Meeting: 19th July 2017

# **UPDATE ON CORPORATE RISKS 2017/18 (Quarter 1 review)**

## Report of the Borough Treasurer

### 1. INTRODUCTION AND PURPOSE OF REPORT

1.1 The purpose of this report is to update Members on the current status of corporate risks.

#### 2. CURRENT CORPORATE AND IS RISKS

- 2.1 The Risk Management Framework and Strategy strengthens the process for identifying, managing and controlling both current and emerging corporate risks facing the Council and the relationship between these types of risk and operation type risks (for example, portfolio and project risk).
- 2.2 This report identifies and details all current and emerging corporate risks (Appendix 12).
- 2.3 Emerging risks and opportunities that have been identified in the period are listed alongside the usual quarterly commentary.
  - **Risk 1 Governance.** A revised Council Constitution and Local Code of Governance was adopted at the Annual Council Meeting in May. New arrangements in place also ensure that all decisions are reviewed by the Monitoring Officer ahead of reports being published.
  - **Risk 3- Change Management.** The Growth and Reform programme continues to be developed, including enabling projects such as Digital by Design, Working with Communities, Joined-Up Services and Income Generation. In the coming year we propose early involvement of the risk and audit function at the planning stage of key change projects.
  - **Risk 7 Digital Capacity.** Phase 1 of the Digital by Design programme is continuing until September, with further features being added to the Council website. A business case for Phase 2 is being drafted and will soon be going through the Council's approval process.
  - Risk 9- Demand Pressures (formerly Service User/ Customer Risk). Many longer-term reforms and changes to service delivery rely on behaviour change in order to have any lasting impact on reducing demand levels. These include Digital by Design, Health and Social Care integration and Working with Communities. An early intervention and preventative approach will take time before customer demand reduces.
  - **Risk 10 Health and Social Care Integration**. A separate Risk Register is in place for Stockport Together which identified a range of risks to the development of an Accountable Care Organisation along with integrated commissioning. A number of key activities are underway to address performance issues such as delayed

transfers of care, and these include intermediate care services, a 7-day assessment service and winter-specific schemes.

Scrutiny arrangements have been strengthened with the creation of a new Adult Social Care and Health Scrutiny Committee. Neighbourhood Business Cases have been developed and are due to be considered by Scrutiny in late June, and the Cabinet in July.

The outcome of the recent Ofsted inspection on the safeguarding of children could present emerging risks or opportunities around **Risk 13 - Safeguarding**.

## 3 CONCLUSIONS AND RECOMMENDATIONS

The Audit Committee is asked to consider this report which contains an update on the corporate risk environment for the first quarter of 2017/18.

### **BACKGROUND PAPERS**

There are none.

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