



STOCKPORT
METROPOLITAN BOROUGH COUNCIL

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respect

Sustainable Stockport

Portfolio Performance and Resources Agreement 2020/21



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ONESTOCKPORT

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SUSTAINABLE STOCKPORT PORTFOLIO HOLDER'S INTRODUCTION

This Portfolio Agreement for 2020/21 is written in circumstances not before experienced and if there is any certainty about the future it is that it is uncertain, with more that is unknown than known. Over the last six months, council staff have risen magnificently to the challenge and everyone involved has demonstrated remarkable commitment. This pandemic is still with us and that is why this Agreement is presented to Committee against a backdrop of unpredictability. Throughout the report therefore, you will see references to Covid-19 and the impact it has had (and will have) on the services covered by the portfolio and what they will be able to achieve. Of course, if any additional restrictions are imposed, that is likely to have a further impact on what we are able to do.



The key services and functions within the Portfolio are Strategic Housing, Network Asset Maintenance, Traffic Services, Public Realm, Public Rights of Way, Parks and open spaces, Public Protection and Safety. This Agreement incorporates an update on performance and budget forecasts for the first quarter, and up to the end of July 2020 wherever data is available. A Mid-Year Portfolio Performance and Resources Report (PPRR) will be produced for consideration by the December meeting of the Committee, covering updates and forecasts to the end of October 2020.

Targets have been adjusted to take account of the impact of lockdown and closures over the last six months and this will be more evident in the Mid-Year Review scheduled for December.

There are five priorities set out in the agreement and I've summarised these below.

The priority relating to **Delivering new regeneration, jobs, homes and infrastructure** is shared with the Economy & Regeneration portfolio – the Sustainable Stockport portfolio focuses on the housing elements of that priority, specifically, developing on brownfield sites and delivering affordable homes. Despite the significant impact of Covid-19 restrictions on the ability to build new homes, we have set an ambitious target to deliver 250 new affordable homes this year.

Shaping the future is also shared with Economy & Regeneration, and again, the Housing element of that priority is the key one featured here, with commitments relating to delivery of new housing and working to bring empty properties back into use. Away from housing, the priority also covers the implementation of recommendations of the report into the flooding that occurred in parts of the borough in 2019.

Living an active and healthy life focuses on targeted work with local people to promote healthier lifestyle choices as well as working to ensure that we make the most of our leisure centres and other leisure estate.

The priority on **Creating pride in our borough** is concerned with the quality of our greenspaces, our streets and our highways and footways, as well as on waste management and recycling. Covid-19 restrictions have had a significant detrimental impact on waste disposal and recycling, and we will be working hard to get back on track with the excellent progress we had been making up to March this year. This priority also incorporates a range of measures that set out how our partner, the Totally Local Company is looking to improve its performance.

Finally, in response to our council declaring a Climate Emergency in 2019, we have included a priority on **Positively contributing to the Climate Change Emergency**. The council is in the process of developing a detailed climate change action plan, with a comprehensive set of measures. As well as setting out that plan's proposed key workstreams, progress with which we'll report in the regular performance reports, this priority also includes a number of measures on tree-planting and creating new grassland meadows.

We have never before had to deal with the unpredictability and challenges we will be facing in the coming months, and the council will need to be prepared to deal with any further issues presented by Covid-19. Having seen the incredible commitment of staff, in the council and our partners, over the past few months however, I am sure that we will continue to meet these challenges head-on.

Cllr Sheila Bailey, Cabinet Member for Sustainable Stockport

Revenue Budget (Forecast)		Capital Programme	
	£000		
Cash Limit	21,180		
Forecast Outturn	26,000		
(Surplus)/Deficit	4,820		
			£000
Housing Revenue Account	£000	2020/21 Capital Budget	46,596
Cash Limit	0	2021/22 Capital Budget	74,721
Outturn	(11)	2022/23 Capital Budget	43,406
(Surplus)/Deficit	(11)		
<u>Reserves</u>			
Approved use of reserves balance was £1.528m;			
Planned draw down at Q1.5 is £0.828m			

SUSTAINABLE STOCKPORT: PORTFOLIO SUMMARY

Outcomes we want for Stockport are ...	Stockport will be a place people want to live.				
	Communities in Stockport will be safe, resilient and inclusive.				
Our Portfolio Priorities are ...	Delivering new regeneration, jobs, homes and infrastructure.¹	Shaping the future.²	Living an active and healthy life.	Creating pride in our borough ensuring it is safe, clean and well maintained.	Positively contributing to the Climate Change Emergency.
We will deliver these Priorities by...	<ul style="list-style-type: none"> Affordable housing. Delivery of new homes on brownfield sites. 	<ul style="list-style-type: none"> All-age living and improving chances for young people. The right housing in the right places. Empty Property Strategy. Implement Flood report recommendations. 	<ul style="list-style-type: none"> Sport England Local Pilot. Active Ageing Programme. SHAPES Alliance. Early Years Physical Development Champions Programme. Implementing new delivery arrangements for leisure & active communities. Indoor Leisure Investment Strategy Active Communities. Walking and Cycling Plan. 	<ul style="list-style-type: none"> Ensuring good standards of cleanliness, efficiency on bin collections and maintenance green space. Promoting behaviour change. Promoting community enjoyment and ownership of public spaces. Keeping our highways safe and well maintained. 	<ul style="list-style-type: none"> Incorporating climate change assessment into all we do. Sustainable Financial Appraisal. Working with businesses and local people. Low Carbon Buildings. Ensuring that the future energy needs of the borough can all be met in a sustainable way. Moving to carbon-free transport options. Protecting the natural environment.
We are changing the way we work by...	Getting more out of our spending.				
	Improving citizen experience.				
	Making sure we have the right property in the right places.				
	Sharing services with other organisations.				
	Creating an organisation that is fit for the future.				
We will work with our GM partners to ensure...	World-class connectivity that keeps GM moving.				
	Safe, decent and affordable housing.				
	A green city-region and a high quality culture and leisure offer for all.				

¹ This priority is shared with the Economy & Regeneration portfolio. Its focus in Sustainable Stockport is on housing-related activity.

² Again, this priority is shared with the Economy & Regeneration portfolio and its focus in Sustainable Stockport is on housing-related activity.



1. SUSTAINABLE STOCKPORT PORTFOLIO SUMMARY

This Portfolio Agreement sets out the key responsibilities in relation to services and budgets. It also details the range of activities, projects and programmes that will support delivery of the priority outcomes and the measures that will reflect progress over the year.

Our vision for Sustainable Stockport is that

Every neighbourhood should be a place people want to live, with a combination of a clean, safe environment and cohesive communities. These advantages and opportunities bring their own challenges, with a shortage of affordable homes, traffic congestion, pressure on our valuable green space and the greenbelt and demand on local services. We aim to ensure that homes, jobs, services and open spaces continue to be sustainable and remain accessible to local people in all areas of the borough.

The Sustainable Stockport portfolio will work closely with other portfolios, notably in relation with providing crosscutting strategic leadership relating to Climate Change and the Green agenda. It also has close working relationships other portfolios, working with:

- Economy and Regeneration on environmental matters relating to planning and transport.
- Inclusive Neighbourhoods on delivering community safety.
- Adult Care and Health on clean air and on promoting more physically active lives.

The key services and functions within the Portfolio are:

- **Strategic Housing** (development and delivery of plans and strategies relating to housing).
- **Network Asset Maintenance** (street lighting & signage, highways maintenance and winter service).
- **Traffic Services** (street works, traffic regulations and road safety.)
- **Leisure** (enabling opportunities for people to improve their health through physical activity).
- **Public Realm** (waste management, street cleaning, grounds maintenance, Public Rights of Way, parks and open spaces, public space CCTV).
- **Public Protection and Safety** (environmental protection & housing standards, parking, licensing and patrols, bereavement services, commercial and trading standards operations).

Measures and targets used within the Agreement

For 2020/21, a full review of measures has been completed, with a number of new measures linked to priorities proposed for inclusion across Portfolios. Measures are categorised to reflect council responsibility:

- **Council** - these measures are largely under the council's direct control (e.g. Council Tax collection, highway conditions, re-ablement).
- **Partnership** – these measures are influenced by the council with partners (e.g. youth offending, lifestyle services).
- **Contextual** – these are measures that the council has little or no control over (e.g. children in care, children on a child protection plan).

A differential approach to target-setting, taking into account responsibility and the impact of the Covid-19 pandemic, has been applied:

- **Numerical** - Fixed target. Aim is to reach a specific level of performance by the end of the year; most commonly applied to council-controlled measures.
- **Comparator** - No fixed target. Measure is benchmarked against available comparators and target reviewed during the year as comparator data becomes available. Aim is for performance to match or better comparators.
- **Direction of Travel** – An aspirational target is set to maximise, minimise or maintain adequate performance.
- **No Target** – No target is set. This applies to measures without a clear polarity (i.e. where it is not apparent whether higher or lower is better) or where the impact of Covid-19 has made target setting difficult.

In some cases, where data is not available to reflect Covid-19 impact (e.g. adult health and wellbeing measures) or where significant Covid-19 impact has been experienced and robust target setting may not be possible (e.g. measures in relation to the economy and employment), targets may not be set. This will mean greater numbers of measures without targets in the 2020/21 Agreements.

Reporting progress during the year

The Performance and Resource Reporting Framework was reviewed over summer 2020, taking into account the reduced committee cycles along with the impact of the pandemic on reporting. There will now be three four-month reporting periods over the year, as shown below, along with the option to report by exception on any specific financial or performance issues.

This Agreement incorporates an update on performance and budget forecasts for the first quarter, and up to the end of July 2020 wherever data is available. A Mid-Year Portfolio Performance and Resources Report (PPRR) will be produced for consideration by the December meeting of the Committee, covering updates and forecasts to the end of October 2020.

Our financial and performance monitoring controls will continue to keep track of progress, with further in-year reporting on an exception basis to the January and April Committee cycles. The

2020/21 Annual Reports are then due to be considered by all Committees in June 2021.

Sustainable Stockport Portfolio		
Time Period	Report	Committee Date
April to July 2020	Portfolio Agreement (update)	21 Sept 2020
August to October 2020	Mid-Year Portfolio Report	07 Dec 2020
November 2020 to February 2021	Update report (by exception)	25 Jan 2021 12 April 2021
November 2020 to March 2021	Annual Portfolio Report	14 June 2021

Policy Drivers

This section summarises some of the key policy developments that are likely to influence the work of the Portfolio during 2020/21. Updates on these will be included in the in-year reports.

Responding to the Covid-19 pandemic and its impacts

The outbreak of Covid-19, declared a global public health emergency, has created unprecedented circumstances to which the council, working with our communities and partners, has had to respond. The Covid-19 pandemic has had, and will continue to have, far reaching implications for those who live, work and study in the borough. A number of services falling within the remit of this portfolio have been significantly affected (for example, relating to waste management and delivery of new housing).

Though lockdown restrictions have eased gradually since May, additional restrictions were reintroduced across Greater Manchester in late July 2020 (though these were later eased in Stockport), and in mid-September new restrictions limiting the number of people who can gather were introduced. It is likely that restrictions will be tightened or eased in the coming months as infection rates rise and fall.

Through the GMCA, a one-year plan “Greater Manchester Living with Covid” is currently being developed. This will focus on the major actions that need to be taken over next year or so to address inequalities that have become apparent during the pandemic and to “build back better”. Issues to be addressed pertinent to this portfolio include:

- Ensuring positive gains made in reducing homelessness and rough sleeping are maintained.
- Restarting economy / society without reversing the climate gains made.
- Access to green space for all; providing physical and mental health benefits, but also forming key part of wider climate change, future resilience plans.
- A new model of mass transit including active travel, maintaining improvements in air quality, and continuing to build a sustainable network for movement.
- Investing to capitalise on opportunities in low carbon, e.g. housing retrofit; digital, e.g. smart data; health innovation, e.g. medicines manufacture; and, advanced materials & manufacturing, e.g. PPE manufacture and re-shoring supply chains.

Brexit

Aside from Covid-19, the other major issue likely to affect us all is the end of the transition period, on 31st December 2020, following the UK’s departure from the European Union in January 2020. At the time of writing, the impact of this remains unclear, as negotiations are ongoing on a trade deal between the UK and the EU, and on a range of other post-Brexit arrangements, are ongoing. The implications of new arrangements, negotiated or otherwise, will be highlighted in Portfolio Performance and Resources Reports during 2020/21, as and when these become clearer.

2. SUSTAINABLE STOCKPORT DELIVERY PLAN AND PERFORMANCE FRAMEWORK 2020/21



Priority 1: Delivering new regeneration, jobs, homes and infrastructure

The council remains absolutely focused on our ambitious plans for regeneration and delivery of new infrastructure, homes and jobs for Stockport. Our ambitious programme of investment in the town centre remains a key priority and the first year of the Mayoral Development Corporation (MDC) is already delivering significant private and public investment into quality new homes as part of our vision for Town Centre Living and Brownfield First. An integrated plan for infrastructure for the town centre and MDC is nearing completion which sets out clearly the case for continued investment with a focus on digital, renewable energy sources and public transport including the extension of Metrolink into Stockport Town Centre. Our focus on jobs and supporting Stockport businesses through Covid-19 has been a major priority since the start of the pandemic. Our Economic Resilience Forum will continue to push forward and support our businesses, with a focus through the One Stockport campaign on shopping local and backing our local economy. Our district and local centres will continue to play a major role in our economic recovery and will be a focus for the council as we plan for future investment and regeneration opportunities.

This priority is shared with the Economy and Regeneration portfolio, which addresses the elements of the priority that relate to regeneration, jobs and infrastructure. The elements of the priority that the Sustainable Stockport portfolio focuses on however relate to housing.

Delivered by:

Providing affordable housing and address housing need

We are committed to working to increase availability of, and access to, quality and affordable housing across all tenures and recognise how good housing is directly linked to the health and wellbeing of residents.

Delivery of new homes on brownfield sites

We will continue to seek to protect our green spaces through our continued “Brownfield First” approach, along with increasing the supply of specialist and supported accommodation.

Performance Measures

Measures in bold are included in the Corporate Report and Performance Dashboard
 "GMS" denotes indicators included in the Greater Manchester Strategy Outcomes Dashboard

PI Code	PI Name	Reported	Good Performance	2017/18 Actual	2018/19 Actual	2019/20 Actual	2020/21 Target
Council Measure							
SS1.1	Percentage of housing units in planning applications re development on brownfield land for which permission is granted.	Annually	High	92.0%	93.9%	97.6%	90.0%
The target is established by Policy CS-2 Housing Supply of the adopted Core Strategy. 2020/21 outturn will not be available until after the end of the financial year, in summer 2021.							
Partnership Measure							
SS1.2	Number of affordable homes delivered (gross) - cumulative.	Quarterly	High	197	269	130	250
Little building activity took place during most of Quarter 1 due to the Covid-19 restrictions (and there were no completions during the quarter). Though work did start again during the latter part of the quarter, this was a gradual process, with sites opening as and when measures were put in place. These ongoing restrictions however are such that the pace of building work will be slower than in previous years. Taking that (and the period of building inactivity at the start of 2020/21) into consideration, targets have been provided but these are on the understanding that there may be further impacts through Covid-19, either directly as a result of future lockdowns, or indirectly through the supply chains. <i>This measure is impacted by Covid-19.</i>							
Contextual Measure							
GMS	Ratio of lower quartile house prices to median earnings	Annually	Low	4.9 (Dec 17)	6.4 (Dec 18)	Not yet available	No target set

Priority 2: Shaping the Future

Strategic planning for the future of Stockport will be led by the development of a new Borough Plan. The launch of the One Stockport Campaign is already capturing stories and experiences from Stockport residents and businesses about what it's like to live and work in Stockport. Living through the Covid-19 pandemic has been very challenging for the whole population but there have also been many positive stories of neighbourhoods and communities coming together to support each other and in many cases creating a stronger connection between people and the place they live. We want to build on this engagement through One Stockport to develop a new Borough Plan which shapes the future of the borough and reflects what our residents and businesses want for their future. Working alongside the Borough Plan will be the Greater Manchester Spatial Framework and our new Local Plan to set a new planning framework for Stockport that meets our future housing and infrastructure needs.

This priority is also shared with the Economy and Regeneration portfolio, which addresses the elements of the priority that relate to transport, planning, supporting business and infrastructure in Stockport Town Centre. The elements of the priority that the Sustainable Stockport portfolio focuses on however relate to housing.

Delivered by:

Housing focus on all-age living and improving chances for young people

Although Covid-19 has created some delay in progress, work has recommenced with a review of the evidence and conclusions (in light of Covid-19) and work on the identified actions to shape the housing options available.

The right housing in the right places

Following the completion of the Housing Needs Assessment late 2019, and the GM Housing Strategy, work is underway to develop a new Housing Strategy, having particular regard to addressing the identified housing needs (including affordability), supporting economic growth and addressing the significant economic and health inequalities.

Implementation of the Empty Property Strategy

The strategy aims to identify vacant properties that are having negative effect on the borough and focuses on encouraging owners to bring their property back to use by providing support to enable them to do so. One element of this work involves joint work with Stockport Homes as part of its Homes Lettings Scheme, a service to let, manage and (in certain circumstances) repair vacant properties. Enforcement action is taken in some cases where a property is having a detrimental effect on the borough.

Implement recommendations of the 2019 Section 19 flood report

In 2019 there was significant heavy rainfall in Stockport and the surrounding area. An investigation took place and the subsequent report contains a number of recommendations for the council and its partners to try to mitigate the impact of future similar events.

Performance Measures

PI Code	PI Name	Reported	Good Performance	2017/18 Actual	2018/19 Actual	2019/20 Actual	2020/21 Target
Partnership Measures							
SS2.1	Net additional homes provided.	Annually	High	743	729	Available Autumn 2020	550
SS2.2	Number of units of market and intermediate housing delivered in neighbourhood management areas (cumulative)	Quarterly	High	131	108	433	52
<p>Little building activity took place during most of Quarter 1 due to the Covid-19 restrictions (and there were no completions during the quarter). Though work did start again during the latter part of the quarter, this was a gradual process, with sites opening as and when measures were put in place. These ongoing restrictions however are such that the pace of building work will be slower than in previous years. Taking that (and the period of building inactivity at the start of 2020/21) into consideration, targets have been provided but these are on the understanding that there may be further impacts through Covid-19, either directly as a result of future lockdowns, or indirectly through the supply chains.</p> <p><i>These measures are impacted by Covid-19.</i></p>							
SS2.3 (NEW)	Number of privately-owned empty properties brought back into use due to council activity.	Quarterly	High	To be confirmed	To be confirmed	To be confirmed	To be confirmed
<p>This is a new measure, replacing the measure used in 2019/20 which focussed on the number of privately-owned dwellings vacant for two or more years. The measure now focuses on the number of vacant dwellings that the council has helped to bring back into use through working with the properties' owners or by taking enforcement action. Historical data is currently being collected and these will be considered during the process of setting a target for 2020/21. As well as reporting on this new measure, the regular updates will also include the overall number empty properties in the borough within the narrative.</p>							
SS2.4	Number of households a) presenting as homeless (cumulative). b) accepted as homeless (cumulative).	Quarterly	Low	a) 437 b) 188	a) 1765 b) 390	a) 1695 b) 503	Aim to minimise
GMS	Estimated number of rough sleepers	Annually	Low	10 (Autumn 2017)	7 (Autumn 2018)	12 (Autumn 2019)	Aim to minimise
<p>Homelessness presentations and those in priority need in the first quarter of 2020 has, overall, been much lower than the previous quarters (344 presenting, 79 accepted as homeless in Quarter 1), although there has been an increase in former 'sofa surfers' presenting. This may be attributed to the Covid-19 measures put in place e.g. moratorium on landlord repossessions. There is likely to be significant pent-up demand for social housing when restrictions and financial support are lifted.</p> <p><i>These measures are impacted by Covid-19.</i></p>							

Priority 3: Living an active and healthy life

Physical activity not only improves physical and mental health, it also impacts positively on individual development, social and economic development. Supporting the most inactive population groups in Stockport to be more active is likely to have the greatest impact for all potential outcomes. Therefore, whilst promoting and supporting the whole population to be more active and reduce time spent being sedentary, the specific focus of work in Stockport will be to support and facilitate increased activity for the most inactive groups.

Delivered by:

Sport England Local Pilot

A 'test & learn' systems methodology to co-design and co-produce interventions to facilitate physical activity for three specific low participation cohorts – children and young people with a special educational need or disability; 40-60 year olds with a long term health condition; people who are workless or at risk of becoming workless.

Stockport Active Ageing Programme

Supporting older and vulnerable adults to become more active through a peer mentoring model.

Stockport Schools, Health, Activity, Physical Education & Sport (SHAPES) Alliance

Supporting schools to raise achievement, develop the whole child and enhance healthy lifestyles through high quality physical education, leadership and volunteering, participation, competition and school-community links.

Early Years Physical Development Champions Programme

Supporting early years settings to promote learning through physical activity in achieving the early learning goals for physical development as set out within the Early Years Foundation Stage.

Implementing new delivery arrangements for leisure & active communities

Sustaining the operation of Council-owned leisure centres post Covid-19 and moving towards new delivery arrangements.

Indoor Leisure Investment Strategy

Ensuring the council's leisure estate provides quality, accessible and affordable indoor and outdoor opportunities for residents to remain active.

Active Communities

Targeted interventions to help the least active in our communities to become more active and to help sports clubs and voluntary organisations to thrive.

Stockport Council Walking and Cycling Plan 2019-29

The long-term vision for walking and cycling in Stockport is to make them the natural choices for all ages and abilities for commuting, utility and leisure trips over shorter distances within Stockport and to neighbouring areas.

To deliver this vision, we have a programme of targeted walking and cycling schemes including:

- Delivery of the Mayoral Challenge Funding projects.
- Support for Active Neighbourhood schemes.
- Support for the Stockport Cycling and Walking Forum.

- Integration of high-quality cycling and walking improvements as part of all highway schemes.
- Support for the Walkaday and Walking for Health programmes.
- Delivery of cycle and road safety training in schools.
- Engagement in delivery of a GM-wide bike hire solution.
- Ongoing maintenance and management of the rights of way network and delivery of the Rights of Way Improvement Plan

Performance Measures

PI Code	PI Name	Reported	Good Performance	2017/18 Actual	2018/19 Actual	2019/20 Actual	2020/21 Target
Partnership Measures							
SS3.1	Percentage of adults reporting that they do more than 30 minutes of sport or physical activity per week (three year rolling average).	Twice a year	High	79.5%	78.0%	75.7%	74.0%
SS3.2	Percentage of young people reporting that they do 60 minutes or more of exercise per day on average over a week	Annually	High	Not available	45.7%	45.9%	44.0%
SS3.3	Percentage of young people reporting that they do less than 30 minutes of exercise per day on average over a week.	Annually	Low	Not available	32.2%	27.4%	29.0%

The Active Lives Survey for adults, relating to November 2018 to November 2019 were published in April 2020 and results from the next survey (which relate to May 2019 to May 2020) will be available in October 2020. The last available Young People's survey results related to the 2018/19 academic year, and the 2019/20 results are expected to be available in December 2020.

It is difficult to set meaningful targets for 20/21. Activity levels for adults are widely believed to have to have reduced over lockdown, and the impact on young people, who have been out of school since March, is likely to be more profound. As this measure uses a three-year rolling average, these effects will be mitigated somewhat, so the targets above are therefore to achieve a very slight decrease in activity levels. These may have to be reviewed however when the survey results are published and the true impact of restrictions on activity levels is known.

These measures are impacted by Covid-19.

Priority 4: Creating pride in our borough ensuring it is safe, clean, well maintained, with good quality roads and public realm

Achieving a safer, cleaner and greener public realm in Stockport requires all concerned with its design, management and maintenance to collaborate and jointly commit to achieving standards that reflect what people need and want.

Therefore, we will work with a range of internal and external partners, to determine programmes of maintenance and development, value our communities' input and aim to create a sense of belonging for everyone.

In doing so we will have a public realm that meets its many integrated functions including a high quality of townscape, sustainable drainage, efficient transport, a broad biological diversity and clean well-maintained public areas.

Delivered by:

Ensuring good standards of cleanliness, efficiency on bin collections and maintenance of our green spaces and public realm through a neighbour-led approach.

Refuse and recycling

The council has worked closely with Totally Local Company throughout the year to regularly review and mitigate impacts of the pandemic. During this period, we have prioritised refuse and recycling activities over other less critical services, moving staff as and when possible to maintain refuse collections. Despite this, the green and blue collection regimes have been reduced on a temporary basis, although the blue collection service has now been fully reinstated.

Street Cleaning

The methodology used to monitor the effectiveness of the street cleaning operations is being revised. Inspections have been undertaken on a random basis, but the proposal is for inspections of highway cleanliness to be undertaken on the actual day that they are cleaned. This methodology will provide a more accurate assessment of the effectiveness of cleaning operations.

Promoting behaviour change, using enforcement measures when absolutely necessary.

Fly-Tipping

During lockdown there was an increase in reports of fly-tipping between March and July, which will be reflected in the year-end position. This is in line with the incidents of fly-tipping nationally – a government report suggests rates of fly-tipping increased by 8% between 2017/18 and 2018/19 (the most recent year for which published figures are available).

The increase in reports have multiple causes and include the positive results of awareness-raising where the public have been encouraged to report fly-tipping; people staying at home and using their leisure time locally bringing them closer in touch with their local environment; subsequent multiple reports for individual fly-tip events. There is a significant number of fly-tips that were reported on more than one occasion suggesting that the increase in reports is not necessarily an increase in fly-tipping. A potential increase in fly-tipping could have been an increase in people undertaking spring-cleans of their homes and undertaking DIY during the lockdown, especially as the Household Waste Recycling Centres were closed for the first few weeks. It has been reported nationally that nearly two thirds of fly-tips involved household waste.

The targeted approach to fly-tipping enforcement is enhanced with the local knowledge of

Neighbourhood Officers. Significant cases, those in persistent hot spots and wherever there is evidence as to whose waste has been fly-tipped, are subject to enforcement action. Performance updates will provide information on the number of prosecutions and fines.

Year	Prosecutions
2016/17	2
2017/18	1
2018/19	1
2019/20	9 ³

Promoting community enjoyment and ownership of public spaces

Events, volunteer activities and formal sports have been negatively affected by the pandemic. For example, the 2019/20 football season was curtailed by the lockdown, this summer’s formal bowls matches were lost, events have been cancelled or postponed and volunteer activities ceased. To assist in the recovery of these activities we are therefore:

- Returning bowling greens to a playable condition to permit informal games.
- Preparing football pitches for the 2020/21 season and ensuring we will have access to toilet facilities for teams wherever possible.
- Revisiting event applications and advising that risk assessments be reviewed in the light of current Government guidance.
- Providing advice and guidance to volunteer groups to help them safely restart their activities.

Keeping our highways safe and well maintained.

We will continue to undertake programmed and reactive improvements to the borough’s highways and footways, through our Highways Investment and Street Lighting Programmes.

³ Includes two “Duty of Care” offences - disposal of waste without taking reasonable steps to prevent it getting fly tipped. For example, paying for disposal of the waste by a third party, who then fly-tips it.

Performance Measures

PI Code	PI Name	Reported	Good Performance	2017/18 Actual	2018/19 Actual	2019/20 Actual	2020/21 Target
Council Measures							
SS4.1	Percentage of parks and open spaces assessed as satisfactory.	Twice a year	High	97.4%	97.0%	95.6%	97.0%
The initial 2020 assessment has not been undertaken due to the lockdown in the early part of the year <i>This measure is impacted by Covid-19.</i>							
SS4.2 (NEW)	Percentage of relevant land and highways cleaned to an acceptable standard (Grade A & B)	Twice a year	High	Not Available	Not Available	Not Available	90.0%
This is a new composite measure, which replaces three measures that separately considered litter, detritus and dog-fouling. The first survey has not yet taken place so a target will be confirmed when that has been undertaken. A provisional target of 90% is suggested however.							
SS4.3	Number of incidents of fly-tipping recorded (cumulative).	Quarterly	Low	2,355	2,438	2,662	2,700
The target number has increased to reflect the increased reporting of fly tips during the pandemic lockdown, with the underlying cause of the increase likely to be a combination of more reporting plus an increase in actual fly tips. Reports began to increase significantly as soon as lock down happened. From April to June 2020 there were 1,348 incidents reported (an average of 104 incidents per week, up from around 50 pre-lockdown) and 389 (88 per week) in July. <i>This measure is impacted by Covid-19.</i>							
SS4.4	Kg of residual household waste collected per household (cumulative)	Quarterly	Low	328	313	305	302
We have maintained the targets for waste collections and recycling, as we are unclear on the impact of Covid-19 on future behaviours. There has been a significant impact in the short-term however, with 98.5kg of residual waste per household produced in Quarter 1 (extrapolating that across the year would give an annual total of 394kg (a 30% increase). More home-working, fewer paper and garden waste collections and closure of the Household Waste Recycling Centres will all have contributed to that increase. This increase is consistent with trends across GM. Higher than normal levels of waste are also expected in Quarter 2 (but less than in Quarter 1) before returning to more usual levels. <i>This measure is impacted by Covid-19.</i>							
SS4.5 GMS	Percentage of household waste sent for reuse, recycling or composting.	Quarterly	High	59.3%	58.6%	60.1%	60%
Recycling levels are down on 2019/20, with 55.9% of waste recycled in Quarter 1, down from 60.1% in 2019/20. Causal factors are the same ones that resulted in increased levels of residual waste set out above. As with residual waste, this effect is expected to diminish in Quarter 2 before returning to more usual levels. <i>This measure is impacted by Covid-19.</i>							

Portfolio Performance and Resources - Agreement 2020/21

PI Code	PI Name	Reported	Good Performance	2017/18 Actual	2018/19 Actual	2019/20 Actual	2020/21 Target
Council Measures							
SS4.6	Service failures per 100,000 bin collections (cumulative)	Quarterly	Low	49.3	58.8	52.2	55.5
<p>During lockdown, the service was not operating at full capacity and it is likely to continue to be impacted to some extent throughout 2020/21. As yet, it remains unclear how this will affect the service failure rate, but a provisional target rate of 55.5 failures per 100,000 bins collected is suggested, though this may need to be revised (up or down) when the impact on the service is becomes clearer later in the year. Revisions may also be necessary if any additional Covid-19 related restrictions are imposed.</p> <p>Note that a “failure rate” of 55.5 per 100,000 is equivalent to a “success rate” of 99.9445%).</p> <p><i>This measure is impacted by Covid-19</i></p>							
SS4.7	% footway network structurally or functionally impaired	Annually	Low	14.5%	13.4%	11.2%	11.0%
SS4.8	% of carriageway network structurally or functionally impaired	Annually	Low	14.6%	13.5%	12.8%	12.0%
<p>The pandemic led to significant disruption to the programme of repairs and preventative work during Quarter 1. No work took place in April and May 2020, then activity increased gradually from June to August.</p> <p>Unfortunately, due to high levels of demand from local authorities when Covid-19 restrictions eased, the preventative partner resource was unable to undertake a range of preventative works. Modest improvement targets have therefore been set for 2020/21 but these may have to be reviewed once the implications of the Covid-19 related disruptions are more clearly understood.</p> <p>Outturns for these measures are normally available in Quarter 4</p> <p><i>These measures are impacted by Covid-19.</i></p>							
Contextual Measure							
GMS	Percentage of residents who state that they have visited the natural environment within the last seven days	Annually	High	47.2% 2016/17	38.0% 2017/18	Not Available	No target set.
<i>This measure is impacted by Covid-19</i>							

PI Code	PI Name	Reported	Good Performance	2017/18 Actual	2018/19 Actual	2019/20 Actual	2020/21 Target
Totally Local Company (TLC) Measures							
SS4.9	Number of employees completing development under the Apprentice Levy (inclusive of Apprentices)	Quarterly	High	15	31	29	30
<p>In previous years, this measure took account of employees on formal apprenticeship contracts. It has been adjusted however to demonstrate a more holistic measure of apprenticeship training and development in TLC, i.e. "Number of employees completing development under the Apprentice Levy (inclusive of Apprentices)". This better reflects the development effort and cost of training not only formal Apprentices on apprenticeship contracts but also long-standing permanent staff who are also training to the same standard under the Apprentice Levy.</p>							
SS4.10 (NEW)	% of available contracted hours actually worked	Quarterly	High	Not Available	Not Available	95.0%	95.0%
<p>The previous measure covering sickness absence reflected the number of days lost to sickness absence does not reflect the positive availability of the majority of TLC staff during the year. It also includes staff on long-term sick, which means that a few staff who may be suffering from unfortunate long-term illnesses such as cancer or heart conditions can significantly distort what appears to be an operational measure. Further, the use of days (rather than hours) lost is insufficiently flexible to accommodate a number of part-time and seasonal workers at TLC.</p> <p>Instead therefore, "Available contracted working hours, expressed as a percentage" will be used this reflects the contracted hours of staff available to the business. The proposal is to express this as a percentage of production hours (contracted hours minus holidays), and hours rather than days, so as to accommodate a number of part-time employees, seasonal employees and those on unusual work patterns (such as those working in school meals, who follow the pattern of school terms).</p> <p>The target set aims to maintain 2019/20 performance.</p> <p><i>This measure is impacted by Covid-19.</i></p>							
SS4.11 (NEW)	Accident Frequency Rate	Quarterly	Low	Not Available	Not Available	0.8	0.8
<p>This measures the Accident Frequency Rate (AFR) per 100,000 hours, measured against the general industry AFR published by the Health & Safety Executive (HSE). This replaces two measures reported previously relating the number of "near-misses" recorded and the number of notifiable incidents.</p> <p>The new measure allows periods of increased or decreased activity to be reflected in the Health & Safety figures. This mechanism also allows improvements in Health & Safety performance to be reflected (by the rise or fall in the rate). Further, this is a widely used measure, which is consistently calculated across many industries. By benchmarking against figures regularly issued by the Health & Safety Executive (HSE), SMBC and TLC can rely on a powerful, objective and independent metric.</p> <p>A target to maintain 2019/20 performance is suggested – that is an AFR of 0.8 per 100,000 hours. In comparison, the most recent HSE All Industries AFR is 1.24.</p>							

PI Code	PI Name	Reported	Good Performance	2017/18 Actual	2018/19 Actual	2019/20 Actual	2020/21 Target
Totally Local Company (TLC) Measures							
SS4.12	Totally Local Company: Cost savings and productivity improvements (cumulative).	Quarterly	High	£369,000	£431,000	£347,000	£975,000
<p>A target of £975,000 saving or better is already reflected in the Budget for 2020-21 and would seem appropriate for the year 1 August 2020 to 31 March 2020. This Budget was agreed and signed off before the arrival of the Covid-19 crisis and may be difficult to deliver. However, as the Budget remains in place it seems appropriate to leave this challenging metric unchanged, although TLC will have to work hard to produce it and it will be major achievement if it is delivered.</p> <p><i>This measure is impacted by Covid-19.</i></p>							
S4.13	Totally Local Company: Percentage of income from all sources other than from SMBC or Robertson (cumulative)	Quarterly	High	High	9.7%	8.9%	8.5%
<p>The previous measure considered the percentage of TLC income that was not from Stockport Council. The measure has been adjusted slightly however to include income from all sources other than Stockport Council or Robertson (the measure will therefore include income from LEA Schools, Stockport Homes Group and Life Leisure). This will ensure a cleaner, more consistent reporting metric and remove any ambiguity. The change is not substantial but should allow a more consistent and reliable calculation, which is clearly agreed between Stockport Council and TLC. A 2020/21 target of 8.5% is suggested, based on 2019-20 performance and adjusted for the impact of Covid-19).</p> <p><i>This measure is impacted by Covid-19.</i></p>							

PI Code	PI Name	Reported	Good Performance	2017/18 Actual	2018/19 Actual	2019/20 Actual	2020/21 Target
Totally Local Company (TLC) Measures							
SS4.14 (NEW)	Fuel usage	Quarterly	Low	Not Available	Not Available	Not Available	To be confirmed
<p>In previous years, the number of litres of fuel used was reported. This did not attempt to gauge economy (e.g. measured against miles driven) or efficiency of work delivered (e.g. measured against hours of work delivered). A higher figure was viewed as undesirable but if, for example, the council commissions more work from TLC (e.g. higher levels of capital work) the number of litres used will inevitably rise. It is believed to be an environmental measure, but it may be imperfect in concept.</p> <p>Instead therefore, a measure of efficiency is suggested, which considers fuel usage and TLC's available production hours, i.e. litres of fuel used compared to available production hours – rate of litres used per hundred work hours available.</p> <p>By expressing litres against production hours as a ratio, it keeps the figures from becoming unwieldy and links the two metrics dynamically. This now introduces a target for the business to minimise its use of vehicles, relative to the work it delivers. If other types of fuel are used in future (e.g. electric powered vehicles or hydrogen-powered vehicles) this will further improve the metric (i.e. reduce the litres of fuel compared to available contracted hours) which will be self-adjusting without arbitrary targets for electric vehicle usage etc.</p> <p>TLC is currently working to produce a metric relating to production hours. When this has been collated, and a baseline measure established, a target for the remainder of the year will be set. This will be reported within the regular performance reports during the year.</p> <p><i>This measure is impacted by Covid-19.</i></p>							
SS4.15 (NEW)	% of employees living in the Stockport local authority area.	Quarterly	High	Not collected	Not collected	Not collected	65.0%
<p>This measure reflects the importance of TLC to the local economy in Stockport and the social value of being a significant local employer. It demonstrates the value for money of TLC and its wider social value to Stockport Council in the local community. The measure shows all employees living at addresses within postcode areas SK1 to SK8 (which accounts for more than 99% of postcodes in the borough) as a percentage of the total number of employees.</p>							

Priority 5: Positively contributing to the Climate Change Emergency

On the 17th September Full Council will consider a suite of ambitious projects that will assist the council in tackling the climate change emergency. This agreement includes some headline indicators relating to climate change, but the council's climate change action plan will include a more comprehensive set of measures.

These projects cover seven broad areas as detailed below and it is against these initiatives that we will report our performance in future years.

Delivered by:

Seven workstreams comprise the council's work to address climate change. These are:

Stockport Council Climate Action Now (CAN)

We will include climate impact assessment in everything we do by incorporating it into decision making processes, report templates and all key strategies.

Sustainable Financial Appraisal

We will put in place a new model of financial appraisal during 2020/21 that will ensure climate impact is embedded into decision-making.

Climate Friendly Borough – working with businesses and local people to take action

We will develop a Stockport CAN campaign, including social media, that provides information and advice to residents about action they can take. In addition to this, the council will promote opportunities to reduce domestic carbon production by will working with partners and the GMCA to develop and actively promote funding and delivery opportunities to residents to reduce domestic carbon production, including Green Homes Fund Vouchers (£1.5b nationally), Local Authority Delivery Scheme (LADS) Phase 1 (£200m) and LADS Phase 2 (£300m).

Low Carbon Buildings – more energy efficient homes and buildings, now and in the future.

We will reduce the carbon emissions for our council services' buildings by 10% by the end of 2021

Renewable Energy - ensuring that the future energy needs of the borough can all be met in a sustainable way

We will begin the installation of three innovative Solar PV roof mounted arrays with EV charging within the borough, and share the learning with other councils, should we be successful with our funding bid through the European Structural Investment Fund (ESIF)

Sustainable Transport – moving to carbon-free transport options and increasing walking, cycling and use of public transport

We will continue to transform walking and cycling opportunities across the borough, encouraging people to take part in active travel.

Natural Environment - protecting and enhancing our natural environment

We will plant at least 11,500 standard trees in parks and along the highway by 2030.

Performance Measures

PI Code	PI Name	Reported	Good Performance	2017/18 Actual	2018/19 Actual	2019/20 Actual	2020/21 Target
Council Measures							
SS5.1 (NEW)	Plant at least 11,500 standard trees in parks and along the highway by 2030 (1,150 per year on average).	Annually	High	Not collected	Not collected	Not collected	1,150
SS5.2 (NEW)	Create one new woodland each year, for the next ten years, using up to 80,000 whips (young trees) in total.	Annually	High	Not collected	Not collected	Not collected	One woodland 8,000 whips
SS5.3 (NEW)	Create grassland meadows in all wards across the borough by 2025	Annually	High	Not collected	Not collected	Not collected	New meadows in 4 wards
SS5.4 (NEW)	Create an orchard in every ward across the borough by 2025/26, planting over 3,500 fruit trees by 2030	Annually	High	Not collected	Not collected	Not collected	2 wards 350 trees
<p>These are new measures relating to tree-planting and grassland, which will contribute to our work to address climate change. Being new indicators, no historical data is available. These measures have long-term aims and the 2020/21 targets reflect the average annual outturns that would have to be achieved to reach the long-term target. Targets for future years will be adjusted as necessary depending on performance across previous years, to reflect these longer-term targets. Outturns will be reported annually at year-end.</p>							
Partnership Measures							
SS5.5	CO2 emissions – tonnes per head of population within the scope of influence of the council.	Annually	Low	4.0 (2015)	3.8 (2016)	3.7 (2017)	Aim to minimise
GMS	CO2 emissions per year (megatonnes)	Annually	Low	1.5 (2015)	1.3 (2016)	1.2 (2017)	Aim to minimise

3. SUSTAINABLE STOCKPORT FINANCIAL RESOURCES AND MONITORING 2020/21



3.1 Total Resources

The resources available to the Portfolio for 2020/21 include Gross Revenue Budget, Approved Use of Reserves and Capital Schemes. These funding sources are described in further detail in Sections 3.2 – 3.7 of this report.

Cash Limits are approved before the financial year commences and each Portfolio is responsible for ensuring that their net expenditure does not exceed their cash limit for that year. Changes made to the cash limit are reported during the financial year, usually in the performance and resources reports.

3.2 Revenue Budget

2020/21 Budget Update

The portfolio's current cash limit budget is £21.180m. The table below illustrates the budget adjustments from the PPRR 19/20 annual report through to the current reported budget position. The indicative adjustments, savings and corporate contingency allocations were all agreed as part of the 20/21 budget setting process.

Budget movements since March 2020

Sustainable Stockport	£000
2019/20 Budget	22,050
TLC Pay & Fuel Inflation	360
<u>Savings:</u>	
Public Realm Offer (2019/20 and 2020/21 savings)	(975)
Life Leisure Offer	(150)
Various increases on Fees & Charges	(105)
2020/21 Cash Limit	21,180

The current cash limit budget is illustrated in the table below illustrating gross expenditure and income to reflect the net cash limit budget:

	Employee Expenditure	Non-Employee Expenditure	Gross Expenditure	Gross Income	Net Cash limit Budget
	£000	£000	£000	£000	£000
Borough Leisure Facilities	13	646	659	0	659
Cemeteries and Crematoria	345	222	567	(963)	(396)
Highways Maintenance	1,019	3,305	4,324	(1,100)	3,224
Housing Standards	291	8	299	(15)	284
Neighbourhoods	1,464	14,210	15,674	(960)	14,714
Public Protection	1,797	925	2,722	(1,118)	1,604
Public Rights of Way	42	93	135	(29)	106
Road Safety	351	68	419	(382)	37
Strategic Housing	320	1,003	1,323	(1,323)	(0)
Street Lighting	0	3,481	3,481	(7)	3,474
Sustainable Policy	64	25	89	0	89
Traffic Services	638	202	840	(1,062)	(222)
Traffic Services (Parking)	602	1,541	2,143	(4,536)	(2,392)
Sustainable Stockport Total	6,946	25,729	32,675	(11,495)	21,180

3.3 Forecast Outturn Analysis

Quarter 1.5 Forecast

The Sustainable Stockport Portfolio is estimated to outturn with a Deficit of £4.820m, which is 22.75% of the Portfolio Budget. This estimated deficit relates to Covid-19 associated costs and lost income, most significantly in the areas of Leisure and Parking.

3.4 Earmarked Reserves

The majority of earmarked reserves are held at a corporate level and services produce a business case to draw down funds, which is approved through Corporate Leadership Team and Members. This strategic approach is designed to provide financial resilience for the council and to ensure that council reserves are used on an invest-to-save basis and to support council priorities. The exceptions to this are ring fenced reserves and the Directorate Flexibility Reserve.

The reserve commitments shown are subject to change as part of the council's Reserves Policy update that have been reported to Cabinet in July and will be reported to Corporate Resource Management and Governance Scrutiny Committee in September. Changes to the Reserve Commitments shown will be reported in the mid-year Portfolio Performance and Resources Report.

Reserve Category	Reserve Narration	To be used for	£000
Directorate Reserves			
Directorate Reserve	Directorate Flexibility Reserve - Place	Development of a housing prospectus for ageing well	50
Directorate Reserve	Directorate Flexibility Reserve - Place	Marple Leisure Project	12
Corporate Reserves			
Corporate Reserves	Third Party Monies Reserve	Parks Bequest	44
Corporate Reserves	Third Party Monies Reserve	CE Allen Bequest	79
Corporate Reserves	Area Committee Reserves	Delegated Budgets	403
Strategic Priority Reserve	Infrastructure Investment Reserve	Tree Programme	170
Strategic Priority Reserve	Capital Programme Investment Reserve	Pothole Repair Scheme Funding	487
Corporate Property Reserves	Corporate Property Reserves	Marple / Cheadle Pool Closure Loss of Income	49
Reserve Linked to Budget	Transformation - Invest to Save Reserve	Specialist support from leisure experts for the Leisure review	110
Reserve Linked to Budget	Transformation - Invest to Save Reserve	Climate Change	124
		Total	1,528

3.5 Portfolio Savings Programme

Proposal	Risk Rating	Value (£000)	Forecasted Value Achieved (£000)	Additional Information
2019/20 savings programme				
Public Realm Offer (2019/20 and 2020/21 savings)		975	975	The forecast suggests this will be achieved.
Life Leisure Offer		150	150	The management fee was reduced by £0.150m. The closure of leisure centres has overtaken this, but as things go back to normal the management fee should remain at the right level to achieve this saving.
Various increases on Fees & Charges		155	100	Although demand may be down due to Covid-19, adjustment to fees and charges designed to achieve the saving have been or are taking place. There are some areas which have decided to delay increasing fees due to Covid-19 which may impact on the savings.
Sustainable Stockport - subtotal		1,280	1,280	

Risk rating

Green – good confidence (90% plus) the saving is/will be delivered or minor variances (<£0.050m) that will be contained within the portfolio.

Amber – progressing at a reasonable pace, action plan being pursued may have some slippage across years and/or the final position may also be a little unclear.

Red – Significant issues arising, or further detailed consultation required, which may be complex or contentious.

3.6 Housing Revenue Account

<u>HOUSING REVENUE ACCOUNT – 2020/21 QUARTER 1.5</u>	Budget 2020/21	Full Year Outturn 2020/21	Variance
	£000	£000	£000
<u>Expenditure</u>			
<u>Maintenance & Management</u>			
Management Fee	28,641	28,641	0
Strategic HRA Management	1,362	1,362	0
Rents, rates, taxes & other charges	180	180	0
Delivery Plan Initiatives	0	0	0
Total Management and maintenance	30,183	30,183	0
<u>Other Expenditure</u>			
HRA share of interest charges	5,376	5,325	(51)
Depreciation of fixed assets	12,533	12,376	(157)
Debt Management Costs (Treasury Management)	65	65	0
Bad debts provision	524	542	18
Solar PV Interest	123	76	(47)
Solar PV Voluntary MRP	0	0	0
New Build MRP	0	0	0
New Build Interest	449	449	0
New Build Management and Maintenance	152	150	(2)
Earmarked Development Provision	255	263	8
Water Charges	4,851	4,851	0
Sub-total	24,328	24,097	(231)
Total Expenditure	54,511	54,280	(231)
<u>Income</u>			
Rents - Dwellings	(41,634)	(40,598)	(150)
Rents from Affordable Rents for New Build	(768)	(748)	(5)
Rents from New Build units	(1,057)	(942)	23
Rents (non-dwellings) shops/garages/office rents	(300)	(300)	0
Charges for Services & Facilities	(4,125)	(3,856)	0
Solar PV Fit income	(1,250)	(1,250)	(50)
RHI Income	(376)	(365)	30
Water Income	(4,851)	(4,756)	225
Contribution from Welfare Reform Fund for Delivery Plan Initiatives	0	0	0
Retained Income from RTBs	(91)	(91)	26
Total Income	(54,452)	(52,906)	99
Net Cost of Services	59	(231)	(290)
Net cost of premia less discounts	0	0	0
Investment Income	(30)	(30)	0
Sub-total	(30)	(30)	0

Net Operating Expenditure	29	(261)	(290)
Voluntary MRP	0	0	0
RCCO	0	0	0
Contribution from Reserves	250	250	0
Future Investment Reserve	0	0	0
Sub-total	250	250	0
(Surplus)/Deficit for year	279	(11)	(290)
(Surplus)/Deficit brought forward	(1,591)	(2,123)	(531)
Future Investment Reserve	313	1,134	821
Accumulated (Surplus)/Deficit	(1,000)	(1,000)	(0)

The forecast HRA outturn position for 2020/21 as at Quarter 1.5 is for a surplus of £0.011m for the year.

There are some gains noted within the forecast including lower interest and depreciation costs, along with higher rental income being forecasted due to better than budgeted voids and lower RTBs expected.

The favourable variances are offsetting some of the adverse areas of expenditure being realised as a result of Covid-19 which is an increase to bad debts due to higher arrears being forecasted and lower income from RHI due to some sites temporarily closing.

There was a higher than budgeted brought forward balance from 2019-20 which is being ring-fenced for Project Phoenix, Property MOTs and to carry forward to 2021-22 to potentially cover a lower CPI rate than budgeted as a result of Covid-19. The distribution of these amounts will be determined in future months following further modelling.

3.7 Capital Programme

The council's Capital Strategy aims to deliver an annual Capital Programme that supports the council's strategic priorities and offers best value for money.

Capital Funding comprises non-recurring resources from a range of sources. The Portfolio capital programme for 2020/21 and beyond is detailed below. This incorporates rephasing's of schemes that have taken place since the end of 2019/20.

*Expenditure as at 31 July 2020 £000	Scheme	2020/21 Programme £000	2021/22 Programme £000	2022/23 Programme £000
4,226	Housing			
573	HRA - general capital schemes	18,897	17,093	13,076
0	HRA - new builds	3,883	38,876	24,577
143	Affordable Homes (SHL)	17,863	8,691	0
0	Disabled Facilities Grant	1,550	4,137	0
0	Strategic Housing - Renewal	200	334	0
4,942	Housing sub-total	42,393	69,131	37,653
	Other schemes			
198	Schemes in Parks	989	40	40
507	Street Lighting Investment Programme	3,200	5,400	5,713
0	Brinnington Regeneration: Mitigation Measures	14	0	0
0	Bellway Homes - Commuted Sum	0	150	0
705	Other schemes sub-total	4,203	5,590	5,753
5,647	TOTAL	46,596	74,721	43,406

* This relates to expenditure on SAP and accruals for goods received or work performed up to the period end.

Funding the Capital Programme:

Resources	2020/21 £000	2021/22 £000	2022/23 £000
Capital Grants	4,733	18,399	3,484
Directly Funded Borrowing	27,427	41,556	22,494
Unsupported Borrowing	47	40	40
Capital Receipts	24	1,500	4,312
External Contributions	199	0	0
Commuted Sums	933	150	0
Revenue Contributions (RCCO)	700	42	0
HRA funding from MRR	12,533	13,034	13,076
TOTAL	46,596	74,721	43,406

Programme Amendments:

Scheme	2020/21 £000	2021/22 £000	2022/23 £000	Funding Source	Reason
Disabled Facilities Grant	2,543	0	0	Cap Grant	Scheme Addition
Disabled Facilities Grant	(4,137)	4,137	0	Cap Grant	Scheme Rephasing
Street Lighting Investment Programme	(1,290)	480	810	DFB	Scheme Rephasing
HRA General Capital Schemes	(1,008)	(410)	0	Grant/DFB	Reduction in scheme
HRA New Build Schemes	(518)	(4,359)	(4,884)	Various	Amendment to scheme
HRA New Build Schemes	(9,281)	(4,280)	13,561	Various	Scheme Rephasing
Schemes in Parks	445	0	0	Commutated Sums	Additional Funding
Bellway Homes	(150)	150	0	Commutated Sums	Scheme Rephasing
Affordable Housing	(4,769)	4,769	0	DFB	Scheme Rephasing
Affordable Housing	0	1,837	0	DFB	Increase to scheme
Renewal	(334)	334	0	Capital Receipts	Scheme Rephasing
TOTAL	(18,499)	2,658	9,487		

Details of the programme:

Scheme	Description									
HRA - general capital schemes	<p>To deliver capital improvements to the council's housing stock in line with the Housing Revenue Account (HRA) Business Plan.</p> <p>The capital investment programme budget for 2020/21 is £18.897m. Spend to the end of July is £4.226m. A review of the 2020/21 programme has been carried out to optimise the works to be carried out in the year. This involves bringing some works forward from future year programmes such as fencing and environmental works.</p>									
HRA - new builds	<p>To deliver new build housing in line with the development pipeline programme.</p> <ul style="list-style-type: none"> HRA New Builds 2020/21 Quarter One Updated New Build programmes are detailed below: <p>The forecasted spend for 2020/21 is £3.883m and is made up of the below schemes:</p> <table border="1"> <thead> <tr> <th>Scheme</th> <th>2020/21 Forecasted Expenditure</th> <th>Type of Scheme</th> </tr> </thead> <tbody> <tr> <td>Hexham Close</td> <td>£1.481m</td> <td>24 affordable rent units</td> </tr> <tr> <td>Edinburgh Close</td> <td>£0.780m</td> <td>35 social rent units and 18 shared ownership units</td> </tr> </tbody> </table>	Scheme	2020/21 Forecasted Expenditure	Type of Scheme	Hexham Close	£1.481m	24 affordable rent units	Edinburgh Close	£0.780m	35 social rent units and 18 shared ownership units
Scheme	2020/21 Forecasted Expenditure	Type of Scheme								
Hexham Close	£1.481m	24 affordable rent units								
Edinburgh Close	£0.780m	35 social rent units and 18 shared ownership units								

	2 x Acquisitions	£0.061m	2 social rent units
	Gordon Street	£0.726m	16 shared ownership units
	Holly Avenue	£0.056m	2 social rent units
	Truro Avenue	£0.156m	8 social rent units
	St Thomas Phase 2	£0.423m	13 social rent units and 55 shared ownership units
	Leicester Street	£0.200m	8 social rent units
	Total	£3.883m	
Affordable Homes (SHL)	<p>To deliver new build housing in line with the development pipeline programme.</p> <p><u>2020/21 Programme</u> The borrowing requirement for 2020/21 is £17.863m, which covers the below schemes:</p> <ul style="list-style-type: none"> ○ Hempshaw Lane (<i>Offerton</i>) – the borrowing for 144 units which are a mix of shared ownership, affordable rent and outright sale, with an anticipated completion date of November 2021. ○ Booth Street (<i>Edgeley</i>) – the borrowing for a mix of 35 social rented units and 12 units for shared ownership, with an anticipated completion date of May 21. ○ Melford Road (<i>Hazel Grove</i>) – 12 units for social rent, 68 units for shared ownership and 7 units for outright sale, with an anticipated completion date of October 2021. ○ Hopes Carr Retail & Phase 3 (<i>Town Centre</i>) – converting retail units into 4 accessible affordable rented units. Phase 3 includes 12 units for shared ownership and 2 affordable rented units. ○ Move on Fund (<i>Various across the borough</i>) - 12 self-contained one bed properties for social rent. Its focus is to support homeless people and those who have suffered domestic abuse who are either sleeping rough or living in hostels and refuges. ○ 96 & 98 Shaw Heath (<i>Shaw Heath</i>) – for the purchase of two terraced properties for let for the exclusive use by Children’s Services. <p><u>2021/22 onwards programme</u> The borrowing requirements for 2021/22 onwards for schemes which have received approval to start on site is forecast at £8.691m.</p> <p>The forecasted borrowing requirement for 2020/21 covers the remainder of the above and the following scheme:</p> <ul style="list-style-type: none"> ○ Lesley Wright House (<i>Edgeley</i>) – for the purchase of a two-storey block of flats let for the exclusive use by Children’s Services. <p>In addition to the above there is also £22.655m (this assumes the two-year loan provision is required) of borrowing which may be required for schemes that have been identified but are yet to receive approval.</p>		
Disabled Facilities Grant	<p>Disabled Facilities Grants are provided to facilitate the provision of major adaptations or changes to non-council owned housing (i.e. owner</p>		

	<p>occupied, private rented and housing association) to meet the assessed needs of disabled people. Typical examples would include stair lifts, bathroom adaptations, door widening and substantial ramps.</p> <p>The impact of the national and local lockdown in response to the Covid-19 outbreak has been, and continues to be, significant for the delivery of Disabled Facilities Grant. This is a mandatory demand led service, involving assessments of personal need and then building works in the homes of our most vulnerable residents.</p> <p>As many of these residents continue to shield/are extremely nervous of allowing people into their homes despite risk assessments and relevant measures being put in place, we have seen a reduction in requests for assessments, and a backlog of assessments particularly where access cannot be agreed.</p> <p>Based on present information available for all stages of the assessment and delivery process, and assuming that no further out-breaks of Covid-19 occur, it is anticipated that the year-end out-turn will be £1.000m.</p> <p>There is an expectation that requests for assessments may well increase as a result of pent up demand when the pandemic finally subsides.</p> <p>Additionally, there will be a further £0.550m spend on Children's/Care Act eligible disabled residents who do not meet/works exceed the mandatory DFG criteria.</p>
<p>Strategic Housing - Renewal</p>	<p>This funding is utilised under the Private Housing Investment and Assistance Policy on Home Repairs Assistance (to address serious assessed housing hazards for vulnerable owner occupiers with an emphasis on enabling them to remain in their own homes) and Priority Neighbourhood Assistance to support external block improvement work on former right to buy properties within council housing investment programmes – the current PNA works relate to external energy efficiency upgrade works to blocks of houses on the Offerton estate.</p> <p>Both programmes have been affected by the pandemic, and whilst works are now back on site, this has particularly impacted on timescales on the PNA programme.</p>
<p>Schemes in Parks</p>	<p>Schemes to support Greenspace initiatives including greenspace infrastructure.</p> <p>The total Capital Scheme in Parks spend for 2020/21 is expected to total £0.989m - £0.008m higher than the figure previously reported due to increase costs of the Peel Moat Play Project.</p> <p><u>Health and Safety in Greenspace Sites</u></p> <p>£0.044m - capital funding is used to address health and safety issues in</p>

	<p>greenspace sites and support capital projects with community partners.</p> <p>To date £0.020m has been invested or is committed.</p> <p>In Quarter 1 an additional phase of car park resurfacing works completed at Woodbank Memorial Park at a cost of £0.012m. These works followed on from the investment in the previous financial year.</p> <p>£0.006m is committed as match funding to a project with the Friends of Hesketh Park to resurface the footpaths through the greenspace and is due to complete in Quarter 2.</p> <p>A further £0.002m has been invested as match funding to support friends of park investment and projects.</p> <p><u>Formal Sport Projects</u></p> <p>£0.086m - Marple Memorial Skate Park carried through as a commitment from 2019/20.</p> <p>The works to the skate area are fully completed and the works to the sports area have partially completed. To date the spend on this project is £0.062m. The project is expected to fully complete in Quarter 3.</p> <p>£0.099m – Cheadle Heath Sports Area works will be tendered in Quarter 2 with anticipated completion in Quarter 4.</p> <p>All investment will be fully funded with secured formal sport commuted sums.</p> <p><u>Childrens Play Area Improvements</u></p> <p>£0.127m – Play area improvements at Bruntwood, Adder Park, Bridgehall and High Lane. Works will be tender in Quarter 2 with expected completion in Quarter 4.</p> <p>£0.063m – Works on the new play area at Peel Moat have now completed. The total cost of the project was £0.111m of which £0.048m was invested in the last financial year. The works came in slightly above the planned budget due to additional costs associated with site drainage.</p> <p>£0.068m – Works on the new play area at Carrs Road completed in Quarter 2.</p> <p>£0.033m – New play area at Covent Garden - continuing the investment from the previous financial year (£0.017m) works are anticipated to complete in Quarter 3.</p> <p>£0.047m – Play Area sport improvements at Crescent Park completed in Quarter 2. External funds have already been received.</p>
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	<p>£0.020m – Play area improvement works at Heaton Moor remains a commitment from 2019/20, with works expected to complete in Quarter 3.</p> <p>All works will be fully funded with Investment Fund, commuted sums for play and external sources.</p> <p>Greenspace Infrastructures £0.252m of which £0.096m is carried through for committed ongoing works from 2019/20. £0.150m Bellway Homes Commuted Sum - The balance of £0.150m is currently ring-fenced for spend at Peel Moat Open Space for the remediation of the redundant sports area. Options are currently being considered with the Area Committee.</p>
<p>Street Lighting Investment Programme</p>	<p>An upgrade of illuminated equipment using LED technology which includes:-</p> <ul style="list-style-type: none"> • LED lantern retrofit work borough-wide & associated column adjustments / new installations to achieve the required lighting levels; • The upgrade of decorative lighting in Shopping Centres and the Town Centre Market area; • The upgrade of illuminated signs and bollards. <p>Covid-19 has had a significant impact on the programme this year, as supplies and contracting resources have been limited resulting in some significant delays to parts of this year's planned delivery.</p> <p>A review of lighting in Parks is underway, which will involve condition testing and an upgrade of lighting on the main access routes.</p>
<p>Brinnington Regeneration: Mitigation</p>	<p>In April 2013, the Executive approved a comprehensive report detailing various areas of work being taken forward to meet the objectives of the Brinnington Regeneration Plan including new housing development across 6 sites, including land at Blackberry Lane that falls within Reddish Vale Country Park.</p> <p>This scheme is now complete with the remaining balance held to pay for any residual costs associated.</p>
<p>Bellway Homes - Commuted Sum</p>	<p>This investment relates to the £0.405m Bellway Homes compensatory commuted sum, which was directed towards sports improvements at North Reddish Park, Crescent Park and Peel Moat Open Space. The remaining balance of £0.152m remains ring-fenced for potential investment to Peel Moat Open Space.</p>

GLOSSARY

Common acronyms used within the PPRA and likely to be referred to in the Portfolio Reports include the following:

AFR	Accident Frequency Rate
CAN	Climate Action Now
CCTV	Closed Circuit Television
CE	Chief Executive
CO2	Carbon Dioxide
CPI	Consumer Price Index
DFG	Disabled Facilities Grant
DIY	Do It Yourself
ESIF	European Structural Investment Fund
EU	European Union
EV	Electric Vehicle
GM	Greater Manchester
GMCA	Greater Manchester Combined Authority
GMS	Greater Manchester Strategy
HRA	Housing Revenue Account
HSE	Health and Safety Executive
LADS	Local Authority Delivery Scheme
LEA	Local Education Authority
LED	Light Emitting Diode
MDC	Mayoral Development Corporation
MRP	Minimum Revenue Position
MRR	Major Repairs Reserve
PI	Performance Indicator
PNA	Physical Needs Assessment
PPE	Personal Protective Equipment
PPRR	Portfolio Performance and Resources Report
PV	Photo-Voltaic
RCCO	Revenue Contributions to Capital Outlay
RHI	Renewable Heat Incentive
RTB	Right To Buy
SHAPES	Stockport Schools, Health, Activity, Physical Education and Sport Alliance
SHL	Stockport Homes Limited
TLC	Totally Local Company
UK	United Kingdom