

MAKING SURE WE HAVE THE RIGHT PROPERTY IN THE RIGHT PLACES

Proposal 14: Development of Stockport Local Centres Model **Portfolio Lead: Reform & Governance**

1.0 Summary of Proposal

- 1.1 A fundamental review of the Council's physical assets will take place. The review will consider the condition and location of assets in each of the neighbourhoods and the services that are delivered from the assets.
- 1.1 On the basis of the review, and subject to consultation, specific proposals will be developed for each neighbourhood to rationalise the assets within. This could result in corresponding changes to service delivery models of a number of locally delivered services, which may include a change of location and the need to include a reduction in the service offer.

2.0 Proposal

- 2.1 This proposal builds on work underway, including One Public Estate, to reduce and rationalise the Council's physical assets.
- 2.2 Specific proposals will be developed for each neighbourhood based on a Stockport Local Centres model which will include the delivery of a blend of services based on local need.
- 2.3 The SLC model will be a tiered needs led model, delivered in partnership wherever possible with public sector and voluntary organisations. Delivered from better located buildings, at the heart of the local community, which are fit for purpose, accessible and well maintained.

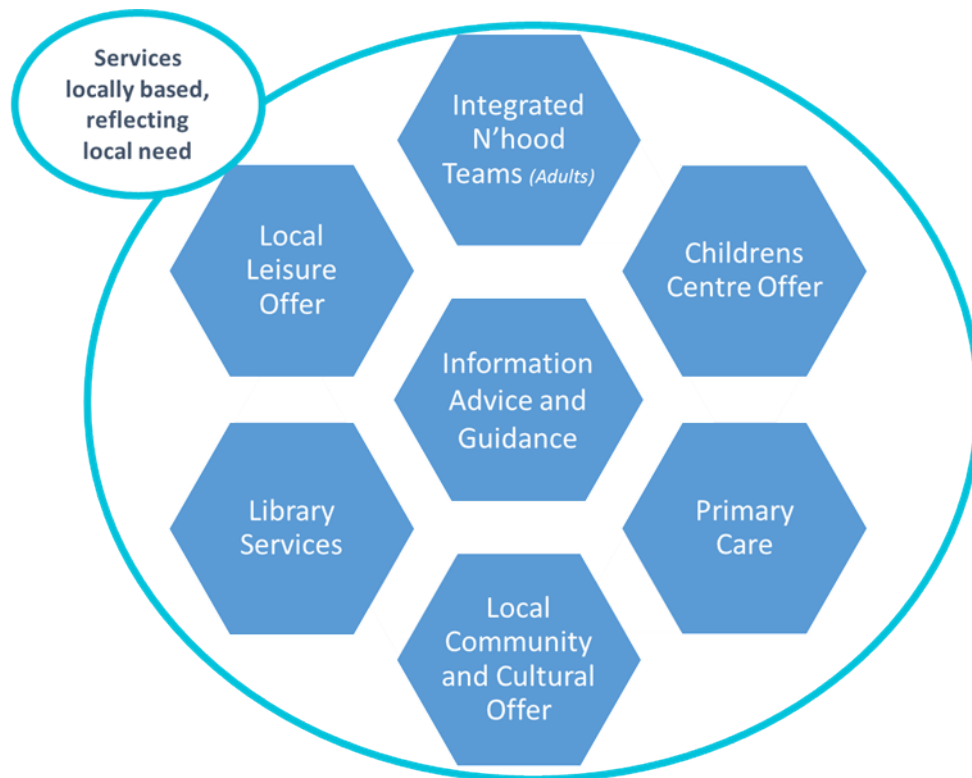
Core offer:

- Library services
- Information, Advice and Guidance
- Children & family services
- Community space

Fully integrated offer

- Core offer
- Leisure services
- Integrated Neighbourhood Teams

- Primary care



- 2.4 Specific proposals will be developed to reduce and rationalise the physical assets in neighbourhoods, and to reduce costs in current service delivery, through new technology and partnership-working across services, the community and the voluntary sector. The specific proposals will be subject to consultation at a local level with community organisations and service users. Existing provision and arrangements for management of community buildings may be changed to deliver better value for money.
- 2.5 Some upfront capital investment will be required to bring buildings up to the required standard and to enable the development of multifunctional community spaces. Capital receipts from the disposal of assets will be re-invested into the remaining buildings or replacement facilities to ensure they are fit for purpose.
- 2.6 Short, medium and long term proposals for each locality and neighbourhood will be identified as the specific proposals are developed.

3.0 Scope

- 3.1 Review all asset types within the operational and investment portfolios that would see new delivery models, alternative locations and the development of more suitable buildings.

- 3.2 Create a portfolio that works for communities and neighbourhoods through better located services and buildings that are fit for purpose.
- 3.3 Deliver services where they are needed, at the core of activity in localities.
- 3.4 Explore potential for new ways of working including new technology and partnership working.
- 3.5 Develop specific proposals for each of the neighbourhoods.

Saving Name	2018/19 Cash Limit Budget £000	Full Year Saving £000	Revised Cash Limit £000	Phasing	
				2019/20 £000	Cumulative 2020/21 £000
Development of Stockport Local Centres Model	3,120	(585)	2,535	(440)	(585)

4.0 Key Timescales

Milestone Description	Date expected	Output at Milestone
Review all assets including location, condition, usage, management arrangements	November 2018	Overview of assets
Review assets by neighbourhood and consider high level proposals	November 2018	High level proposals developed
Feasibility studies carried out for each high level proposal to develop and confirm the options	End February 2019	Robust short, medium, and long term proposals
Apply for One Public Estate funding to support the development of key proposals	23 rd November 2018	Bid submitted
Consult and engage community organisations/management committees regarding high level proposals and feasibility	End January 2019	Groups engaged
Specific neighbourhood proposals agreed	March 2019	Council sign off
Delivery phase starts	June 2019	SLC model delivered

5.0 Consultation and Engagement

- 5.1 Consultation and engagement will be required with organisations currently managing the community buildings which are in scope and with local service users. As specific proposals begin to emerge for each neighbourhood consultation and engagement plans will be developed and implemented.
- 5.2 Elected Councillors will be involved throughout all stages of Consultation and Engagement, both at Scrutiny Committee and in other settings.

6.0 Interdependencies, Constraints, and Risks

- 6.1 There are significant interdependencies, constraints and risks in relation to this work and these will be explored and considered in the initial system mapping exercise.

7.0 Equality Impact Assessment

Equality Impact Assessment	
Proposal 14: Stockport Local Centres Model	15/11/18
	Stage: Draft

Stage 1: Do you need to complete an Equality Impact Assessment (EIA)?

About Equality Impact Assessments

Yes, an EIA is required as this proposal seeks to change the locations of and the way a number of services are delivered for a reduced value.

The changes focus on a number of key service elements. This includes: Libraries, Information advice and guidance, children/family centres, community buildings, leisure, primary care and integrated neighbourhood teams.

The review of the Council's physical assets will lead to specific proposals being developed to reduce and rationalise physical buildings and to reduce costs in current service delivery through new technology and partnership-working across services, the community and the voluntary sector. These will be subject to consultation at the local level. Existing provision and arrangements for managing buildings and delivering services may be changed to deliver better value for money.

Following the initial wider review, specific proposals will be brought forward which will be set out, along with further information, for consultation and engagement. As the specific neighbourhood proposals are developed they will incorporate feedback from consultation and engagement and any changes to the proposed delivery of services.

A full EIA will be completed as specific proposals are developed. This will demonstrate the impact of service users and staff against all protected characteristics.

Stage 2: What do you know?

The protected characteristics under the Equality Act 2010 are as follows:

- Age
- Disability
- Gender reassignment
- Marriage and civil partnership
- Pregnancy and maternity
- Race
- Religion or belief
- Sex
- Sexual orientation.

Analysis is required in relation to service uptake and service users to determine the protected characteristics affected by the proposal.

In addition, consideration will also be given regarding:

- Borough wide demographics and needs
- Consultation and engagement feedback

Stage 2a: Further data and consultation

Subject to approval to progress to the consultation stage, an extensive consultation will be undertaken with local communities and service users.

The results of the consultation will be used to inform the EIA to assess and mitigate against any disproportionate impact to those who identify with the protected characteristics.

Stage 3: Results and Measures

To be completed following the consultation stage.

Stage 4: Decision Stage

To be completed following the consultation stage.