent (12) and Outright Sale (7)
Hempshaw Lane (79 SO)	Shared Ownership
Hempshaw Lane (55 OS)	Outright Sale
Hempshaw Lane (10 AR)	Affordable Rent
Hopes Carr phase 3 - Retail (4 AR)	Affordable Rent (4)
Lesley Wright House	Social Rent
Hexham Close	Affordable Rent

Stockport Homes Group (SHG) and partner Registered Providers (RPs) are also in advanced planning stages on a number of other sites across the borough.

Delivery of new homes on brownfield sites.

The council continues to deliver over 90% of its housing on brownfield land through planning applications. In developing the evidence base for the Stockport Local Plan, the council is seeking to optimise delivery on previously developed land (PDL) and has recently commenced a Brownfield Call for Sites, which seeks to identify further PDL sites that might be developed.

The council's Housing Delivery Test Action Plan also aims to improve delivery of housing and identification of suitable housing sites to that the council can meet its housing obligations. Cross-service working in relation to specialist and supported accommodation will inform future development and policies to ensure that the council meets the relevant needs of people in the borough.

Following the £8.5m Housing Investment Fund (HIF) grant award, work is being progressed at Weir Mill with the conversion to residential development expected to start around summer of 2022. Work is also underway at Stockport Interchange where infrastructure work is due to begin in September 2021 and once vacant possession is gained, residential development is expected to start in spring 2022.

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Hopes Carr Phase 3 – 14 affordable units are being worked up in partnership with Stockport Homes and Seddon Construction Ltd. The scheme is benefitting from a grant from Homes England for remediation works to enable the site to be developed. Planning consent has been granted and a start on site is scheduled for August 2021.

Hopes Carr Phase 4 – the council is working with a private sector partner to develop a masterplan for Phase 4 at Hopes Carr which has the potential to yield a further 160 units.

Measuring Performance and Reporting Progress

Council Measure								
PI Code	Short Name	Good Performance	2018/19	2019/20	2020/21			
			Actual	Actual	Actual	Target	Status	Trend
SS1.1	Percentage of housing units in planning applications re development on brownfield land for which permission is granted.	High	93.9%	97.6%	To be confirmed	90.0%	-	-

The target is established by Policy CS-2 Housing Supply of the adopted Core Strategy. 2020/21 outturn will not be available until after the end of the financial year, in summer 2021.

Partnership Measures								
PI Code	Short Name	Good Performance	2018/19	2019/20	2020/21			
			Actual	Actual	Actual	Target	Status	Trend
SS1.2	Number of affordable homes delivered (gross) - cumulative.	High	269	130	132	250		

48 Units (24x Affordable rent and 24x Social Rent) completed at Stockholm Rd, 11 Units (11x shared ownership) completes at York House, 1 unit (social rent) acquired for Homelessness Move-on property.

A number of schemes that were due to complete by 2020/21 have slipped due to the Covid-19 lockdowns in 2020 and early part of 2021. Most of these schemes are likely to be completed in autumn 2021 and will be included in the total for completions in 2021/22.

Further information on affordable housing deliver is set out on the previous page.

Priority 2: Shaping the future (*shared with Economy & Regeneration Portfolio*).

Housing focus on all-age living

The Living Well at Home (LWAH) initiative is progressing well with a strategic action plan agreed with partner registered (housing) providers (RPs). The council is looking at ways to engage with relevant stakeholders and the general public on barriers to moving home e.g. financial, wraparound support, and engaging in 'the big conversation'.

Development of Edinburgh Close scheme – The scheme is currently empty and awaiting planning approval for demolition and redevelopment.

A planning application is awaiting approval for St. Thomas' Gardens, Stockport Town Centre. The application includes 68 affordable homes to be owned by the council through the Housing Revenue Account (HRA) and managed by Stockport Homes and an Academy of Living Well to be owned and managed by the council. It is expected that a building contract will be let around mid-2021.

The right housing in the right places.

The Homelessness and Rough Sleeping Strategy 2021-2024 and the Housing Allocation Policy 2021 were approved by Cabinet in February 2021.

The Housing Strategy 2021-2024 will be aligned with the Borough Plan and Local Plan work for consideration for council approval later in 2021.

Stockport Homes' Delivery Plan 2021-2026 is expected to receive council approval in April 2021.

Empty Property Strategy

Despite the ongoing pandemic and slight changes to how the team has had to operate at times, the Housing Standards Team has continued to deal with empty properties that are causing a problem throughout the borough.

In Quarter 3, the team received 27 new complaints relating to empty properties. In Quarter 4, 33 new complaints were received. In addition to these complaints, the lead officer continues to deal with many other properties that are known to the team. In total, 201 open cases are monitored or being dealt with.

Dealing with empty properties and the problems associated with them is difficult and time consuming. Every case is different, and the team has to deal with properties where an owner may be unknown, has deceased, or is simply not engaging. Some properties may be going through probate, some will be being refurbished with a view to sale or rent and some will just be standing empty with no prospect or plan of being brought back to use. It is the properties in this last category that cause particular issues in our borough.

The Quarter 2 report said that the team was aiming to produce more detailed and meaningful data on empty properties - this work is still ongoing. At the end of Quarter 3 there was a slight increase in the total number of empty properties in the borough. The ongoing situation with Covid has affected this due to continual changes in restrictions affecting renovations, sales, rentals etc. (Quarter 2: 3,647; Quarter 3: 3,741). At the end of Quarter 4 the total number of empty properties had reduced again by 202 (Quarter 3: 3,741; Quarter 4 3,529).

Quarter 3 Highlights

A property in Heaton Chapel empty since June 2018 due to a house fire was returned to use by the team. The owner had no insurance and left the property empty. The team worked with Age Concern to clear the property and arranged with the owner's consent for the auctioneer to visit and put the property up for auction. The owners had no finances so an arrangement was agreed with the auctioneers that the buyer would be responsible for the sellers' auction costs and legal fees at completion and the property was sold above guide price in November 2020.

Another Heaton Chapel property empty since August 2019 was brought back to use and was occupied by October 2020. The owner had died, and the probate was proving difficult for the family to resolve. The team assisted the family and solicitor, and the probate was finally settled allowing the property to be brought back to use.

A long-term empty property in Heaton Moor was brought back to use after 13 years. The owner had died in 2007 and no council tax had been paid since then. The team traced the daughter of the deceased, but she was unwilling to engage or proceed with probate. The team progressed through its procedure, and the threat of enforcement action motivated the daughter to sell the property and subsequently, the property became occupied in November 2020, for first time in 13 years.

Quarter 4 Highlights

Some progress was made with one of the team's longest-standing empties (a property in Davenport empty since the mid-1990s). The team were made aware of the property in 2018 and after initial investigations discovered that the owner may have died. The owner had inherited the property in the 1990's but had never lived at the address. After searching probate details with Legal, a family member was traced to Western Australia, the family member confirmed she was unaware of the property. Following legal advice, probate progressed. The property had fallen into major disrepair and had vermin in the roof space. The property is going through a full programme of refurbishment and will be occupied in the coming months.

A property in Bredbury empty since March 2015 following the death of its owner was sold at auction in January 2021 due to the action taken by the team.

Finally, a Heaton Moor property empty since 2015 and in major disrepair was causing issues in the community. The team liaised with the owner from 2015 and initial plans were to rent the property through Stockport Homes, but the repairs would have been too costly. The owner therefore decided to put property up for auction and it sold in January 2021.

Implement Flood report recommendations

An update report on the council's progress with flood management was considered by the Economy and Regeneration Scrutiny Committee in April 2021. This report identified steps that have been taken to address the impact of flooding in the borough and the ongoing activities to improve both flood resilience and Highway drainage. The council has also received a report from Atkins looking into potential improvements in highways drainage and flood mitigation.

Following the 2019 flood, a range of remedial works were identified to repair damage to the highway and other council infrastructure. While most of this work has been completed, due to Covid there is still outstanding work to be undertaken.



The council continues to work with other stakeholders to identify opportunities and funding to reduce the risk of flooding in the borough.

Measuring Performance and Reporting Progress


Partnership Measures

PI Code	Short Name	Good Perform-ance	2018/19	2019/20	2020/21			
			Actual	Actual	Actual	Target	Status	Trend
SS2.1	Net additional homes provided.	High	729	933	Available Autumn 2021	550	-	-



The 2020/21 outturn will be available in Autumn 2021. In 2019/20, a record number of 933 additional homes were delivered, largely due to a number of large developments under permitted development rights e.g. Post Office, Sim-Chem House, as well as large schemes at Brinnington and Woodford. With prior approvals relatively low and the impact of Covid-19, it is unlikely this number will be repeated in 2020/21.

PI Code	Short Name	Good Perform-ance	2018/19	2019/20	2020/21			
			Actual	Actual	Actual	Target	Status	Trend
SS2.2	No. of units of market and intermediate housing delivered in neighbourhood management areas (cumulative)	High	108	433	83	52		

53 apartments (market sale) completed at the former Police Station site on Edward St, Town Centre


PI Code	Short Name	Good Perform-ance	2018/19	2019/20	2020/21			
			Actual	Actual	Actual	Target	Status	Trend
SS2.3	No. of privately-owned empty properties brought back into use due to council activity.	High	Not collected	Not collected	1,255	1,100		-


An update on the Empty Property Strategy is set out above.

PI Code	Short Name	Good Perform-ance	2018/19	2019/20	2020/21			
			Actual	Actual	Actual	Target	Status	Trend
SS2.4	Number of households (a) presenting as homeless (cumulative). b) accepted as homeless (cumulative).	Low	a) 1,765 b) 390	a) 1,695 b) 503	a) 1,592 b) 409	Aim to minimise		

The number of presentations compared to previous years does not suggest the pandemic had a major impact. This may be due to the adapted service being offered by Stockport Homes since the first lockdown, where the housing options service offered telephone presentations, often more convenient to access.

There was however an 18.7% fall in homeless acceptances compared to 2019/20, most likely due to the ban on evictions, resulting in fewer Section 21 notices being served (this historically accounts for much of the homeless duties in Stockport). There were 45% fewer cases of people facing homelessness due to Section 21 in 2020/21 compared to 2019/20. When the ban is lifted in June 2021, evictions may increase.

PI Code	Short Name	Good Performance	Autumn 2018	Autumn 2019	Autumn 2020	Trend
GMS	Rough sleepers per 1,000 households	Low	0.06 (7)	0.10 (12)	0.05 (6)	
The latest estimate of rough sleepers showed decrease in Stockport from 12 to 6 (only Oldham and Tameside reported fewer rough sleepers than Stockport in GM). This equates to a rate of approximately 0.05 rough sleepers per 1,000 households (0.11 in GM). The GM figure has reduced from 151 in 2019 to 125 in 2020.						

Contextual Measure					
PI Code	Short Name	Good Performance	2018	2019	Trend
GMS	Ratio of lower quartile house prices to median earnings	Low	6.4	6.4	
House price affordability (defined as the ratio between lower quartile house prices and median incomes) has declined slightly across GM (5.3 in 2019) but remains stable in Stockport. This indicator reflects the local housing market in Stockport, with a significantly higher ratio compared to GM. The Stockport rate for 2019 is the same as the national ratio of 6.4.					
Stockport fed into the development of the GM housing strategy which provides a broad overview of the housing position in Stockport. A quarterly housing market bulletin is also produced to monitor prices. Through Stockport Homes and s106 requirements a further 250 affordable units are due to be completed in 2020/21, and the basis of our s106 planning requirements is that the prices set are linked to incomes.					

Priority 3: Living an active and healthy life.

Sport England Local Pilot

Programme development has continued throughout Covid restrictions with a particular focus on:

- Marketing and Communications - aligned to both One Stockport, GM Moving and the 'That Counts' campaign. Communications and support materials have been designed for both online and hard copy media. New networks have been established and developed.
- Children and young people/families with SEND - a training resource supporting parents / carers / families whose children are inactive and have additional needs has been developed and tested. Planning is now in place to develop this at scale as Covid restrictions are eased. A workforce training programme has been developed to support organisations and providers to both provide an increased inclusive offer and provide a better user experience within their offer.
- Placed-Based Approach (Brinnington) – there has been specific focus on encouraging walking as a leisure activity and transport alternative through the development and 'soft launch' of three maps designed and developed by Brinnington residents to showcase the assets and opportunities to be active in the area. Engagement has been maintained with residents throughout Covid restrictions through the Brinnington Virtual Forum.
- Peer Mentor Programme – this remains in the early stages of development with a focus on supporting the most inactive people, with a long-term health condition or who are workless, to build physical activity into their daily routines with the support and guidance of a trained mentor.

Active Ageing Programme.

Support for older people to become more active has been incorporated into the broader work of the Active Communities Strategy rather than as a discrete programme. Key work identified include:

- Sky digital buddies – working with Sky to upskill older people to use technology, targeting those who are unemployed or socially isolated
- Walking football – a new walking football session being run by Age UK Stockport in partnership with Life Leisure that will engage with local people, businesses and organisations and target people aged 40-60 with long-term health conditions and who are workless.
- Walk & Talk - a programme providing one-to-one support through the development of a volunteer workforce to encourage older people to walk more – again targeting people aged 40-60 with long-term health conditions.

SHAPES Alliance

With Stockport going into Tier 3 in the autumn term and then a third national lockdown, SHAPES's focus took more of a home and family approach with the creation of home activity challenges and an increased presence on social media to advertise these and connect with families.

Each series of challenges for the spring term were different in their make up to ensure continued interest. Resources were sent out through schools which also continued to receive support through ongoing professional development and other physical education and physical activity related resources for use within the 'bubble' system.

SHAPES has received very positive feedback from both families and schools for the adapted support given throughout this period.

SHAPES is a buy-back service for schools and delivery for the 2021/22 academic year is currently uncertain as primary schools await notice of whether they will continue to receive the Primary Physical Education and Sport Premium grant beyond this current academic year.

Early Years Physical Development Champions Programme

Stockport continues to promote the Physical Development (PD) Champions initiative. All four maintained nursery school staff completed the training last academic year prior to the pandemic. Early Years (EY) staff in four schools in Gatley Multi Academy Trust have also completed training.

Delivery of training this year has been suspended due to the Covid restrictions but it is planned to resume from September 2021. Further funding has been secured to offer the PD training to three large nursery groups.

Planning is now in place to move to a whole setting PD approach rather than one PD Champion in each EY setting. This will include promotion of the training to all EY settings. Stockport's Lead EY Consultant is the Senior Responsible Officer for the GM PD Pathway. This work is now progressing at pace and the specification for the pathway will support the PD Pathway commissioning at scale.

The new Early Years Foundation Stage (EYFS) statutory framework will be effective from 1st September 2021 and has now been published. The updated descriptor for physical development is now confirmed, as are the revised Early Learning Goals.

As with 2020, the statutory assessments for summer 2021 have been cancelled. This includes the EYFS Profile. There will therefore be no statutory data collection and national reporting. Teachers are asked to use their 'best endeavours' to complete the EYFS profile in order to support a summary of a child's development to share with their parents and the Year 1 teacher.

We continue to promote the daily mile as part of our social media accounts.

Active Communities

Throughout the Covid restrictions work to maintain progress and development of the key priorities within the Active Communities Strategy has been the focus, with support for the least active having the greatest emphasis. This includes all of the above-mentioned projects and programmes.

Designing and implementing the Stockport Moving Together programme (Covid physical activity recovery) with clinicians in both primary and secondary care and Life Leisure has been a particular priority. This programme is now supporting patients in their recovery from Covid-19. There is also a focus on supporting older people in care homes to build greater resilience to possible future infection. The support programme has recently been expanded to support both the council and NHS Foundation Trust workforces, as employees recover from infection.

Some of the early impact of this work is best illustrated through participant voice ([link here](#)).

Walking and Cycling Plan

Work is underway to deliver the council's Mayor's Challenge Fund cycling and walking schemes, with the new SPARROW crossing at Gillbent Road now fully opened.

Two new Active Neighbourhood officers have been appointed to provide additional resource support to the Active Neighbourhoods programme. Public consultations in the Heaton and Romiley active neighbourhood areas have been completed and analysis is being undertaken prior to trials commencing in the summer. Led by TfGM, a public consultation has also been undertaken regarding the Cheadle Heath active neighbourhood area. Initial scoping discussions have been held in relation to potential future schemes in Edgeley, Stepping Hill/Hazel Grove, Cheadle Hulme, Marple and Marple South/High Lane.

Meetings of the Walking and Cycling Forum continue to take place online via Microsoft Teams which has resulted in a higher level of attendance. Work is underway to develop a forward plan for the meetings and continue to set out a programme of guest speakers.

Although the Walkaday and Walking for Health schemes have paused due to Covid restrictions, work is underway to support volunteers to get restarted safely.

Work also continues at pace to deliver the package of active travel improvements funded through the Cheadle Towns Fund early measures funding allocation.

Cabinet approved a new Sustainable Modes of Transport to School Strategy December 2020.

Implementing new delivery arrangements for leisure & active communities



Following the options appraisal for the future delivery of leisure and active communities services in the autumn, a new Community Interest Company (CIC), Stockport Active, has been established. A transaction has now been agreed with the board of Stockport Sports Trust and it is anticipated that the current responsibilities of Life Leisure will transfer to the CIC from 1st July 2021. The Life Leisure brand will be retained and all Life Leisure staff working on the Stockport operation will transfer to the new organisation. The move will enable the council to have an improved level of financial and governance control as the leisure sector recovers from the impact of the pandemic. New governance arrangements will ensure that delivery is closely aligned with the Active Communities Strategy with a view to delivering outcomes to improve levels of physical activity in the borough.

Indoor Leisure Investment Strategy

The strategy aims to invest in the leisure estate to ensure that facilities remain fit for purpose and encourage people to be active in the borough. Condition surveys of the estate were carried out in 2020 and we know that the current estate will require investment of around £15m over the next 15 years. The strategy will build a business case for the investment and propose a phased approach to delivery which minimises disruption. The strategy will also outline our approach to replacing out-of-date facilities at Marple and Offerton which have reached the end of their life. Finalisation of the strategy has been delayed pending implementation of the new delivery arrangements being put in place for leisure and active communities – this will be picked up in 2021/22.

Measuring Performance and Reporting Progress

Partnership Measures

PI Code	Short Name	Good Perform-ance	2018/19	2019/20	2020/21			
			Actual	Actual	Actual	Target	Status	Trend
SS3.1	Percentage of adults reporting that they do more than 30 minutes of sport or physical activity per week (three year rolling average).	High	78.0%	75.7%	75.6%	74.0%		
In the survey published on 30 th April 2021 (which covered the period from November 2019 to November 2020) 73.9% of adults reported they had exercised for 30 minutes or more per week on average – slightly fewer than the three-year rolling average recorded in 2019/20. Six months of this period were during the Covid-19 pandemic (when a range of restrictions applied). Activity levels were expected to reduce during this period; hence the target set was slightly down on last year's outturn.								
SS3.2	Percentage of young people reporting that they do 60 minutes or more of exercise per day on average over a week	High	45.7%	45.9%	-	44.0%	-	-
SS3.3	Percentage of young people reporting that they do less than 30 minutes of exercise per day on average over a week.	Low	32.2%	27.4%	-	29.0%	-	-
As schools were closed for several months this year, insufficient data was able to be gathered for borough-level data to be statistically valid. Sport England has therefore only produced data at regional level this year. The intention is to reintroduce local-level reporting from the next survey, results of which are scheduled for publication on 9 th December 2021.								

Priority 4: Creating pride in our borough ensuring it is safe, clean and well maintained.

Ensuring good standards of cleanliness, efficiency on bin collections and maintenance of green space.

The pandemic has presented many challenges to the operations of TLC. The wholesale shift to working from home has increased the volume of domestic waste produced and collected by the council. TLC has risen to this challenge admirably, whilst overcoming staffing issues (self-isolations and positive tests) to maintain services. Parks have become increasingly important to residents seeking exercise and leisure opportunities and their use has rocketed – this in turn adds extra pressure to services such as litter collection. The operations of TLC are reviewed regularly through meetings with client officers challenging behaviours and driving improvements to the service

Promoting behaviour change

The council continues to work with Recycle4GM and the waste disposal authority to promote the three Rs (Reduce, Reuse, Recycle). This has mainly been via use of social media to advise and educate residents on the recycling opportunities available in Stockport. The forthcoming national waste strategy is likely to introduce deposit return scheme for bottles and enhance producer responsibility to further reinforce behaviour change in the community as we work towards net zero.

Promoting community enjoyment and ownership of public spaces

Returning bowling greens to a playable condition to permit informal games

Bowling greens across the borough are in excellent condition and are regularly being used by bowlers following the easing of Covid-19 restrictions.

Preparing football pitches and facilities for the 2020/21 season

The football season has been severely disrupted in 20/21 as a result of Covid-19 restrictions. The season restarted however and was extended to 31st May to allow for more fixtures to be completed. Where toilet facilities exist, these have been made available players to use.

Revisiting event applications and advising that risk assessments be reviewed re Covid guidance

All existing event applications have been reviewed in the light of Government and Public Health guidance. Relevant risk assessments and other documentation have been revisited. All event applications are currently subject to approval by the Pandemic Response Team.

Providing advice and guidance to volunteer groups to help them safely restart their activities

Most volunteer activities have not been possible until quite recently due to Covid-19 restrictions. Many groups are keen to restart their activities and tackle new projects and the Neighbourhoods Service has provided advice and support to enable this to be done safely.

Keeping our highways safe and well maintained

Street Lighting Structural Programme

This programme includes the structural replacement or repair of columns or road signs that are reaching the end of their life. Assets are identified for replacement or repair following routine structural assessment and testing. All lighting columns and illuminated signs have been structurally assessed and this information is being used to develop whole-life modelling of assets across the network. The project is complete apart from a few sites where electrical transfers are due to take place by our connections provider, ENW.

LED Programme

An upgrade of illuminated equipment using LED technology. Covid-19 has affected suppliers and the programme has been extended as a result.

LED lantern retrofit work & associated column adjustments and new installations to achieve the required lighting levels have been completed in 14 wards. The upgrade of decorative lighting in Local Centres and the Town Centre Market areas will continue into next financial year.

Traffic island bollards have been changed to non-illuminated flexi with just a few remaining sites to complete on high speed roads that require more complex traffic control arrangements.

Highway Investment Programme (HIP)

Three years remained in the HIP period from the start of 2021/22. There have been some sites in the programme that were not completed due to Covid-19 and this has extended the project.

An annual video survey identifies treated areas of highway (HIP delivered work) and also provides an indication of the level of deterioration on the remaining part of the network. The condition data from the survey is used to compare the delivery outcome against the agreed target.

A mid-term review of the HIP programme highlighted that claims and claim costs have reduced while footway and carriageway condition is improving in line with the investment and model forecasts. The number of reactive maintenance defects and associated repair costs have also reduced.

The funding for this programme comes from the Greater Manchester Local Transport Plan 3 (GMLTP3) and prudential borrowing. The aim is to maintain and improve transport networks and facilities in accordance with the Greater Manchester Local Transport Plan and SEMMM Strategies.



Drainage investigations and repairs continue to take place ahead of carriageway resurfacing work. Highway culverts are inspected routinely, trash screens cleared and follow up repairs arranged on a priority basis.

Measuring Performance and Reporting Progress



Council Measures

PI Code	Short Name	Good Performance	2018/19	2019/20	2020/21			
			Actual	Actual	Actual	Target	Status	Trend
SS4.1	Percentage of parks and open spaces assessed as satisfactory.	High	97.0%	95.6%	-	97.0%	-	-
SS4.2 (NEW)	Percentage of relevant land and highways cleaned to an acceptable standard (Grade A & B)	High	Not Available	Not Available	-	97.0%	-	-

Due to the pandemic, the surveys undertaken to ascertain performance on these measures were not carried out in 2020/21 and it is unlikely they will resume during 2021/22. Over the next 12 months therefore, we will review the approach to assessing the quality of our greenspace and the cleanliness of our land and highways with a view to reintroducing indicators for these in 2022/23.

PI Code	Short Name	Good Performance	2018/19	2019/20	2020/21			
			Actual	Actual	Actual	Target	Status	Trend
SS4.3	Number of incidents of fly-tipping recorded (cumulative).	Low	2,438	2,662	4,250	2,700		









2020/21 saw an increase in reporting of fly-tipping incidents, some of which is possibly due to more residents being outdoors over the past 12 months and also because of multiple reporting of single incidents. With the closure of the recycling centres and restrictions on what can be taken to them over the past 12 months and an increase in waste because of lockdown and home-working, we have seen a consequent increase in fly-tipping. Staff have been restricted from searching fly-tipping and identifying the culprits and, therefore, taking action became much more difficult.

PI Code	Short Name	Good Performance	2018/19	2019/20	2020/21			
			Actual	Actual	Actual	Target	Status	Trend
SS4.4	Kg of residual household waste collected per household (cumulative)	Low	313	305	367.9	302		









Additional non-recyclable waste is produced from the wholesale move to working from home for many households. It is possible that this increase may be offset to some extent by reductions in trade waste, but such waste is dealt with by a number of service providers, it is not possible to demonstrate this.

The pandemic also has an impact on refuse collection services. Food & Garden and the Paper & Card collection services were reduced for a period. This may have encouraged residents to use the black bin for materials that they would normally put into the recycle bins. The temporary closure and subsequent restricted service provide by GM Waste at the borough's recycling centres will also have encouraged greater use of the black bins for recyclable material.



Portfolio Performance and Resources - Annual Report 2020/21

PI Code	Short Name	Good Performance	2018/19	2019/20	2020/21			
			Actual	Actual	Actual	Target	Status	Trend
SS4.5 GMS	Percentage of household waste sent for reuse, recycling or composting.	High	58.6%	60.1%	57.1%	60.0%		
<p>Recycling levels are subdued this year as additional non-recyclable waste is produced from the wholesale move to working from home for many households. The pandemic also affected the collection services. Food & Garden and Paper & Card collection services were reduced leading to a fall in the amount of material collected from residents' homes. Brown bin collection (glass and plastic bottles, tins and cans) tonnages increased around 32% year on year, and the collection frequency remained at every four weeks.</p>								
PI Code	Short Name	Good Performance	2018/19	2019/20	2020/21			
			Actual	Actual	Actual	Target	Status	Trend
SS4.6	Service failures per 100,000 bin collections (cumulative)	Low	58.8	52.2	68.4	55.5		
<p>The ongoing pandemic has put significant strain on the service, with additional measures required that have added to workloads and staff numbers being reduced. Despite this, waste has continued to be collected on a regular basis, although performance has dipped.</p> <p>Due to the pandemic, there was significant disruption to collections and some collection schedules were changed (see SS4.5 above). In Quarter 1 the recorded rate of service failures (excluding garden waste collections) was 103.8 per 100,000. There were additional volumes of waste as many residents worked from home. Significant staffing changes were necessary to cover for collection operatives testing positive and their colleagues self-isolating. Unfamiliar crews can also contribute to more collections being missed.</p> <p>Several blue bin reports also related to collections that were not due within the revised schedule. Complaints had fallen by Quarter 2 as the collection services consistency improved (and the rate had reduced to 79.2 (again, excluding garden waste collections). Erroneous reports were still a factor in Quarter 2, however. Due to these inaccuracies therefore, it was suggested that Quarter 1 and 2 should be omitted from 2020/21 calculations.</p> <p>Disregarding results from the first half of the year, the service failure rate was 68.4 from October to March, still short of the target of 55.5. This reflects the impact staff absences and unfamiliar crews had on delivery.</p>								
PI Code	Short Name	Good Performance	2018/19	2019/20	2020/21			
			Actual	Actual	Actual	Target	Status	Trend
SS4.7	% footway network structurally or functionally impaired	Low	13.4%	11.2%	10.5%	11.0%		
SS4.8	% carriageway network structurally or functionally impaired	Low	13.5%	12.8%	11.5%	12.0%		
<p>We are on track to achieve the 10% target in both areas by the end of 2023/24, however there will be more of a focus on carriageway work due to the indicator position.</p>								

Portfolio Performance and Resources - Annual Report 2020/21

TLC Measures								
PI Code	Short Name	Good Performance	2018/19	2019/20	2020/21			
			Actual	Actual	Actual	Target	Status	Trend
SS4.9	Number of employees completing development under the Apprentice Levy (inclusive of Apprentices).	High	31	29	21	30		
This target was much disrupted by the Covid-19 pandemic. Some training was suspended for part of the year. A number of apprentices and staff undertaking training completed their course/apprenticeships during the year and it was encouraging to see the success of this training initiative, The company was delighted to offer a number of apprentices full -time roles, despite the stringent conditions of the Covid pandemic. However, the opportunity to replace apprentices and for existing staff to concentrate on new training courses was limited by the difficulties caused by three lockdowns and the ongoing restrictions.								
PI Code	Short Name	Good Performance	2018/19	2019/20	2020/21			
			Actual	Actual	Actual	Target	Status	Trend
SS4.10	% of available contracted hours actually worked.	High	Not Available	95.0%	90.4%	95.0%		
Performance on this measure was also much impacted by the Covid pandemic, especially the first lockdown and the first half of the year. At the worst point, over 30% of the workforce was not available because they were shielding or self-isolating. The situation improved in the last quarter of the year as the national vaccination took effect. All shielding staff had returned to work by the end of March and the company had returned to full service across all areas at the year-end. Though the year-end outturn was down on 2019/20, quarterly performance improved steadily during the year from 87% in Quarter 1 to 94% in Quarter 4.								
PI Code	Short Name	Good Performance	2018/19	2019/20	2020/21			
			Actual	Actual	Actual	Target	Status	Trend
SS4.11	Accident frequency rate	Low	Not Available	0.80	0.62	0.80		
The improvement in the Accident Frequency rate, despite the disruption of Covid, was a significant success for the company.								
PI Code	Short Name	Good Performance	2018/19	2019/20	2020/21			
			Actual	Actual	Actual	Target	Status	Trend
SS4.12	Cost savings and productivity improvements (cumulative).	High	£431,000	£347,000	£975,000	£975,000		
Delivery of budget profit and full savings to SMBC, despite the disruption of Covid, was also a significant success for the company.								

Portfolio Performance and Resources - Annual Report 2020/21


PI Code	Short Name	Good Perform-ance	2018/19	2019/20	2020/21			
			Actual	Actual	Actual	Target	Status	Trend
SS4.13	Percentage of income from all sources other than from SMBC or Robertson (cumulative)	High	9.7%	8.9%	9.8%	8.5%		

It was very pleasing to see performance improving, despite the economic disruption of Covid.

PI Code	Short Name	Good Perform-ance	2018/19	2019/20	2020/21			
			Actual	Actual	Actual	Target	Status	Trend
SS4.14	Fuel usage rate (litres of fuel used per 100 work hours).	Low	Not Available	Not Available	71.7	Aim to minimise	-	-


As this is an entirely new indicator, no numerical target was set for 2020/21. Year-end performance can however be used as a benchmark against which to a target in 2021/22.

In 2020/21, whilst it was pleasing to see performance improving in the second half of the year compared to the first half, the disruption caused by Covid (especially in the first quarter, when many services were suspended, and others were operating only a partial service) did distort these figures, making them relatively uninformative.

PI Code	Short Name	Good Perform-ance	2018/19	2019/20	2020/21			
			Actual	Actual	Actual	Target	Status	Trend
SS4.15	% of employees living in the Stockport local authority area.	High	Not Available	Not Available	68.1%	65.0%		-

Though the year-end target of 65% was achieved, there was a declining trend during the year from 70.2% in Quarter 1 to 66.2% in Quarter 4, which may have related partly to the pandemic.

Contextual Measures

PI Code	Short Name	Good Perform-ance	2018/19	2018/19	2020/21		
			Actual	Actual	Actual	Target	Trend
GMS	Percentage of residents who state that they have visited the natural environment within the last seven days	High	38.0%	38.0%	68.1%	No target set	

The response from Stockport residents is in line with GM but significantly lower than the national average of 48.0%, although a note of caution needs to be applied as this is based on a small sample size.

Priority 5: Positively contributing to the Climate Change Emergency.

Incorporating climate change assessment into all we do

An Environmental Impact Assessment (EIA) has been drafted and approved for use in Corporate Reports. It is already in use for Scrutiny and Committee reports.

Work ongoing in terms of communicating this new requirement to report authors and adding the EIA template onto the Intranet for council colleagues to access.

The implementation has been delayed due to Covid but visits to senior management groups are now taking place to talk managers through how to complete the EIA.

Sustainable Financial Appraisal

A model has been created and it is currently being tested and developed in partnership with Anthesis.

Other organisations such as Manchester Council, Cheshire East Council, GMCA and others are also interested in using the same model. We are looking to work in partnership with any organisation wishing to use the model.

Working with businesses and local people

The approved Climate Action Now (CAN) Strategy has been published on the Stockport Council website and the strategy is being cascaded through Heads of Service and Senior Management Teams.

The Economy Work and Skills team continue to work closely with the Business Growth Hub and signpost businesses to their environmental and carbon reduction support teams. The council continues to forward relevant information to our Sustainable Stockport Business Network and intend to have further themed events after the pandemic.

The council continues to work with GMCA to secure and deliver funding, although the current focus has moved to securing and delivering the Local Authority Delivery Scheme (LADS) programmes.

GM Green Deal LADs Phase 1a had installations completed at the end of March 2021. A second bid was also submitted for LADS 1b (£5.75m) which has now been approved and increases the scope for delivery – this will continue on from the 1a works.

There are ongoing discussions with NW Local Energy Hub and GMCA regarding new Dynamic Purchasing system for procurement of new contractor as unable to deliver this through Eon.

Information about Green Homes vouchers is now available on the EE pages of the website with advice given via email and telephone.

Low Carbon Buildings

An investment grade audit of the council portfolio will be carried out by Clear Futures, part of the Robertson Group. Their role will be to undertake site surveys to and identify deliver energy optimisation works across priority buildings.

The council also commissioned Centrica Business Services to undertake desktop appraisals across a small sample of leisure centres and schools and the results have been They provided the options for funding through a PPA structure and/or outright purchase of the solar panels. The council is exploring through Clear Futures the options available to meet its carbon reduction and financial targets.

The council has also applied for Public Sector Decarbonisation Scheme (PSDS) funding at the end of 2020 for a number of schools and corporate buildings that had a high carbon usage. The Robertson Facilities Management (RFM) delivery team and the council will undertake all of the measures (Heat Pumps, Insulation, Solar etc) identified in the original funding application with a target completion date of September 2021 (albeit the funding has been delayed so the likely completion target date is likely to be extended).

Ensuring that the borough's future energy needs can all be met in a sustainable way

The installation of roof mounted arrays with EV charging at Endeavour House depot in in progress. Prior approval and certificate of lawfulness has been obtained for the roof mounted solar PV and solar car ports. Multiple pieces of work are out to tender. However, the programme is facing a delay reported of approximately seven weeks, primarily due to compiling the tender documentation to align with the requirements of the funding body and the project administrators.

The Solar PV mounted roof arrays at Stockport Exchange is ongoing. Evergreen Wave 2 funding secured to explore further clean energy feasibility options across the Estate.

For the Merseyway Centre, we are awaiting findings of a roof survey of the former BHS.

Moving to carbon-free transport options

Meetings of the Cycling and Walking Forum are ongoing and attendance levels continue to increase as a result of meetings taking place online.

Work is ongoing to develop a forward plan for meetings and presentations to make better use of local expertise and guest speakers.

Two new active neighbourhood officers are now in post and four waves of schemes are underway. Initial discussions have started with councillors and local stakeholders in Edgeley, Cheadle Heath, High Lane and Marple South, and Hazel Grove / Stepping Hill.

A consultation on the Cheadle active neighbourhood (being managed by TfGM) has recently closed and analysis of the feedback is underway.

Ongoing engagement with the Trans Pennine Trail (TPT) office and volunteers is underway.

Regular councillor briefings have been established, with presentations from the TPT office and volunteers scheduled.

Protecting the natural environment

All empty tree pits have been mapped and prioritised for re-planting. In 20/21, 550 highway trees have been replaced. There are a further 250 to be planted in the winter of 21/22.



All sites that have the potential for highway tree planting have been identified. In 2020/21, 86 new trees have been planted across three highway schemes.

Additional fruit tree planting has occurred at three sites.



As of April 2021, the methodology of the three-yearly cycle of parkland tree inspections will be revised to include the recording of all potential tree planting zones within parks and greenspaces, the aim being to maximise the parkland tree canopy across the borough.

As opportunities arise, potential funding sources are exploited. Opportunities to engage with communities and deliver projects have been curtailed by the effects of national lockdown restrictions however.



Measuring Performance and Reporting Progress

Council Measures								
PI Code	Short Name	Good Performance	2018/19	2019/20	2020/21			
			Actual	Actual	Actual	Target	Status	Trend
SS5.1 (NEW)	Plant at least 11,500 standard trees in parks and along the highway by 2030 (1,150 per year on average).	High	Not collected	Not collected	85 on three sites	1,150		-
<p>In 20/21 550 replacement trees (as opposed to wholly new trees) were planted at Highway sites. This work, the effects of the pandemic and the emphasis on woodland creation have impacted on year one delivery of new trees. However, work to identify potential planting sites for highways trees has been ongoing. These opportunities, once identified, will be exploited as and when highway projects come to fruition and there is the opportunity to work collaboratively across council departments to deliver trees.</p> <p>In April 2021 the assessment methodology used when inspecting trees in parks has been adapted to identify locations for large scale tree planting from the winter of 21/22 onwards. Despite slower progress than originally envisaged the delivery of the total number of trees within the identified timelines remains deliverable.</p>								
PI Code	Short Name	Good Performance	2018/19	2019/20	2020/21			
			Actual	Actual	Actual	Target	Status	Trend
SS5.2 (NEW)	Create one new woodland each year, for the next ten years, using up to 80,000 whips (young trees) in total.	High	Not collected	Not collected	Seven sites planted up 14,000 whips	One woodland 8,000 whips		-


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PI Code	Short Name	Good Performance	2018/19	2019/20	2020/21			
			Actual	Actual	Actual	Target	Status	Trend
SS5.3 (NEW)	Create grassland meadows in all wards across the borough by 2025	High	Not collected	Not collected	0	New meadows in four wards		-
<p>The pandemic has severely affected our ability to consult and engage with residents. The additional demands placed on both our grounds maintenance teams and client teams have also impacted on our ability to create grassland meadows in 20/21. However, for those wards that don't yet have a meadow, potential sites have been assessed and prioritised. The development of each meadow takes two to three years and as such the delivery of this project will be heavily loaded towards the end of 2025 deadline rather than spread evenly across the available five years</p>								
PI Code	Short Name	Good Performance	2018/19	2019/20	2020/21			
			Actual	Actual	Actual	Target	Status	Trend
SS5.4 (NEW)	Create an orchard in every ward across the borough by 2025/26, planting over 3,500 fruit trees by 2030		Not collected	Not collected	1 new orchard created 20 trees. 75 new trees planted	2 wards 350 trees		-
<p>The community orchard sites have been prioritised and work has been ongoing to identify and engage with communities prior to planting starting in the winter of 2021/22.</p> <p>Despite the impacts of the pandemic and the negative effects this has had on engagement activities there one small orchard has been created at Rose Vale Recreation Ground and an additional 75 fruit trees have been planted across two sites, Bowerfold Playing Fields and Mersey Vale Nature Park.</p>								

Partnership Measures

PI Code	Short Name	Good Perform-ance	2016	2017	2018	Target	Status	Trend
SS5.5	CO ₂ emissions – tonnes per head of population within the scope of influence of the council.	Low	3.8	3.6	3.5	Aim to minimise		

There is a significant lag in reporting CO₂ emissions data, with the 2018 release published in June 2020 (2019 figures are scheduled for publication in June 2021). Up to 2018 however, the recent downward trend continued, albeit the rate of decrease was slowing.

PI Code	Short Name	Good Perform-ance	2016	2017	2018	Target	Status	Trend
GMS	CO ₂ emissions per year (megatonnes)	Low	1.3	1.2	1.2	Aim to minimise		

Again, there is a significant lag in reporting CO₂ emissions data, with the 2018 release only recently published. Actions under the GM Environment Plan seek to accelerate progress towards the objective to become a carbon neutral city-region by 2038; this is considerably ahead of the UK government's commitment to cut carbon emissions to net zero by 2050.

CO₂ emissions have reduced significantly across GM and in Stockport since 2005, although there was no net reduction in Stockport between 2017 and 2018, and both remain behind the GM target trajectory for 2020.

2. SUSTAINABLE STOCKPORT FINANCIAL RESOURCES AND MONITORING



2.1 Revenue – Cash limit

Budget at Outturn

	Previously Reported (Q3) £000	Increase (Reduction) £000	Outturn Budget £000
Cash Limit	21,390	0	21,390

Budget changes since Quarter 3

No changes have been made to the cash limit since the 2020/21 Quarter 3 Budget Monitoring Update to the council presented at Cabinet on 9th February 2021, and Corporate Resource Management and Governance (CRMG) Scrutiny Committee on 13th April 2021.

Outturn Position

The Sustainable Stockport Portfolio is reporting a £3.769m deficit at outturn against a budget of £21.390m. This equates to 17.609% in variance terms of the net cash limit budget. This deficit relates to Covid-19 associated costs and lost income, most significantly in the areas of Leisure and Parking.

Government support grants and further specific grants allocations in the final quarter of the year have alleviated the pressure in this and the other portfolios and has resulted in an overall outturn surplus position for the council of £1.022m

2.2 Earmarked Reserves

Most earmarked reserves are held at a corporate level and services produce a business case to drawdown funds, which is approved through Corporate Leadership Team and Members. This strategic approach is designed to provide financial resilience for the council and to ensure that council reserves are used on an invest-to-save basis and to support council priorities. The exceptions to this are ringfenced reserves and the Directorate Flexibility Reserve.

The table below reflect the current balances in reserves. The planned use of these reserves will form part of the annual in year review of the council's reserves policy, aligned to 2021/22 financial planning and anticipated commitments.

Transfer from reserves:

Reserve Category	Reserve Narration	To be used for	Balance of Reserve / "Approved Use" £000	Planned use of Reserves / "Approved Use" 2020/21 £000	Balance of Reserve / "Approved Use" £000
Directorate Reserves					
Directorate Reserve	Directorate Flexibility Reserve - Place	Development of a housing prospectus for ageing well	50	0	*50
Directorate Reserve	Directorate Flexibility Reserve - Place	Marple Leisure Project	12	0	*12
Corporate Reserves					
Corporate Reserves	Third Party Monies Reserve	Parks Bequest	44	0	44
Corporate Reserves	Third Party Monies Reserve	CE Allen Bequest	79		79
Corporate Reserves	Area Committee Reserves	Delegated Budgets	403	69	334
Strategic Priority Reserve	Infrastructure Investment Reserve	Tree Programme	170		*170
Strategic Priority Reserve	Capital Programme Investment Reserve	Pothole Repair Scheme Funding	487	4	483
Corporate Property Reserves	Corporate Property Reserves	Marple/Cheadle Pool Closure Loss of Income	49		49
Reserve Linked to Budget	Transformation - Invest to Save Reserve	Specialist support from leisure experts for the Leisure review	110		110
Reserve Linked to Budget	Transformation - Invest to Save Reserve	Climate Change	124		*124
		Total	1,528	73	1,455

* Please note the rows where there is an Asterix in the remaining balance column have not had a reserve draw down as the corporate decision was made to fund these from in-year balances. The remaining amounts will now be added back to the main reserves apart from, the Tree Programme which will have a balance of £0.050m and Climate change which will have a balance of £0.101m.

2.3 Portfolio Savings Programme

Proposal	Risk Rating	Value £000	Value Achieved	Additional Information
Public Realm Offer (2019/20 and 2020/21 savings)	Green	975	975	This has been achieved.
Life Leisure Offer	Green	150	150	The management fee was reduced by £0.150m. The closure of leisure centres has overtaken this, but as things go back to normal the management fee should remain at the right level to achieve this saving.
Various increases on Fees & Charges	Amber	155	n/a	Although demand may be down due to Covid-19, adjustment to fees and charges designed to achieve the saving have been or are taking place. There are some areas which have decided to delay increasing fees due to Covid-19 which may impact slightly on the savings.
Total		1,280		

Risk rating

Green – good confidence (90% plus) the saving is/will be delivered or minor variances (<£0.050m) that will be contained within the portfolio.

Amber – progressing at a reasonable pace, action plan being pursued may be some slippage across years and/or the final position may also be a little unclear.

Red – Significant issues arising, or further detailed consultation required which may be complex/contentious.

2.4 Housing Revenue Account

<u>HOUSING REVENUE ACCOUNT – 2020/21 OUTTURN</u>	Budget 2020/21	Outturn 2020/21	Variance
	£000	£000	£000
<u>Expenditure</u>			
<u>Maintenance & Management</u>			
Management Fee	28,641	28,641	0
Strategic HRA Management	1,362	1,362	0
Rents, rates, taxes & other charges	180	193	13
Delivery Plan Initiatives	0	0	0
Total Management and maintenance	30,183	30,196	13
<u>Other Expenditure</u>			
HRA share of interest charges	5,376	5,324	(52)
Depreciation of fixed assets	12,533	12,344	(189)
Debt Management Costs (Treasury Management)	65	49	(16)
Bad debts provision	524	230	(294)
Solar PV Interest	123	98	(25)
Solar PV Voluntary MRP	0	0	0
New Build MRP	0	0	0
New Build Interest	449	449	0
New Build Management and Maintenance	152	140	(12)
Earmarked Development Provision	255	266	11
Water Charges	4,851	4,486	(365)
Sub-total	24,328	23,386	(942)
Total Expenditure	54,511	53,582	(929)
<u>Income</u>			
Rents - Dwellings	(41,634)	(41,719)	(85)
Rents from Affordable Rents for New Build	(768)	(772)	(4)
Rents from New Build units	(1,057)	(1,010)	47
Rents (non-dwellings) shops/garages/office rents	(300)	(300)	0
Charges for Services & Facilities	(4,125)	(4,123)	2
Solar PV Fit income	(1,250)	(1,414)	(164)
RHI Income	(376)	(366)	10
Water Income	(4,851)	(4,486)	365
Contribution from Welfare Reform Fund for Delivery Plan Initiatives	0	0	0
Retained Income from RTBs	(91)	(62)	29
Total Income	(54,452)	(54,252)	200
Net Cost of Services	59	(670)	(729)
Net cost of premia less discounts	0	0	0
Investment Income	(30)	(15)	15
Sub-total	(30)	(15)	15

Net Operating Expenditure	29	(685)	(714)
Voluntary MRP	0	0	0
RCCO	0	0	0
Contribution from Reserves	250	250	0
Future Investment Reserve	0	0	0
Sub-total	250	250	0
(Surplus)/Deficit for year	279	(435)	(714)
(Surplus)/Deficit brought forward	(1,591)	(2,123)	(531)
Future Investment Reserve	313	1,117	804
Accumulated (Surplus)/Deficit	(1,000)	(1,441)	(441)

The HRA outturn for 2020-21 is illustrating a surplus of £0.441m above the budget. There are some gains noted including lower interest, bad debt and depreciation costs, along with higher rental income due to better than budgeted voids and lower RTB's.

The favourable variances are offsetting some of the adverse areas of expenditure being realised as a result of Covid-19 such as a lower rental income from new build due to the later than budgeted completion of the Hexham Close site and lower income from RHI due to some sites temporarily closing.

The surplus is being ring-fenced for Project Phoenix, the establishment of a Head of Building Safety and associated support costs.

2.5 Capital Finance Update and Outlook

Programme

Expenditure as at 31 Mar 2021 £000	Scheme	2020/21 Programme £000	2021/22 Programme £000	2022/23 Programme £000
	Housing			
19,672	HRA - general capital schemes	19,672	16,445	13,076
1,636	HRA - new builds	1,636	24,068	21,136
17,275	Affordable Homes (SHL)	17,275	13,113	0
907	Disabled Facilities Grant	907	2,326	2,287
23	Strategic Housing - Renewal	23	511	0
24	Strategic Housing - Affordable Housing	24	200	0
39,537	Housing sub-total	39,537	56,663	36,499
	Other schemes			
796	Schemes in Parks	796	534	310
2,896	Street Lighting Investment Programme	2,896	3,544	3,940
1	Brinnington Regeneration: Mitigation Measures	16	136	0
0	Bellway Homes - Commuted Sum	0	150	0
15	Other	0	0	0

3,708	Other schemes sub-total	3,708	4,364	4,250
43,245	TOTAL	43,245	61,027	40,749

Resources

Resources	2020/21 £000	2021/22 £000	2022/23 £000
Capital Grants	2,428	12,434	5,695
Directly Funded Borrowing	26,623	35,113	18,739
Unsupported Borrowing	30	40	40
Capital Receipts	1,279	480	3,040
External Contributions	(146)	167	0
Commuted Sums	442	844	270
Revenue Contributions (RCCO)	213	42	820
HRA funding from MRR	12,376	11,907	12,145
TOTAL	43,245	61,027	40,749

Programme Amendments – Rephasing

Scheme	2020/21 £000	2021/22 £000	2022/23 £000	Funding Source	Reason
HRA - general capital schemes	648	(648)	0	Various	Rephasing
HRA - new build scheme	(241)	241	0	Grant & DFB	Rephasing
Affordable Homes (SHL)	(2,278)	2,278	0	DFB	Rephasing
DFG - to ER Portfolio - Care Academy	(167)	0	0	Grant	Virement
DFG	(326)	326	0	Grant	Virement
Renewal	(77)	77	0	Cap. Rec. & Ext Contr.	Rephasing
Schemes in Parks	(85)	0	0	Various	Scheme Reduction
Street Lighting Investment Programme	396	(396)	0	DFB	Rephasing
Brinnington Regeneration: Mitigation Measures	16	(16)	0	Cap Rec.	Rephasing
TOTAL	(2,114)	1,862	0		

Progress against individual schemes

- **HRA General Capital Schemes:** Delivering capital improvements to the council's housing stock in line with the Housing Revenue Account (HRA) Business Plan.

Spend to the end of March 2021 was £19.672m. The majority of planned works were completed in the year with the remainder rolling forward into 2021/22.

- **HRA New Builds-** Updated New Build programmes are detailed below:

The actual spend for 2020/21 is £1.636m, which is a decrease of £0.241m compared to the Quarter 3 forecast. The spend is made up of the below schemes:

Scheme	2020/21 Actual Expenditure	Type of Scheme
Hexham Close	£1.226m	24 affordable rent units
St Thomas	£0.026m	31 shared ownership and 28 affordable rent
Edinburgh Close	£0.116m	35 social rent units and 18 shared ownership units
2 x Acquisitions	£0.023m	2 social rent units
Torkington Lodge	£0.005m	13 shared ownership units
Gordon Street	£0.034m	16 shared ownership units
Greg St	£0.008m	63 social rent and 95 affordable rent
Holly Avenue	£0.026m	2 social rent units
Marsland Road	£0.002m	16 social rent units
St Thomas Phase 2	£0.164m	13 social rent units and 55 shared ownership units
London Road	£0.006m	32 social rent units
Total	£1.636m	

- **Affordable Homes:** Delivering new build housing in line with the development pipeline programme.

2020/21 Programme

The borrowing requirement for 2020/21 is £17.275m, which covers the below schemes:

- Hempshaw Lane (*Offerton*) – the borrowing for 144 units which are a mix of shared ownership, affordable rent and outright sale, with an anticipated completion date of November 2021;
- Booth Street (*Edgeley*) – the borrowing for a mix of 16 social rented units and 12 units for shared ownership, with an anticipated completion date of May 2021;
- Melford Road (*Hazel Grove*) – 12 units for social rent, 68 units for shared ownership and 7 units for outright sale, with an anticipated completion date of October 2021;
- Hopes Carr Retail & Phase 3 (*Town Centre*) – converting retail units into 4 accessible affordable rented units. Phase 3 includes 12 units for shared ownership and 2 affordable rented units;
- 96 & 98 Shaw Heath (*Shaw Heath*) – for the purchase of two terraced properties for let for the exclusive use by Children's Services;
- Davenport Park (*Davenport*) – for the purchase of an off the shelf development of 39 shared ownership apartments in Davenport.

2021/22 onwards programme

The borrowing requirements for 2021/22 onwards for schemes which have received approval to start on site is forecast at £13.880m. The forecasted borrowing requirement for 2021/22 covers the remainder of the above schemes plus:

- Lesley Wright House (*Cheadle*) – borrowing for acquisition and conversion of 7 self-contained flats for young care leavers located in Cheadle;
- Andrew St – (*Compstall*) borrowing for acquisition and development of 3 social rented and 29 shared ownership loans.

In addition to the above there is also £15.481m of borrowing which may be required for schemes that have been identified but are yet to receive approval.

- **Disabled Facilities Grant (DFG)** - Disabled Facilities Grants (DFGs) are provided to facilitate the provision of major adaptations to non-council owned housing (i.e. owner occupied, private rented and housing association) to meet the assessed and eligible needs of disabled people. Typical examples would include stairlifts, bathroom adaptations, door widening and ramps. This is a demand led service, involving assessments of personal need and then the provision of large pieces of specialist equipment or building works in the homes of our most vulnerable residents. Provision of the grant is mandatory, subject to a service user meeting the eligibility criteria.

The impact on the delivery of the DFG programme of the national and local lockdowns in response to the Covid-19 outbreak during 2020/21 has been significant and this has resulted in a significantly lower outturn on the DFG programme at year end than in previous years despite demand picking up during quarter 4 as the vaccination programme against Covid-19 has gathered momentum and our disabled residents and their carers feel more confident to move away from self-isolating and shielding measures.

The release of the pent-up demand for service in quarter 4 will now be a commitment against the 2021/22 budget in addition to the normal levels of demand. So far, the additional demand for service has been absorbed from within existing staffing resources. For those grant applicants wishing to employ the Home Improvement Agency, the contractors are working normally though the timing of installations/building work continues to be responsive to service users wishes.

The year-end out-turn for mandatory DFGs was £0.806m.

Additionally, there was a further £0.101m spend on Children's/Care Act eligible disabled residents who do not meet/works exceed the mandatory DFG criteria.

The outturn position for the non-mandatory DFG was lower than previously anticipated as expenditure within Adult Social Care (ASC) equipment services was retained within the ASC revenue outturn position.

Additionally, expenditure of £0.167m was incurred against other capital grant schemes pertinent to the DFG, including some of the preliminary work for the Care Academy development.

This means the total overall spend against the DFG grant for 2020/21 was £1.074m.

- **Strategic Housing Renewal** – This funding is utilised under the Private Housing Investment and Assistance Policy on Home Repairs Assistance (to address serious assessed housing hazards for vulnerable owner occupiers with an emphasis on enabling them to remain in their own homes) and Priority Neighbourhood Assistance to support external block improvement work on former right to buy properties within council housing investment programmes – the current PNA works relate to external energy efficiency upgrade works to blocks of houses on the Offerton estate.

Both programmes have been affected by the pandemic, and whilst works are now back on site, this has particularly impacted on timescales on the PNA programme. Year-end spend was £0.023m.

- **Affordable Housing – Commuted Sums** - Through the planning process, commuted sums are available to assist in the delivery of affordable housing schemes across the borough. In terms of this 2020/21, a scheme at 96/98 Shaw Heath of 11 units designed specifically for young people leaving the care system has received £0.024m assistance and has now been delivered. A further £0.200m has been allocated to enable the delivery of 24 affordable apartments on Higher Hillgate which will be delivered in 2021/22.
- **Schemes in Parks** - Schemes to support Greenspace initiatives including greenspace infrastructure.

The total Capital Scheme in Parks spend for 2020/21 was £0.551m and £0.245m in Greenspace Infrastructure.

Total spend of £0.796m

Health and Safety in Greenspace Sites

£0.040m - capital funding is used to address health and safety issues in greenspace sites and support capital projects with community partners.

Key projects include:

- £0.014m match funding to play and sport improvements with community partner investment at High Lane, St Thomas, Crescent Park and Adder Park;
- £0.011m - Brabyns Park shared surface resurfacing;
- £0.007m - Hesketh Park footpath resurfacing;
- £0.006m - Woodbank Park Car park resurfacing.

Formal Sport Projects

£0.184m investment across the following key projects:

- £0.075m – on the extension of Marple Memorial skate park and the creation of a new sports area;
- £0.088m - Cheadle Heath Park multi use sports area;
- £0.010m match funding to improvements at Ladybridge Sports Club;
- £0.006m - Bruntwood BMX track improvements;
- £0.005m - North Reddish Bowling Pavilion refurbishment.

All investment will be fully funded with secured formal sport commuted sums or Investment Fund

Children's Play Area Improvements

£0.327m was invested in Children's Play Area improvements as detailed below:

- £0.069m - Carrs Road Play Area;
- £0.063m -- Peel Moat Open Space Play Area;
- £0.042m* - Crescent Park play and sport improvements (total project cost £0.047m);
- £0.038m - Covent Garden Play Area;
- £0.034m* - Adder Park Play Area (total project cost £0.037m);
- £0.031m* - High Lane Play Area (total project cost £0.032m);
- £0.024m - Bruntwood Play Area;
- £0.015m - Bridgehall Play Area;
- £0.011m - Heaton Moor Play Area.

*does not include the Capital Scheme in Parks contribution to the project previously mentioned in the report

All works were fully funded with Investment Fund, commuted sums for play and external sources.

Greenspace Infrastructure

£0.245m of which £0.091m was carried through for committed ongoing works from 2019/20 was invested in this financial year.

Works include:

- £0.185m of match funding to the replacement of Whelmar Footbridge;
 - £0.030m inspection costs;
 - £0.020m retaining embankment works at Brabyns Park;
 - £0.010m clearing and maintenance of trash screens.
- **Street Lighting Investment Programme** - Covid-19 has had a significant impact on the programme this year. Supplies and contracting resources have been limited, resulting in delays to this year's planned delivery. Schemes will be pushed forward into future work programmes as resources allow. Reduced programme for 2020/21 completed as planned.